Infineon is a globally leading semiconductor player

* over the cycle 9%+ revenue growth; 19% Segment Result margin; investment-to-sales ratio of 13%; targets to be approached as integration progresses

**top 10 semiconductor company**

~46,700 total employees

~7,800 R&D employees

**leading player** in automotive, systems for power management and drives, sensor systems, connected secure systems, wireless combos, differentiated memories

9%+ I 19% I 13%

target operating model*
## Infineon at a glance

### Business Segments Revenue*

<table>
<thead>
<tr>
<th>Segment</th>
<th>FY 16 Revenue</th>
<th>FY 17 Revenue</th>
<th>FY 18 Revenue</th>
<th>FY 19 Revenue</th>
<th>FY 20 Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>Automotive (ATV)</td>
<td>6,473</td>
<td>7,063</td>
<td>7,599</td>
<td>8,029</td>
<td>8,567</td>
</tr>
<tr>
<td>Connected Secure Systems (CSS)</td>
<td>982</td>
<td>1,208</td>
<td>1,353</td>
<td>1,319</td>
<td>1,170</td>
</tr>
<tr>
<td>Power &amp; Sensor Systems (PSS)</td>
<td>15.2%</td>
<td>17.1%</td>
<td>17.8%</td>
<td>16.4%</td>
<td>13.7%</td>
</tr>
</tbody>
</table>

*Fiscal Year 2020 (as of 30 September 2020)

### Employees

- **46,700 employees worldwide**
  - EMEA: 19,100
  - Americas: 5,200
  - Asia/Pacific: 22,400

- **54 R&D locations**
- **21 manufacturing locations**

### Financials

- **Automotive**
  - Strategy Analytics, May 2020**
- **Power**
  - Omdia, September 2020
- **Security ICs**
  - # 1
    - ABI Research, October 2020

**based on the combined market share 2019 of Infineon and Cypress based on their individual figures**

For further information: [Infineon Annual Report 2020](#)
A world leader in semiconductor solutions

Our vision
We are the link between the real and the digital world.

Our values
We commit
We partner
We innovate
We perform

Our mission
We make life easier, safer and greener.

Part of your life. Part of tomorrow.
Global megatrends underline the increasing importance of microelectronics

- Demographic & social change
- Climate change & resource scarcity
- Urbanization
- Digital transformation
Business growth in the semiconductor market is driven by four areas:

- Energy efficiency
- Mobility
- Security
- IoT and big data
Energy efficiency

Growth area: Energy efficiency

Rising demand for energy, growing depletion of fossil resources and climate change challenge our world to find smarter, more efficient ways of generating, transmitting, distributing, storing and using energy. The efficiency potential of technology and semiconductors in particular can throughout the entire energy conversion chain significantly contribute to achieving the long-term, global savings goals.

A strong commitment to energy efficiency has been part of Infineon’s DNA for over 40 years. As the global leader in power semiconductors, our products and solutions allow energy to be generated more efficiently – especially from renewable sources, to be transmitted and distributed with reduced losses and to be used across the widest application spectrum from electric vehicles through data centers to smart buildings.

Growth drivers and major product categories

- **Power generation from renewable energy sources:** IGBT modules, SiC modules, discrete power devices
- **Energy transmission and distribution:** High-power IGBT modules
- **Energy storage:** IGBT modules, SiC modules
- **Energy usage:** Discrete power devices, IGBT modules, driver ICs, MCUs, SiC modules, SiC MOSFETs, SiC diodes, GaN HEMTs
Mobility

**Growth area: Mobility**

Megatrends like demographic shifts, social change and urbanization present society with new mobility challenges. Cities need to manage growing public and private traffic volumes while also mitigating the environmental and climate impact of all this mobility.

Through its semiconductors, Infineon is building more intelligence, responsiveness and autonomy into transport systems – enabling mobility solutions ranging from eBikes and eScooters through hybrid and fully electric vehicles to underground and high-speed trains.

**Growth drivers and major product categories**

- **Electro-mobility:** IGBT modules, SiC modules, discrete power devices, MCUs, sensors
- **Charging infrastructure for electro mobility:** IGBT modules, SiC modules, SiC discretes, discrete power devices, MCUs, security solutions
- **Automated driving:** Sensors, radar, MCUs, power devices, memories, connectivity and security solutions
- **Passenger and freight transport:** High-power IGBT modules
- **Infotainment:** MCUs, touch control, Wi-Fi/BT controllers, USB Type-C PD controllers
Security

Growth area: Security

In an increasingly digital world with more and more connected devices, people want to interact and communicate in a secure way that protects their data against theft and misuse. Securing electronic devices and infrastructures is a number one priority.

Addressing this need for security is one of Infineon’s key competencies. We provide our customers with robust, future-oriented embedded security hardware for electronic devices, computer systems, network components and industrial facilities.

Growth drivers and major product categories

› **Mobile devices**: Security solutions based on contactless and dual-interface security controllers
› **Authentication for the IoT**: Embedded security solutions
› **Industrial application**: Embedded security solutions, TPMs, connectivity solutions
› **Connected vehicles**: Embedded SIMs, connectivity solutions
› **Integrity of devices**: TPMs
IoT and big data

Growth area: IoT and big data

The IoT is reaching a breakthrough point as technologies and components work together more seamlessly. Smart and connected objects link the real with the digital world, helping us to tackle the major challenges of our time, such as climate change and the growing world population.

It is impossible to imagine the world of IoT and big data without microchips, which is why Infineon is the backbone of the IoT. Our capabilities in sensing, computing, actuating, connecting and securing unlock new markets and applications. They make the IoT smart, easy and energy-efficient. As a leader in semiconductor system solutions, we make the IoT what it needs to be: secure, easy and real. We make the IoT work.

Growth drivers and major product categories

› **Smart cars**: Sensors, radar, MCUs, power devices, memories, connectivity solutions, security solutions
› **Smart home and smart building**: Sensors, MCUs, power devices, memories, connectivity solutions, security solutions
› **Smart things**: Sensors, MCUs, power devices, memories, connectivity solutions, security solutions
› **Smart factory**: Sensors, MCUs, power devices, memories, connectivity solutions, security solutions
› **Data and communication infrastructure**: Power devices, memories, SiC devices, GaN HEMTs, RF devices
Infineon offers a unique portfolio that links the real and the digital world

- Battery-powered devices
- Coin cell-powered devices
- Power supplies
- Industrial IoT
- Drives
- Smart Home
- Consumer IoT
- 5G
- Automotive

Real-world applications

Connectivity: Wi-Fi, Bluetooth, USB

Software Ecosystem

Sense

Security solutions

Actuate

Value addition and optimized use of resources

Information and data about the real world

Sense: sensors

Compute: microcontrollers, memories

Actuate: power semiconductors

2021-02-04

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Semiconductor market forecasts expect recovery to continue in 2021

Global Semiconductor Market
Market size in billion US-Dollar

Source: WSTS for historical data. Forecast: ∅ of WSTS, Omdia, Gartner, IC Insights; last update 1 February 2021
Infineon is a top player in all target markets

### Automotive semiconductors

<table>
<thead>
<tr>
<th>Company</th>
<th>Share 2019</th>
<th>Share 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infineon</td>
<td>11.2%</td>
<td>13.4%*</td>
</tr>
<tr>
<td>NXP</td>
<td>11.3%</td>
<td></td>
</tr>
<tr>
<td>Renesas</td>
<td>8.7%</td>
<td></td>
</tr>
<tr>
<td>TI</td>
<td>8.1%</td>
<td></td>
</tr>
<tr>
<td>STMicro</td>
<td>7.6%</td>
<td></td>
</tr>
</tbody>
</table>

**Source:** Strategy Analytics, "Automotive Semiconductor Vendor Share", May 2020, *combined market share 2019 of Infineon and Cypress based on their individual figures. Cypress share: 2.2%*

### Power discretes and modules

<table>
<thead>
<tr>
<th>Company</th>
<th>Share 2019</th>
<th>Share 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infineon</td>
<td>19.0%</td>
<td></td>
</tr>
<tr>
<td>ON Semi</td>
<td>8.4%</td>
<td></td>
</tr>
<tr>
<td>STMicro</td>
<td>5.8%</td>
<td></td>
</tr>
<tr>
<td>Mitsubishi</td>
<td>5.5%</td>
<td></td>
</tr>
<tr>
<td>Toshiba</td>
<td>4.5%</td>
<td></td>
</tr>
</tbody>
</table>

**Source:** Based on or includes research from Omdia, "Power Semiconductor Market Share Database – 2020", September 2020

### Security ICs

<table>
<thead>
<tr>
<th>Company</th>
<th>Share 2019</th>
<th>Share 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infineon</td>
<td>26.3%</td>
<td></td>
</tr>
<tr>
<td>NXP</td>
<td>21.5%</td>
<td></td>
</tr>
<tr>
<td>Samsung</td>
<td>17.8%</td>
<td></td>
</tr>
<tr>
<td>STMicro</td>
<td>12.7%</td>
<td></td>
</tr>
<tr>
<td>CEC Huada</td>
<td>9.2%</td>
<td></td>
</tr>
<tr>
<td>TI</td>
<td>7.6%</td>
<td></td>
</tr>
<tr>
<td>Renesas</td>
<td>5.5%</td>
<td></td>
</tr>
<tr>
<td>Toshiba</td>
<td>4.5%</td>
<td></td>
</tr>
</tbody>
</table>

**Source:** ABI Research, Smart Card and Embedded Security, October 2020

---

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Infineon is successful even during a period of macroeconomic decline.

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Revenue [EUR m]</th>
<th>Segment Result [EUR m]</th>
<th>Segment Result Margin</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1 FY20</td>
<td>1,916</td>
<td>297</td>
<td>15.5%</td>
</tr>
<tr>
<td>Q2 FY20</td>
<td>1,986</td>
<td>274</td>
<td>13.8%</td>
</tr>
<tr>
<td>Q3 FY20</td>
<td>2,174</td>
<td>220</td>
<td>10.1%</td>
</tr>
<tr>
<td>Q4 FY20</td>
<td>2,490</td>
<td>379</td>
<td>15.2%</td>
</tr>
<tr>
<td>Q1 FY21</td>
<td>2,631</td>
<td>489</td>
<td>18.6%</td>
</tr>
</tbody>
</table>
Revenue Split by Segment

**Connected Secure Systems**

- 14% Revenue

**Power & Sensor Systems**

- 29% Revenue

**Automotive**

- 43% Revenue

**Industrial Power Control**

- 14% Revenue

*Fiscal Year 2020 (as of 30 September 2020)

**other Operating Segments; Corporate & Eliminations
Infineon is operating in all major regions of the world

Revenue split by region*

1. Europe, Middle East, Africa
2. Greater China comprises Mainland China, Hong Kong and Taiwan
3. Asia Pacific (excluding Greater China and Japan)

* Fiscal Year 2020 (as of 30 September 2020)
Automotive shapes the future of mobility with microelectronics enabling clean, safe and smart cars

### Core applications:
Assistance systems and safety systems, Comfort electronics, Infotainment, Powertrain, Security

<table>
<thead>
<tr>
<th>[EUR m]</th>
<th>Q1 FY20</th>
<th>Q2 FY20</th>
<th>Q3 FY20</th>
<th>Q4 FY20</th>
<th>Q1 FY21</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>824</td>
<td>842</td>
<td>810</td>
<td>1,045</td>
<td>1,150</td>
</tr>
<tr>
<td>Segment Result</td>
<td>65</td>
<td>49</td>
<td>26</td>
<td>59</td>
<td>185</td>
</tr>
<tr>
<td>Segment Result margin</td>
<td>7.9%</td>
<td>5.8%</td>
<td>-3.2%</td>
<td>5.6%</td>
<td>16.1%</td>
</tr>
</tbody>
</table>

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Industrial Power Control empowers a world of unlimited energy

**Core applications:**


[EUR m]

<table>
<thead>
<tr>
<th></th>
<th>Revenue</th>
<th>Segment Result</th>
<th>Segment Result margin</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1 FY20</td>
<td>334</td>
<td>62</td>
<td>18.6%</td>
</tr>
<tr>
<td>Q2 FY20</td>
<td>358</td>
<td>62</td>
<td>17.3%</td>
</tr>
<tr>
<td>Q3 FY20</td>
<td>366</td>
<td>63</td>
<td>17.2%</td>
</tr>
<tr>
<td>Q4 FY20</td>
<td>349</td>
<td>69</td>
<td>19.8%</td>
</tr>
<tr>
<td>Q1 FY21</td>
<td>362</td>
<td>61</td>
<td>16.9%</td>
</tr>
</tbody>
</table>
Power & Sensor Systems drives leading-edge power management, sensing and data transfer capabilities

Core applications:
Audio amplifiers, BLDC motor, Cellular communications infrastructure, Charging stations for electric vehicles, HiRel, Human-Machine-Interaction, Internet of Things, LED and conventional lighting systems, Mobile devices, Power management

<table>
<thead>
<tr>
<th>Segment Result</th>
<th>Segment Result margin</th>
</tr>
</thead>
<tbody>
<tr>
<td>Core applications:</td>
<td></td>
</tr>
<tr>
<td>Audio amplifiers, BLDC motor, Cellular communications infrastructure, Charging stations for electric vehicles, HiRel, Human-Machine-Interaction, Internet of Things, LED and conventional lighting systems, Mobile devices, Power management</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>[EUR m]</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1 FY20</td>
</tr>
<tr>
<td>146</td>
</tr>
<tr>
<td>24.6%</td>
</tr>
</tbody>
</table>
Connected Secure Systems delivers full systems for a connected, secure world

Core applications:
Authentication, Automotive, Consumer electronics, Government identification documents, Internet of Things, Mobile communications, Payment systems, Ticketing, access control, Trusted Computing

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Revenue [EUR m]</th>
<th>Segment Result [EUR m]</th>
<th>Segment Result margin</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1 FY20</td>
<td>163</td>
<td>24</td>
<td>14.7%</td>
</tr>
<tr>
<td>Q2 FY20</td>
<td>166</td>
<td>25</td>
<td>15.1%</td>
</tr>
<tr>
<td>Q3 FY20</td>
<td>312</td>
<td>39</td>
<td>12.5%</td>
</tr>
<tr>
<td>Q4 FY20</td>
<td>333</td>
<td>42</td>
<td>12.6%</td>
</tr>
<tr>
<td>Q1 FY21</td>
<td>335</td>
<td>45</td>
<td>13.4%</td>
</tr>
</tbody>
</table>
Close customer relationships are based on system know-how and application understanding.
Infineon is globally positioned with its network of front-end and back-end manufacturing facilities.

31,300¹ employees at 21 locations

¹as of 30 September 2020, excl. contract workers

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Our global Research and Development activities

About 13 percent
of Infineon’s annual revenue goes into Research and Development (R&D). In fiscal year 2020, R&D investments amounted to 1.1 billion euros.

7,755 R&D employees
worldwide develop new products, technologies and platforms as well as new manufacturing technologies.

29,420 patents in the overall portfolio
show a high level of innovative strength and long-term competitiveness. In fiscal year 2020 alone, Infineon registered 1,690 new patents.

Numerous innovative ecosystems
with tech companies, universities and research institutes are of great importance to Infineon.

As of 30 September 2020

54 sites in 20 countries:

<table>
<thead>
<tr>
<th>54 sites in 20 countries:</th>
<th>Americas</th>
<th>Asia</th>
<th>Europe</th>
</tr>
</thead>
<tbody>
<tr>
<td>Americas</td>
<td>Richmond (Canada); Andover, Beaverton, Chandler, Colorado Springs, El Segundo, Hazlet, Irvine, Leominster, Lexington, Lynnwood, Milpitas, San Diego, San José und Warwick (all USA)</td>
<td>Chengdu, Shanghai und Xi'an (all China); Bangalore (India); Nagoya, Sendai and Tokio (alle Japan), Seoul (Korea); Ipoh, Kulim, Melaka und Penang (all Malaysia); Muntinlupa (Philippinen); Singapore, Hsinchu and Taipei (both Taiwan)</td>
<td>Herlev (Denmark); Augsburg, Dresden, Duisburg, Erlangen, Langen, Martinsried, Neubiberg near Munich, Regensburg und Warstein (all Germany); Le Puy-Sainte-Réparade (Frankreich); Bristol und Reigate (all UK); Cork und Dublin (both Ireland); Netanya (Israel); Padua und Pavia (both Italy); Graz, Linz und Villach (Austria); Bukarest (Romania); Lwiw (Ukraine)</td>
</tr>
</tbody>
</table>

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Responsible action, sustainable profitable growth

Infineon ranks among the 10 percent\(^1\) most sustainable companies in the world

- Sustainability at Infineon includes **social, ecological and economic values**
- Infineon was one of the first semiconductor companies to voluntarily commit to the **Ten Principles of the UN Global Compact**
- Infineon meets **global societal challenges** such as climate protection, energy efficiency and resource management with innovative products
- Infineon’s climate target is to become **carbon-neutral by 2030\(^2\)**. Emissions are to be cut by 70 percent over the 2019 calendar year\(^3\) levels by 2025

**External evaluation of the commitment:**
- MSCI ESG Research rates Infineon with AA for the second consecutive year
- Included in the Dow Jones Sustainability™ World Index for the sixth time
- Received "Gold Status" of the rating agency EcoVadis for the sixth time

\(^1\) Based on the results of The Sustainability Yearbook 2020 by S&P Global in cooperation with RobecoSam
\(^2\) in terms of Infineon’s direct and indirect energy- and heat-related emissions (Scope 1,2)
\(^3\) including Cypress

For further information: Infineon Sustainability Report 2020
Infineon is committed to binding CO₂ reduction targets

1. CO₂ neutrality by 2030 – primarily by avoiding emissions

2. Realization of 70 percent of the required savings and compensations by 2025
Corporate Social Responsibility
We create a net ecological benefit

Our products and solutions enable a net ecological benefit, equal to the average annual CO₂ emissions from electricity consumption of more than 90 million people living in Europe¹)

Net ecological benefit: CO₂ emissions reduction of more than 54 million tons

CO₂ burden²)
of around
1.61 million tons
CO₂ equivalents

CO₂ savings³)
of around
56 million tons
CO₂ equivalents

Ratio around 1:35

¹ Based on the average electricity consumption of private households in Germany and official energy conversion factors.
² This figure takes into account manufacturing, transportation, own vehicles, flights, raw materials and consumables, chemicals, water/waste water, direct emissions, energy consumption, waste etc. at all production sites included in IMPRES and at the Campeon headquarters (Germany), as well as direct and indirect energy-related emissions by manufacturing service providers. It is based on data collected internally and publicly available conversion factors and relates to the 2020 fiscal year.
³ This figure is based on internally established criteria, which are described in the explanatory notes. The figure relates to the 2019 calendar year and takes into account the following application areas: automotive, LED, induction cookers, servers, renewable energy (wind, photovoltaic) and cell phone chargers as well as drives. CO₂ savings are calculated based on the potential savings generated by technologies in which semiconductors are used. The CO₂ savings are allocated based on Infineon’s market share, semiconductor share and the lifetime of the technologies concerned, based on internal and external experts’ estimations. Despite the fact that carbon footprint calculations are subject to imprecision due to the complex issues involved, the results are nevertheless clear.
Infineon's employees create a better future together

Preethi Baran
Director, Field Sales, in Livonia

"It's motivating to work with our customers to transform our mobility through innovation, safety and security."

Thomas Wrzesinsky
Maintenance Technician, in Dresden

"We maintenance technicians keep production moving. I appreciate the teamwork: when everyone pulls together to find the error and to get the equipment running again."

Marcel Kuba
Director, Field Application Engineering, in Munich

"The acquisition of Cypress enables Infineon now to offer complete best in class system solutions for new automotive applications."

Dr. Pamela Lin
Senior Engineer Advanced Analytics, in Singapore

"It's amazing how we use advance data analytics & AI techniques to create intelligent systems for solving complex business problems and driving manufacturing efficiency."

At Infineon, 46,700 people from over 100 countries work together around the world toward one mission: to make life easier, safer and greener.

For more information please visit www.infineon.com/career
Our competitive advantage: Differentiating as quality leader

Our foundation
International standards such as ISO 9001, IATF 16949, AS 9100, IEC 17025, ISO 26262

Our aspiration
Zero defect regarding the committed
› functionality
› reliability
› time
› volume and cost

Our path
We do what we promise.
That’s quality made by Infineon.

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Business Continuity
Integrated management

Real Estate & Facility Management
Loss & Fraud Investigations
Environmental Protection, Sustainability & Climate Protection
Business & Operations Support

Asset Protection

Corporate Social Responsibility
Information/IT Security & Data Protection
Business Continuity Planning
Security & Crisis Management
Export Compliance

Business Continuity
ISO 14001*
ISO 22301**
ISO 27001*
ISO 45001*
ISO 50001***

*ISO 27001/14001/45001 worldwide certification scheme; **ISO 22301 certified in Villach and Dresden; ***ISO 50001 certified at EU sites
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