

### Second Quarter FY 2019 Quarterly Update

Infineon Technologies AG Investor Relations





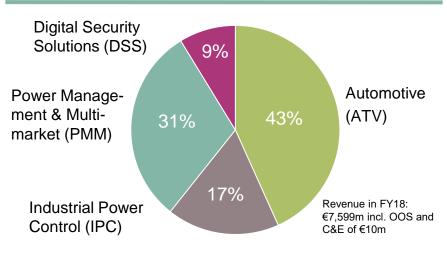
### Agenda

- Infineon at a glance
- 2 Quarterly highlights
- 3 Automotive
- 4 Industrial Power Control
- 5 Power Management & Multimarket
- 6 Digital Security Solutions
- 7 Selected financial figures

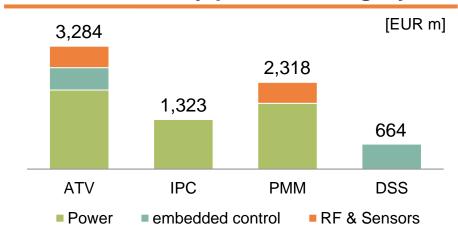
# Infineon at a glance: strong financials, leading market positions



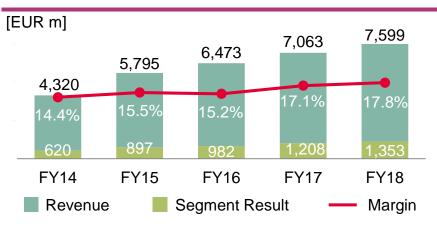
### FY18 revenues by segment



### FY18 revenues by product category



### **Financials**



#### **Market Position**



## Infineon is a long-standing member of Europe's leading sustainability indices



#### Infineon's most recent achievements



Feb 2019: Infineon is listed in the Sustainability Yearbook for the 9<sup>th</sup> consecutive year

### Dow Jones Sustainability Indices In Collaboration with RobecoSAM

 Sep 2018: Infineon is listed in the DJS Europe Index for the 9<sup>th</sup> consecutive year; in the World Index for the 4<sup>th</sup> time



 Mar 2019: Sustainalytics rated Infineon as an Outperformer in its ESG rating, with an overall score of 76

Feb 2019: Infineon received a rating of "AA" (on a scale of "AAA" – "CCC") in the MSCI ESG Ratings assessment



Jul 2018: Infineon was added to the FTSE4Good Index Series in 2001 and has been confirmed as a member since then



 Since 2014, Infineon has been publishing information on opportunities and risks due to climate change through the "Carbon Disclosure Project" (CDP)



- Mar 2019: Infineon has been reconfirmed as a constituent of the Ethibel Sustainability Index (ESI) Excellence Europe
- Mar 2019: Infineon has been reconfirmed for inclusion in the Ethibel EXCELLENCE Investment Register

# Our strategy is targeted at value creation through sustainable organic growth



#### **Focus**

- Focus on fastest growing segments of semi market
- Tackle global megatrends

### Technology leadership

 Leverage core competencies in different end markets to maximize ROI

### System understanding

 Create value for customers through system understanding

#### Auto

System leader in automotive

#### Power

#1; system and technology leader

#### RF & Sensors

Broad RF and sensor technology portfolio

#### Security

#1 in Security Solutions

### Target operating model: average-cycle targets

Revenue growth 9%

Segment Result margin 17%+

Investment-to-sales 15%

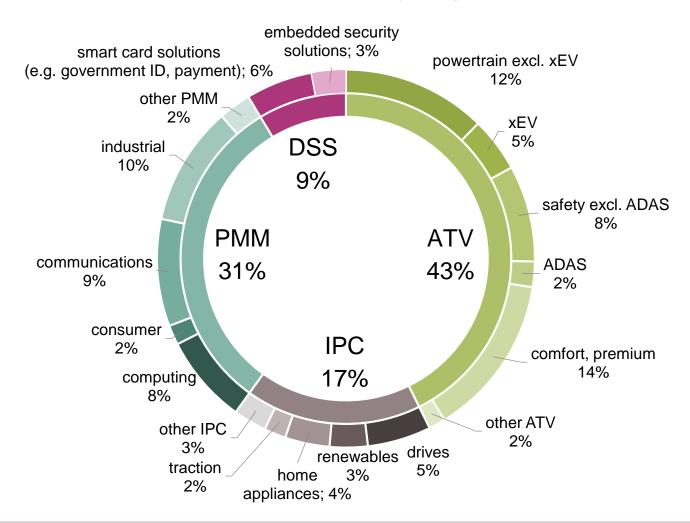
#### Continued value creation for shareholders

- Organic RoCE ≙ ~2x WACC
- Paying out at least a constant dividend even in periods of slower growth
- continuous EPS increase

# Well diversified exposure to end-markets and applications provide resilient growth model



### FY18 revenue of €7,599m by target application



### Tight customer relationships, based on system knowhow and application understanding



### ATV 1 · APTIV · Autoliv **BOSCH DENSO (**Ontinental **⅓** HITACHI Inspire the Next HELLA LEAR. **B** HYUNDAI KEĬHIN Mando MITSUBISHI **OMRON** preh **Valeo**







### EMS partners













Distribution partners







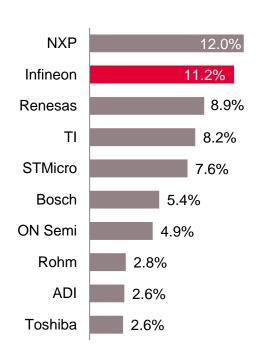




### Infineon holds a leading position in its target markets

### Automotive semiconductors

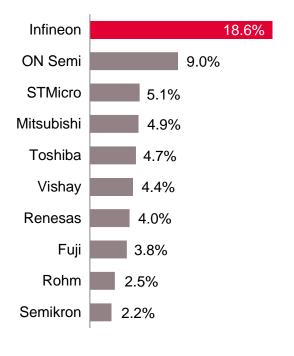
total market in 2018: \$37.7bn



Source: Strategy Analytics, "2018 Automotive Semiconductor Vendor Share", April 2019

### Power discretes and modules

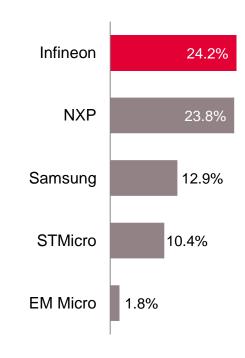
total market in 2017: \$18.5bn



Source: Based on or includes content supplied by IHS Markit, Technology Group, "Power Semiconductor Market Share Database 2017", September 2018

### **Security ICs**

total market in 2017: \$3.3bn



Source: ABI Research, "Smart card & secure ICs", October 2018



### Outlook for Q3 FY19 and FY19

	Outlook Q3 FY19* (compared to Q2 FY19)	Outlook FY19* (compared to FY18)
Revenue	Increase of 1% +/- 2%-points	€8.0bn +/- 2% (prev.: Increase of ~9%, +/- 2%-pts)
Segment Result Margin	At the mid-point of the revenue guidance:	at the mid-point of the guidance: ~16% (prev.: ~17.5%)
Investments in FY19		~€1.5bn
D&A in FY19		~€1.0bn**

<sup>\*</sup> Based on an assumed average exchange rate of \$1.15 for €1.00

<sup>\*\*</sup> Including D&A on tangible and intangible assets from purchase price allocation of about €90m



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# Groundbreaking chip embedding technology boosts system performance of 48 V mild hybrid systems

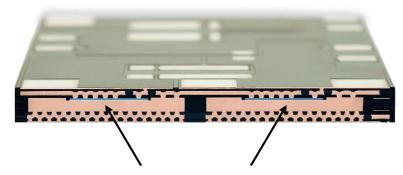


### Technological advantages of chip embedding

- Performance improvement of 48 V systems; up to 60% compared to a traditionally designed system
- Reduction of system complexity and system cost
- Increase of power density, energy efficiency and reliability

traditionally:

MOSFET soldered on the PCB; then wire bonded



Chip embedding technology: Infineon OptiMOS™5 integrated within the PCB

### **Project Features**

- Power MOSFETs no longer soldered on the PCB but integrated within
- Low-voltage power MOSFET OptiMOS™5 provided by Infineon
- > Embedded power PCB technology called Smart p<sup>2</sup> Pack® provided by Schweizer Electronic
- ELEC

- Continental Powertrain first player to adopt the technology
- Used for 48 V starter generator
- Start of production: 2021



### Design-win with optimized IGBT solution for fastgrowing Chinese induction heating market



- Chinese home appliance manufacturers see high field failure rates in induction heating applications mainly caused by unstable grid which can damage the IGBT
- fast-growing market of induction heating systems requires ever-higher performance and higher reliability to protect brand reputation against any failure
- system-in-package solution integrates logic functionality, driver IC, and reverseconducting IGBT
- logic functionality includes diagnostic features and programmable protection functions against over-voltage, over-current, and overtemperature









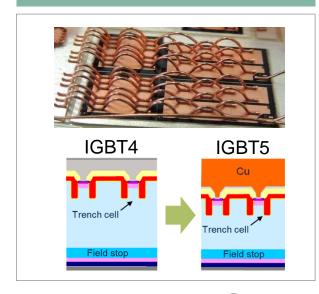
## Being at the heart of wind turbines – PrimePACK™ with IGBT5 and .XT technology

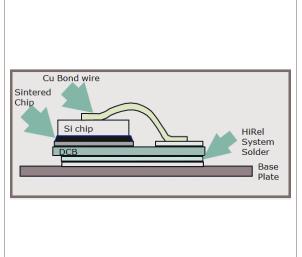


### **IGBT5** chip technology

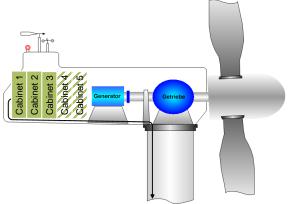
### .XT joining technology

### **PrimePACK™** module









- > high reliability and robustness, esp. for off-shore wind turbines
- long lifetime
- power cycling capabilities increased by factor of 10
- high power density: using IGBT5 and .XT power modules, with the same number of cabinets about 30% more electrical power increase feasible
- excellent system efficiency



### Automotive

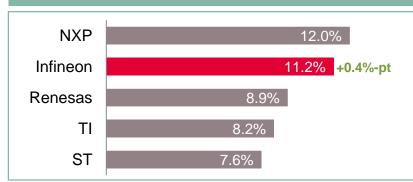


## Infineon's position in the automotive semiconductor universe





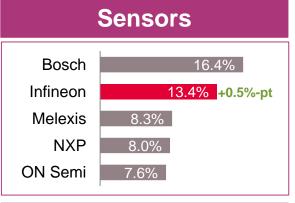
total market in 2018: \$37.7bn

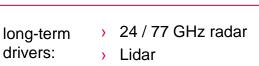


Market share trend: Infineon benefits disproportionately from the two mega trends

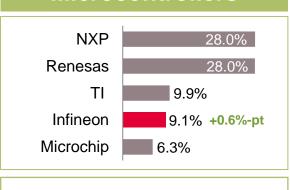


- electro-mobility: power, drivers, μC
- automated driving: radar, μC

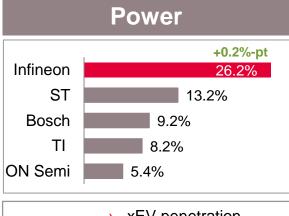




### Microcontrollers







long-term drivers:

> xEV penetration

> EPS

> Lighting, comfort

Source: Strategy Analytics, "Automotive Semiconductor Vendor Market Shares", April 2019



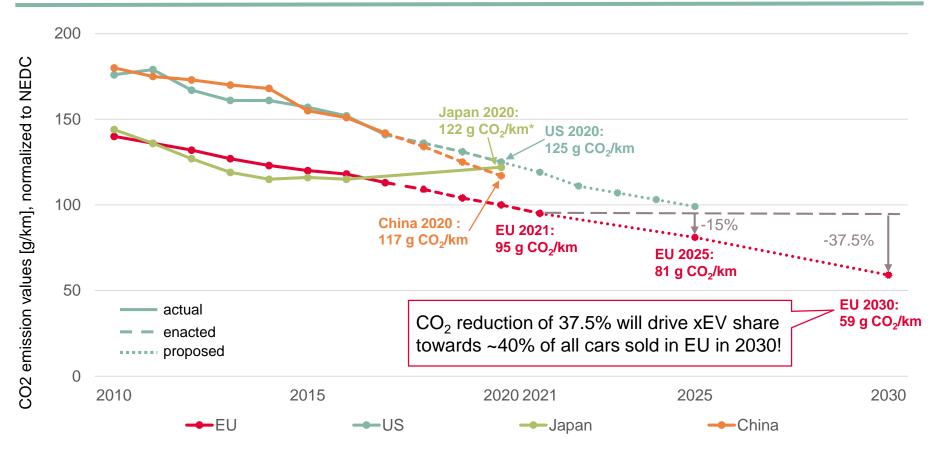
### Electro-mobility



# xEV growth driven by emission regulation; EU about to force CO<sub>2</sub> reduction to -37.5% by 2030 vs 2021



### CO<sub>2</sub> emission development and regulations for main regions

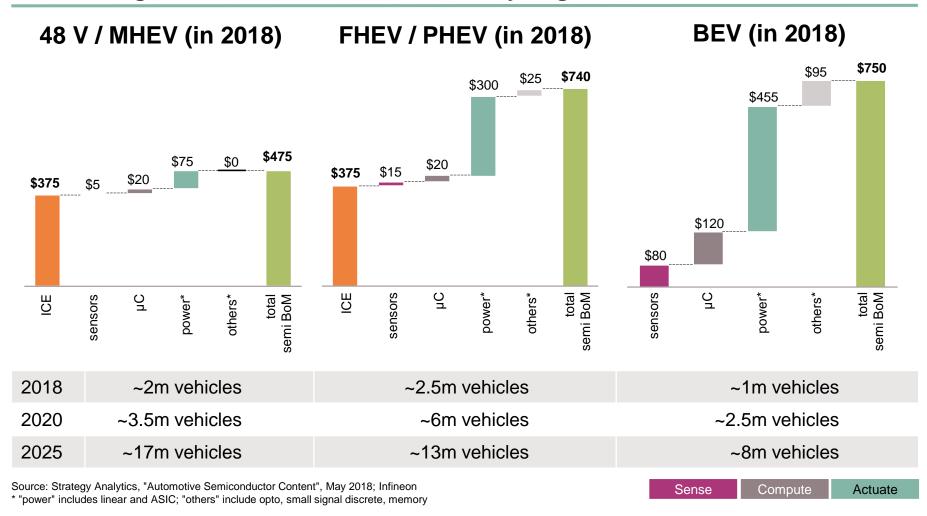


<sup>\*</sup> Japan has already met its 2020 statutory target as of 2013 Source: ICCT (www.theicct.org), April 2018

# The incremental demand of power semi-conductors is a significant opportunity



### 2018 average xEV semiconductor content by degree of electrification



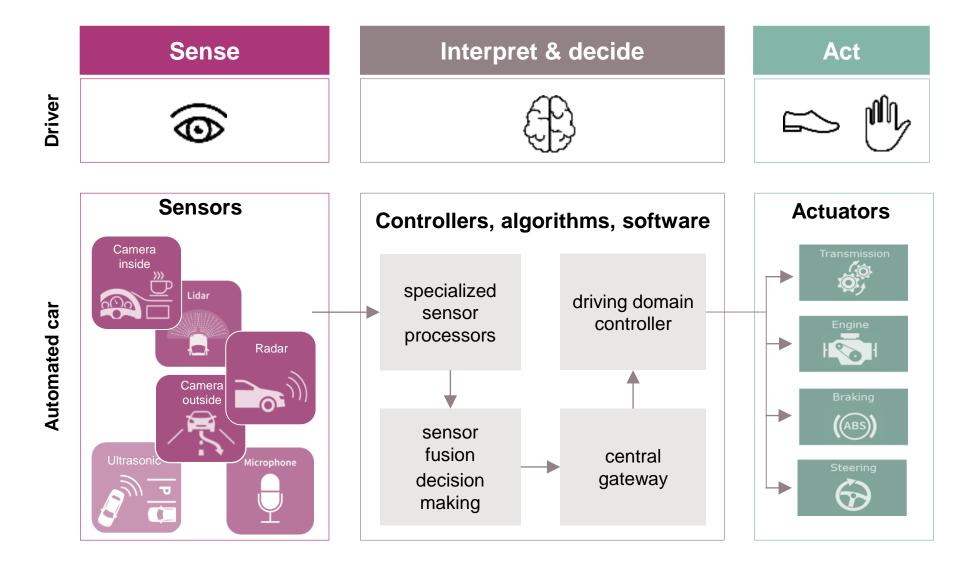


### **Automated Driving**



# For Automated Driving more compute power but also a higher security and safety is needed





# Increased sensor requirements drive the content in the next 5 years and beyond



	More sensor	s required for any next	level of automation	
	NCAP 5 Star, AD L2	AD L3	AD L4/L5	
	Automatic emergency brake/ forward collision warning			
Application*	Parking assist		Valet parking	
	Lane keep assist	Highway assist	Highway and urban chauffeur	
Radar # of modules**	Corner MRR/LRR  ≥ 3  New: Corner starting 2020	MRR/LRR Corner	≥ 6 Imaging ≥ 10 Surround	
Camera # of modules**	≥ 1		≥4 ≥8	
Lidar # of modules**	0		≤1 ≥1	
Others	) Ultrasonic	<ul><li>Ultrasonic</li><li>Interior camera</li></ul>	<ul><li>Ultrasonic</li><li>Interior camera</li><li>V2X</li></ul>	

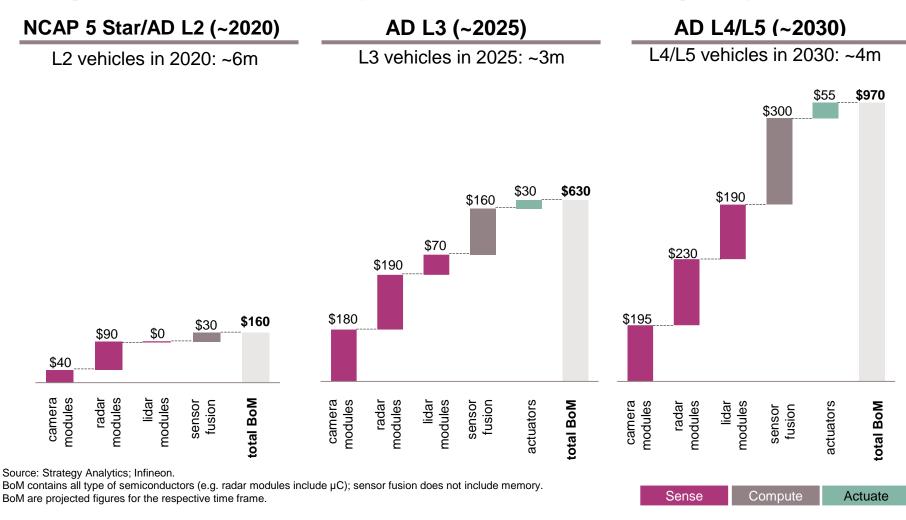
<sup>\*</sup> Source: VDA (German Association of the Automotive Industry); Society of Automotive Engineers

<sup>\*\*</sup> Market assumption

# ADAS/AD semi growth driven by radar and camera sensor modules over the next 5 years



### Average semi content per car by level of automation at the given years



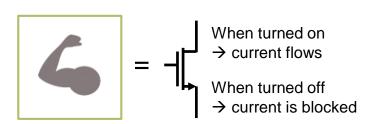


### Infineon's Power Strategy

# Infineon's portfolio covers the entire range of power and frequency



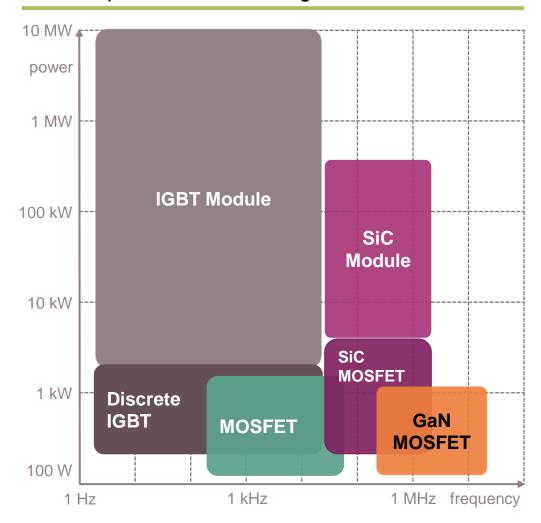
#### What is a power switch?



#### What counts?

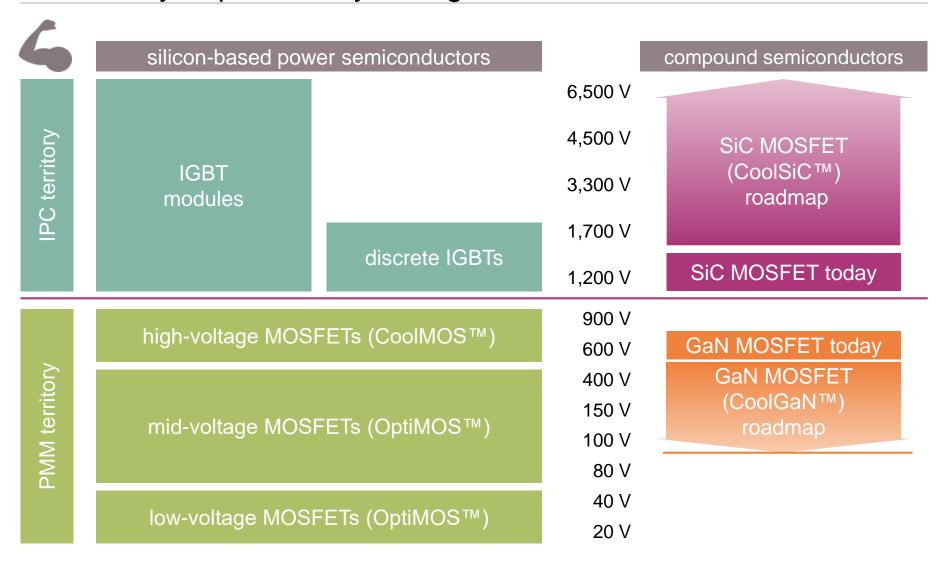
- Losses in on-state (R<sub>(DS)on</sub>)
- Heat dissipation
- Max. switching frequency
- Die size
- Package size (form factor)

#### How are power switches categorized?



# IPC's and PMM's discrete power portfolio\* is basically separated by voltage classes

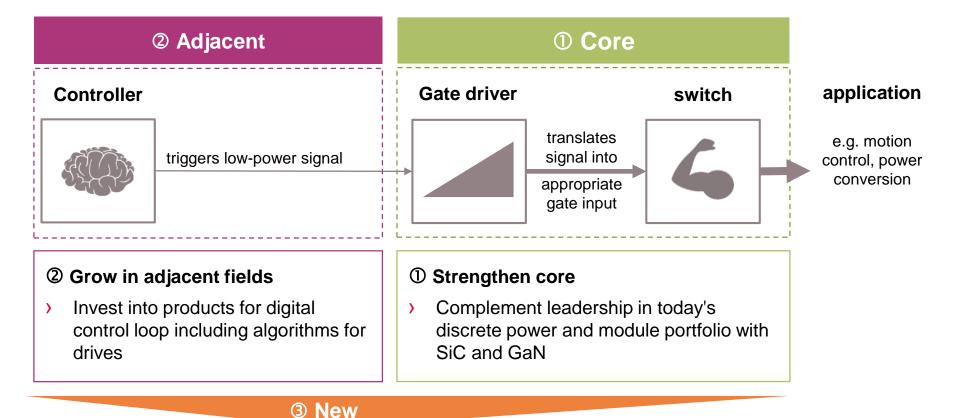




<sup>\*</sup> excluding drivers and control ICs

## Three strategic levers to outgrow the power semi market: "core – adjacent – new"





#### 3 Broaden scope to new applications

 System understanding and strong R&D force allow us to enter emerging power applications

### Four key success factors: Infineon well positioned to defend its leadership in power semis also in SiC



### 1.) Substrate

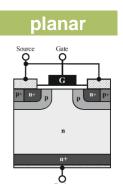
### 2.) Device

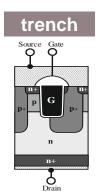
### 3.) Module

### 4.) System















100 kW 50 kW 50 kW 125 kW 1129 kg 151 kg 70 kg



77 kg

- multi-year SiC wafer supply agreement
- acquisition of Siltectra
- trench-based architecture
- > 150 mm conversion completed
- expertise from industrial heritage
- high-volume manufacturing

- deep application and system know-how
- > Product-to-System



### **Industrial Power Control**

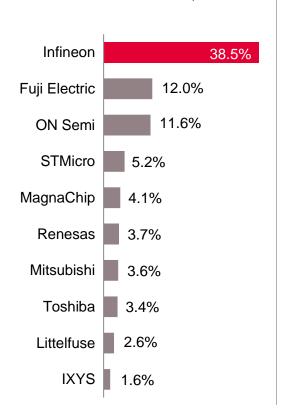


## Clear leader in discrete IGBTs and IGBT modules; IPMs improved from #4 to #3



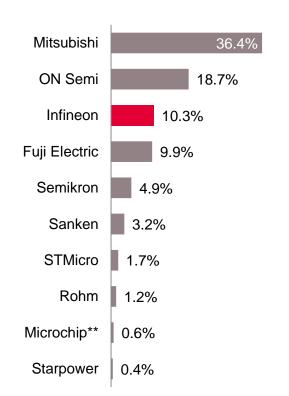


total market in 2017: \$1.10bn



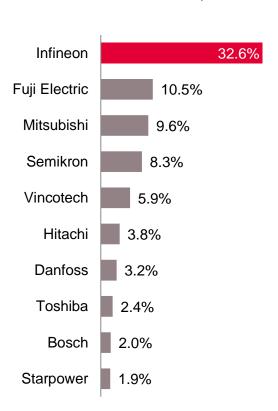
#### **IPMs**

total market in 2017: \$1.57bn



#### **IGBT** modules\*

total market in 2017: \$2.63bn



<sup>\*</sup> Including standard (non-integrated) IGBT modules and power integrated modules (PIMs) / converter inverter brake (CIB) modules.

Source: Based on or includes content supplied by IHS Markit, Technology Group, "Power Semiconductor Market Share Database 2017", September 2018.

<sup>\*\*</sup> On 29 May 2018, Microchip closed the acquisition of Microsemi. The 2017 revenue depicted here was contributed entirely by Microsemi.

## Due to the extensive power module portfolio Infineon can address the whole range of drives applications



#### Servo drives Low-power drives\* Mid- and high-power drives 370 W 500 kW 500 kW 370 W 75 kW 10 MW performance and reliability high positioning accuracy safety fast response with no overshoot safety features durability y good price/performance ratio high reliability and low downtime high reliability robotics pumps and fans oil & gas industry material handling process automation chemical industry (e.g. air compressors) machine tools ) cranes cement mills marine drives CIPOS™ IPM iMOTION™ PrimePACK™ CIPOS™ IPM Easy 1B IHM ) IHV Easy 2B EasyPack

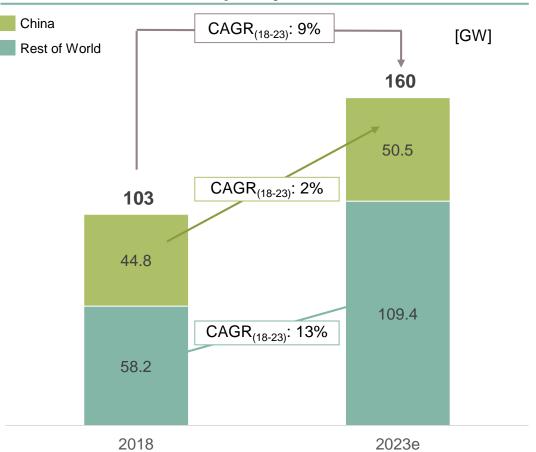
EconoPACK™

<sup>\*</sup>Low-power drives include compact drives, standard drives, premium drives and brushed DC drives.

# Infineon is a key player in the PV market providing solutions to the leading inverter manufacturers



### Global installed PV capacity<sup>1</sup>



### Infineon is present at top-10\* inverter manufacturers (2017)<sup>2</sup>

<b>1</b>   Huawei	<b>√</b>
<b>2</b>  Sungrow	<b>√</b>
<b>3</b>  SMA	<b>√</b>
<b>4</b>  TBEA Sunoasis	<b>√</b>
<b>5</b>  Wuxi Sineng	<b>√</b>
<b>6</b>  ABB	<b>√</b>
<b>7</b>   Kstar	<b>√</b>
<b>8</b>   Goodwe	<b>√</b>
<b>9</b>  Growatt	<b>√</b>
<b>10</b>   Power Electronics	<b>√</b>

<sup>\*</sup> Infineon is serving the top-10 but not necessarily as a sole supplier.

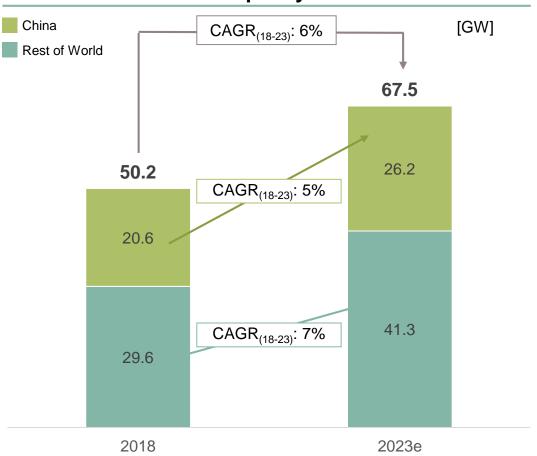
<sup>1)</sup> based on or includes content supplied by IHS Markit, Technology Group, "PV Installations Tracker – Q1 2019"; March 2019; including off-grid

<sup>2)</sup> by shipped capacity in MW: based on or includes content supplied by IHS Markit, Technology Group, "PV Inverter Market Tracker - Q4 2018"; December 2018

# Infineon is the leading power semiconductor supplier for the wind turbine industry



### Global installed wind capacity<sup>1</sup>



### Infineon is present at top-10\* wind turbine manufacturers (2018)<sup>2</sup>

<b>2</b>   Goldwind	$\checkmark$
3   Siemens Gamesa	<b>√</b>
<b>4</b>  GE	<b>√</b>
<b>5</b>   Envision	$\checkmark$

- **7** | Nordex ✓
- 8 | Mingyang
- 9 | Sewind

6 | Enercon

1 | Vestas

**10** | United Power

<sup>\*</sup> Infineon is serving the top-10 but not necessarily as a sole supplier.

<sup>1)</sup> Wood Mackenzie Power & Renewables, "Market Outlook Update", March 2019

<sup>2)</sup> by shipped capacity in MW: Wood Mackenzie, Power & Renewables, "Historic wind turbine OEM market share", March 2019

# What comes next? Mid- to long-term structural growth opportunities



#### Core



new material



EV charging



collaborative robots

### **Adjacent**



solar pumps



energy storage



eDelivery vehicles

#### **New area**



fuel cell



eMarine



eAviation



### Power Management & Multimarket



### PMM's growth is built on many applications from different sectors in power and non-power



#### Computing



- **Data Center**
- PC, Notebook
- **Peripherals**

### Industrial



- > Power supplies
- EV on-board charger
- PV inverter
- Power tools
- Lighting
- Industry 4.0
- Internet of Things



#### **Consumer / Misc**



- eBikes
- Multicopter
- Aviation
- LSEV
- Space
- Gaming
- Smart home



#### **Communications**



- Handsets
- Wearables
- 5G massive MIMO













### PMM – Power

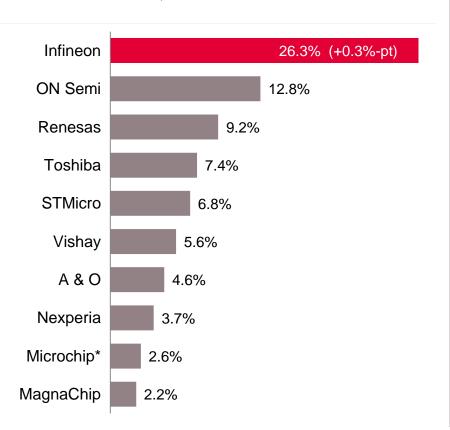


# Infineon is the clear leader in MOSFETs; growth potential in power ICs



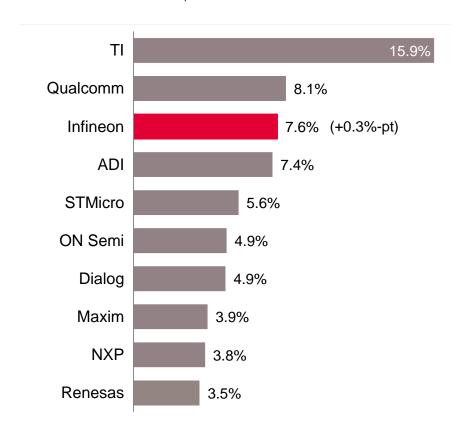
#### **Discrete Power MOSFET market**

total market in 2017: \$6.65bn



#### **Power IC market**

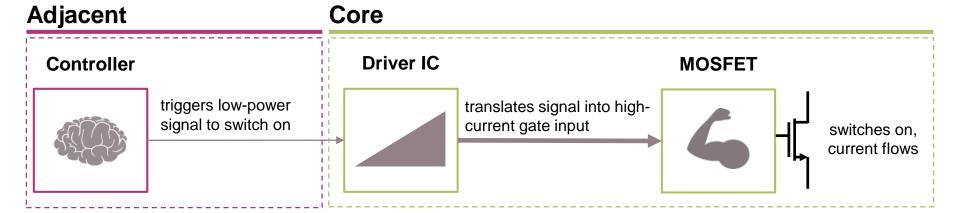
total market in 2017: \$23.6bn



<sup>\*</sup> On 29 May 2018, Microchip closed the acquisition of Microsemi. The 2017 revenue depicted here was contributed entirely by Microsemi. Source: Based on or includes content supplied by IHS Markit, Technology Group, "Power Semiconductor Market Share Database 2017", September 2018. Discrete Power MOSFET market incl. automotive MOSFETs. Power IC market incl. automotive power ICs.

# Technology leadership in MOSFETs and digital power: highest efficiency and power density





### Power management solutions reduce TCO









#### More efficient semiconductors

- lower power consumption
- ) lower opex

#### **Higher power-density**

- more compact system designs
- ) lower capex

# Four interrelated trends drive power semiconductor BoM in battery-powered applications



#### Interrelated trends for battery-powered applications

















From corded to **cordless** power tools



From brushed DC to **brushless** DC motors



Trend towards **higher power** and **higher battery** voltage



**New applications** with trend towards "batteryfication"



power semiconductor content increase up to 4x for DIY tools



Premium products:

~15% higher ASP for MOSFETs and drivers

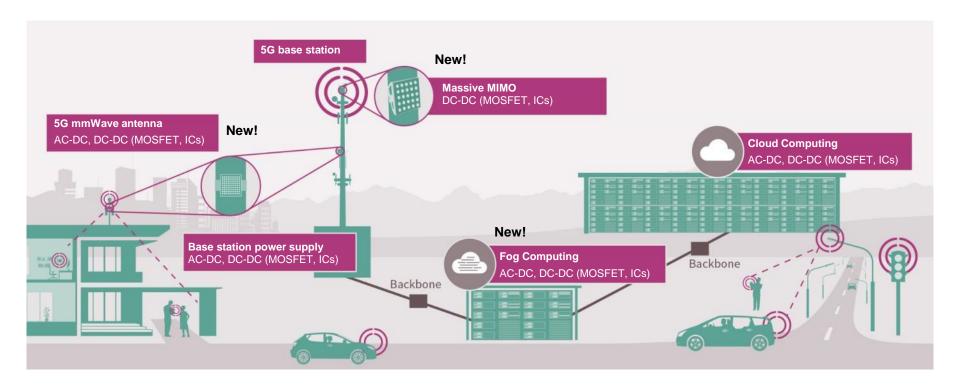


significant volume increase

In total battery-powered applications are a significant growth driver for PMM's power business

# Transition from 3G/4G to 5G drives demand in power semis for antennas and power supplies



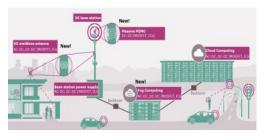


- driver #1: massive growth of data and computing power
- driver #2: higher number of base stations due to denser network
- driver #3: ~4x higher power semiconductor content per radio board:
  - from ~\$25 for MIMO antenna to ~\$100 for massive MIMO antenna array
- driver #4: fog computing data center as a completely new market

# What comes next? Mid- to long-term structural growth opportunities



#### Core



5G infrastructure



hyperscale AI data center



new material

### Adjacent



on-board charger



wireless charging



power tools

#### New area



collaborative robots



smart speaker



class D audio



## PMM - RF and Sensing



# RF and Sensing devices enable new services and will shape the way we live and work



### Various use cases are enabled by a small set of versatile core technologies



**Augmented Reality** 



Voice-controlled devices



Gesture control



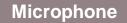
Commercial and consumer multicopters



Industrial robotics

# We focus on MEMS sensors and target to become the leader in 3D sensing and radar





#### Pressure

#### **Environmental**

#### 3D radar

#### 3D ToF



No distortions



Best-in-class resolution



World smallest form factor



Highest energy efficiency



Best-in-class resolution



Receive clear audio signals



Measure height



Measure CO2



Biometrics



3D mapping



#### **Smart Ears, Smart Feeling, Smart Nose**



Smart Eyes & Sixth Sense

### **Key Use Cases – Examples**

Voice authentication

Advanced fitness tracking

Smog alarm

Gesture sensing

3D AR gaming

Face recognition & biometric identification

**Human Machine Interface** 

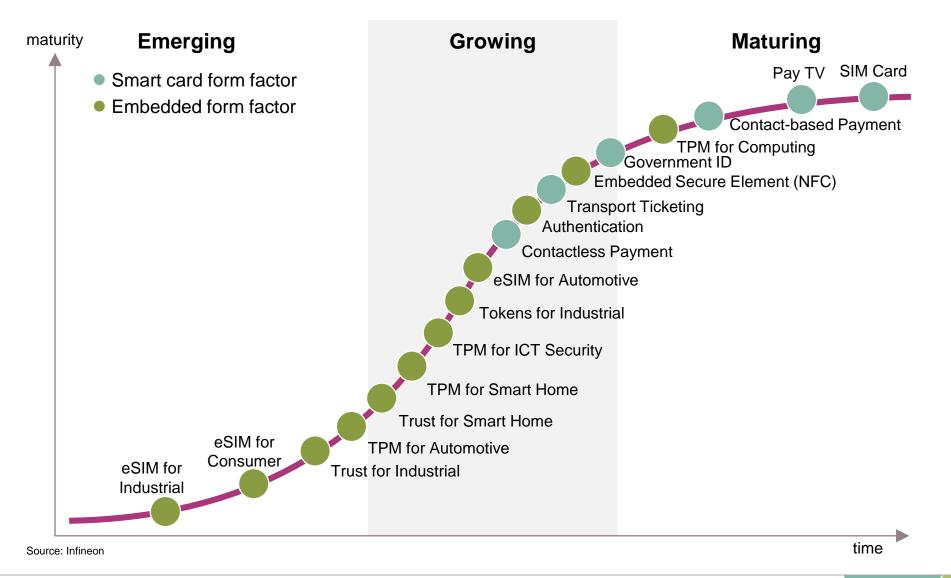


## Digital Security Solutions





## Continuous stream of new topics aging and exiting



# Infineon first to offer automotive-qualified TPM for the connected car; Volkswagen among first customers



- > OPTIGA™ TPM 2.0 (Trusted Platform Module) is especially for use in
  - central gateway
  - telematics unit (e.g. secure software updates over-the-air)
  - infotainment system
- > Volkswagen decided to deploy OPTIGA™ TPM 2.0 as security solution for the connected car
- Several design-ins with a number of car manufacturers already achieved





- The automotive-qualified OPTIGA™ TPM 2.0 is designed for the long product life cycles of cars as its firmware can be updated remotely with respect to state-ofthe-art security needs
- > OPTIGA™ TPM 2.0 and the AURIX™ family of microcontrollers are part of the Infineon portfolio of application-specific security solutions in automotive



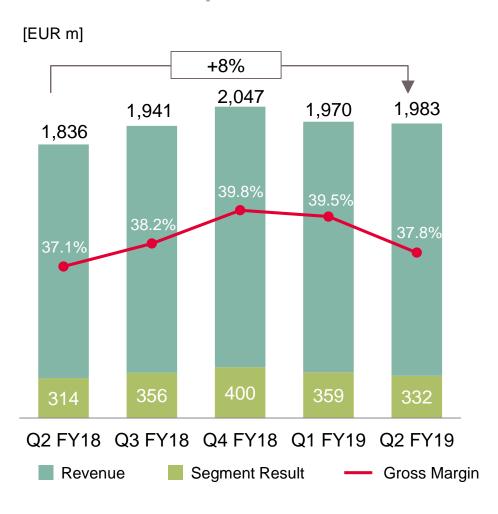
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## Revenue growth + 8% y-y and an uptick of 1% q-q

#### Revenue development



- > Revenue up 1% q-q
  - driven by ATV and DSS
  - broadly flat at IPC
  - weaker demand at PMM
- > Segment Result down 8% q-q
  - change in product mix and underutilization charges burden gross margin and Segment Result
  - cost containment measures like headcount freeze implemented

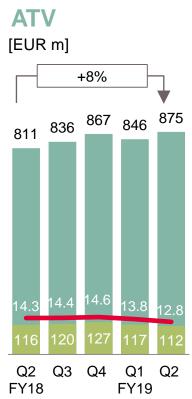


### Q2 FY19 Division Performance

**IPC** 

317

[EUR m]



Q2 FY19: Revenue growth driven by higher demand for electric drivetrain products and driver assistance systems

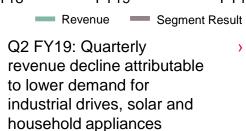


69 Q2 Q3 Q4 Q1 Q2 FY18 FY19 Revenue Q2 FY19: Quarterly to lower demand for

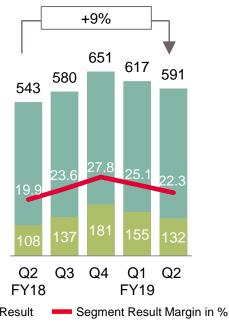
+9%

352 347

349 361

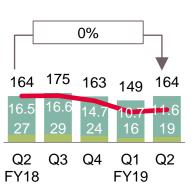






Q2 FY19: Weaker demand across most product areas



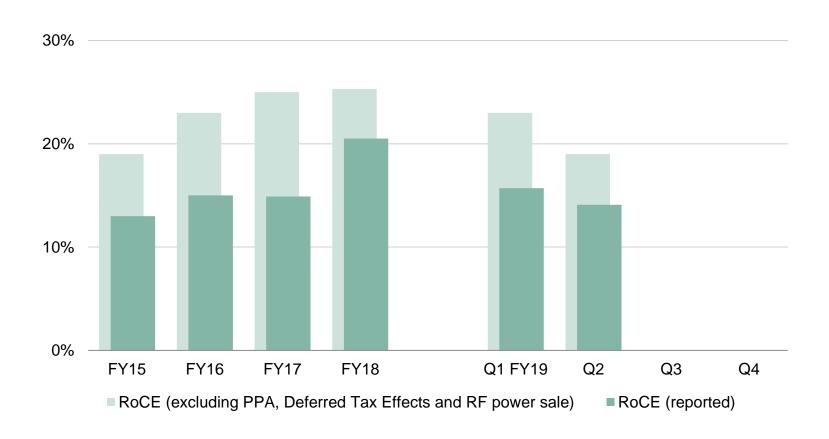


Q2 FY19: Quarterly growth due to payment cards and embedded SIMs for vehicles

## Organic RoCE as the key value metric typically amounts to ~2x WACC



### **RoCE and adjusted RoCE**

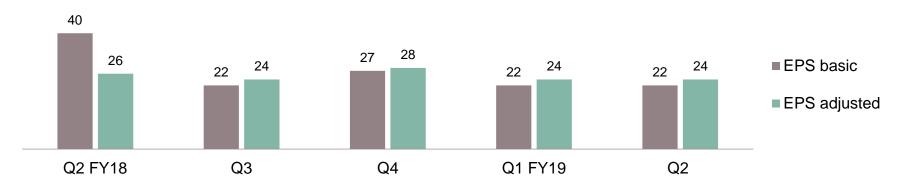


# Our commitment to investors: Continued value creation through growth

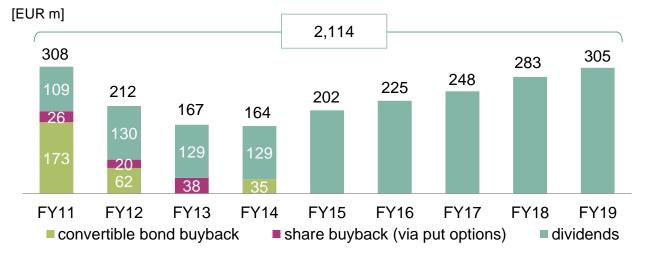


### Development of earnings-per-share (EPS) from continuing operations

[EUR cent]



#### Total cash return to shareholders

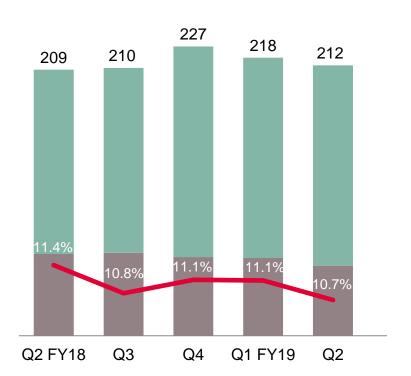


- Policy of sustainable dividend payout
- Increase of dividend from €0.25 to €0.27
- Payment of €305m on 26 Feb 2019

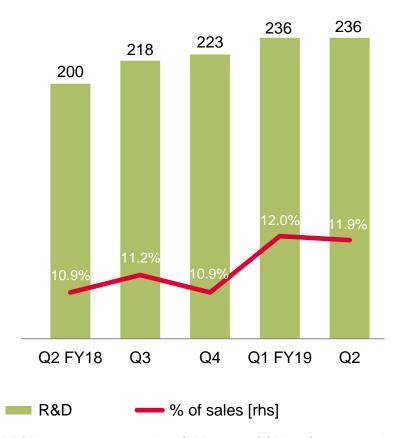


## Opex within target range

## Selling, General & Administration\* [EUR m]



### Research & Development\*\*



General & Administration

Selling

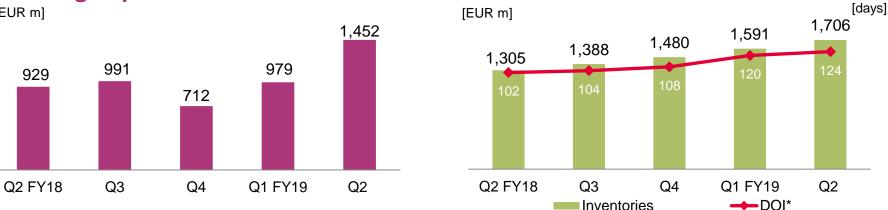
 <sup>\*</sup> Target range for SG&A: "Low teens percentage of sales".

<sup>\*</sup> Target range for R&D: "Low to mid teens percentage of sales". In FY18, reported R&D expenses amounted to €836m, net of €86m of grants received and net of €143m of capitalized development costs.

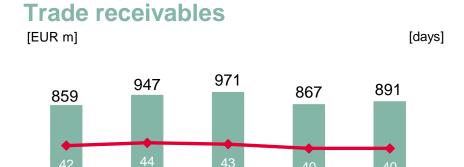


## Inventories main driver for Working Capital increase





**Inventories** 

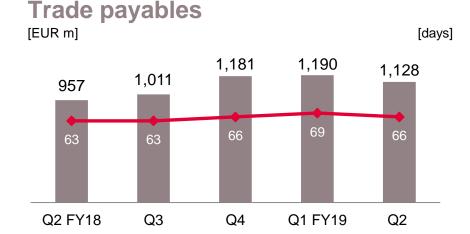


Q4

Q1 FY19

→ DSO\*

Q2



Trade payables

Q3

Trade receivables

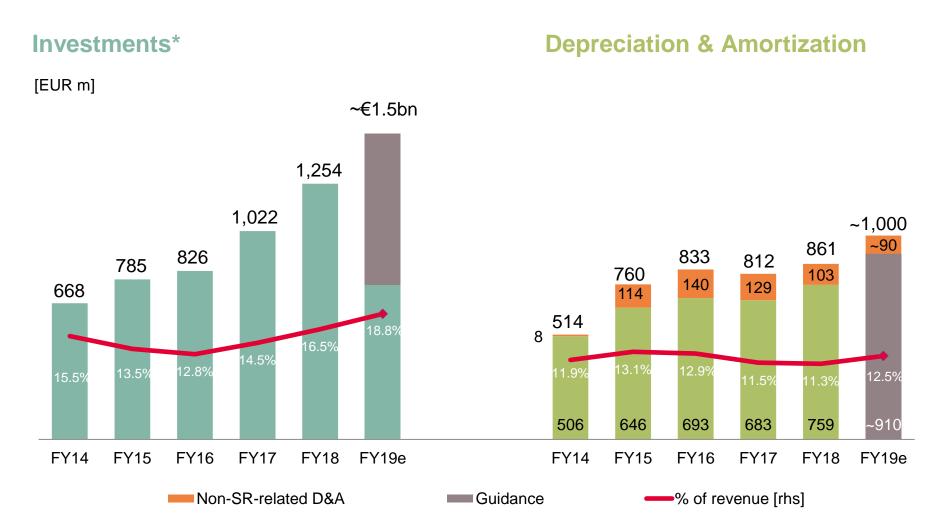
→ DPO\*

Q2 FY18

<sup>\*</sup> For definition please see page "Notes".



## Investments and D&A trending up due to growth



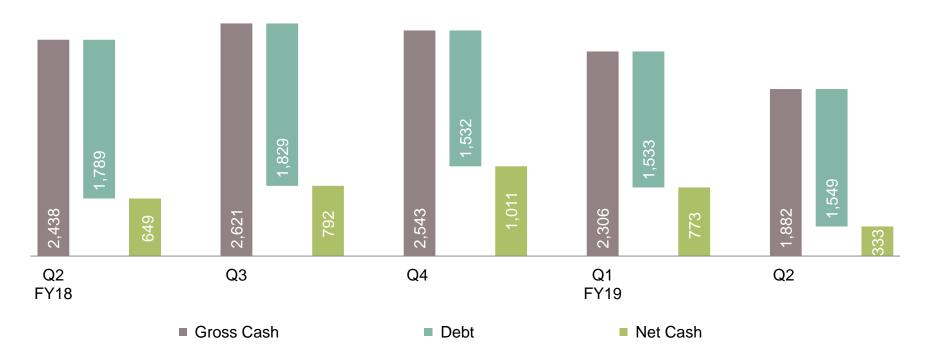
<sup>\*</sup> For definition please see page "Notes".



## Healthy gross cash and net cash position

#### Liquidity development

[EUR m]

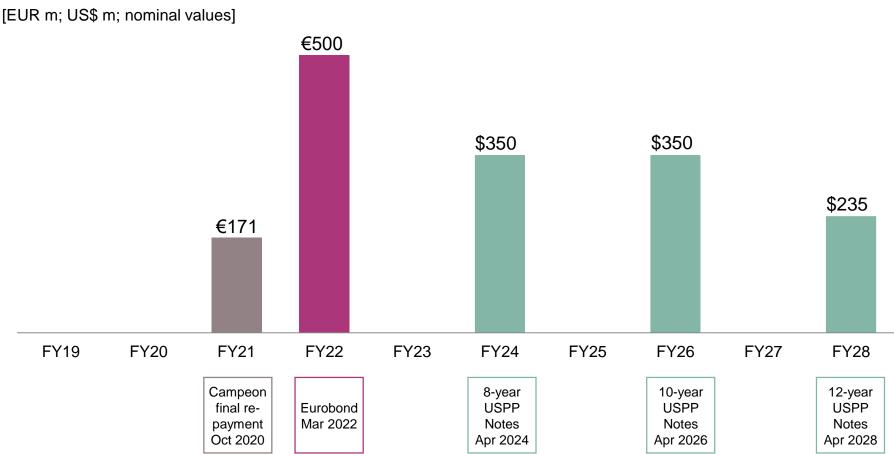


- > Operating cash flow from continuing operations was €215m in Q2 FY 2019
- > Free Cash Flow from continuing operations was minus €137m

# Infineon has a balanced maturity profile and a solid investment grade rating (BBB) from S&P



### **Maturity profile**



Note: Additional debt with maturities between 2019 and 2023 totaling €44m of which €18m repayments related to Campeon.



## Glossary (1 of 2)

AC	alternating current	ECU	electronic control unit
AC-DC	alternating current - direct current	EMU	electric multiple unit
AD	automated driving	EPS	electric power steering
ADAS	advanced driver assistance system	eSIM	embedded subscriber identity module
AEB	automatic emergency braking	eSIM	embedded SIM
Al	artificial intelligence	EV	electric vehicle
AR	augmented reality	FPGA	field programmable gate array
BEV	battery electric vehicle	GPU	graphics processing unit
BGA	ball grid array	<u> </u>	graphics processing unit
BoM	bill of material	HEV	mild and full hybrid electric vehicle
CPU	central processing unit	НМІ	human machine interaction
DC	direct current	HSM	hardware security module
DC-DC	direct current - direct current	HST	high-speed train
	direct current		
DPM	digital power management	HW ———	hardware
eCall	emergency call	ICE	internal combustion engine
ECU	electronic control unit	INV	in-vehicle networking



## Glossary (2 of 2)

IPM	intelligent power module	PV	photovoltaic
iPol	image processing line	RF	radio frequency
IRF	International Rectifier	rhs	right-hand scale
LSEV	low-speed electric vehicle	Si	silicon
LSPS	LS Power Semitech Co. Ltd.	SiC	silicon carbide
μC	microcontroller	SiGe	silicon germanium
MEMS	micro electro-mechanical systems	SMPS	switch-mode power supply
МНА	major home appliances	SOTA	software over-the-air
MIMO	multiple input, multiple output	SW	software
micro- hybrid	vehicles using start-stop systems and limited recuperation	ToF	time-of-flight
mild- hybrid	vehicles using start-stop systems, recuperation, DC-DC conversion, e-motor	TPM	trusted platform module
MOSFET	metal-oxide silicon field-effect transistor	UPS	uninterruptible power supply
OBC	on-board charger	V2X	vehicle-to-everything communication
OEM	original equipment manufacturer	VR	virtual reality
PHEV	plug-in hybrid electric vehicle	VSD	variable speed drive
Pol	point-of-load	xEV	all degrees of vehicle electrification (EV, HEV, PHEV)



### Disclaimer

#### **Disclaimer**

This presentation contains forward-looking statements about the business, financial condition and earnings performance of the Infineon Group.

These statements are based on assumptions and projections resting upon currently available information and present estimates. They are subject to a multitude of uncertainties and risks. Actual business development may therefore differ materially from what has been expected.

Beyond disclosure requirements stipulated by law, Infineon does not undertake any obligation to update forward-looking statements.

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## Financial calendar

Date	Location	Event		
8 May 2019 Nuremberg		PCIM trade show; IPC Business Update by Dr. Peter Wawer, Division President IPC and Dr. Peter Friedrichs, Technology Development Silicon Carbide		
22 May 2019 London		JP Morgan European TMT Conference		
29 May 2019 New York		UBS Best of Europe One-on-One Conference		
3 Jun 2019 Zurich		Berenberg Innovation Conference		
4 Jun 2019	Milan	Equita 14 <sup>th</sup> European Conference		
5 Jun 2019	Berlin	Deutsche Bank German, Swiss & Austrian Conference		
11 Jun 2019 Paris		Exane 21st European CEO Conference		
1 Aug 2019*		Q3 FY19 Results		
29 Aug 2019	Frankfurt	Commerzbank Sector Conference		
23 Sep 2019	Unterschleißheim (nearby Munich)	Berenberg Goldman Sachs German Corporate Conference		
24 Sep 2019	Munich	Baader Investment Conference		
7 Oct 2019		ATV Call by Peter Schiefer, Division President ATV		
12 Nov 2019*		Q4 FY19 Results		

<sup>\*</sup> preliminary



### Notes

Investments = 'Purchase of property, plant and equipment' + 'Purchase of intangible assets and other assets' incl. capitalization of

R&D expenses

**Capital Employed** = 'Total assets' – 'Cash and cash equivalents' – 'Financial investments' – 'Assets classified as held for sale

- ('Total Current liabilities' - 'Short-term debt and current maturities of long-term debt' - 'Liabilities classified as held

for sale')

**RoCE** = NOPAT / Capital Employed

= ('Income from continuing operations' - 'financial income' - 'financial expense') / Capital Employed

Working Capital = ('Total current assets' – 'Cash and cash equivalents' – 'Financial investment' – 'Assets classified as held for sale') –

('Total current liabilities' - 'Short term debt and current maturities of long-term debt' - 'Liabilities classified as held for

sale')

**DOI (days of inventory; quarter-to-date)** = ('Net Inventories' / 'Cost of goods sold') \* 90

**DPO (days payables outstanding; quarter-to-date)** = ('Trade payables' / ['Cost of goods sold' + 'Purchase of property, plant and

equipment']) \* 90

**DSO (days sales outstanding; quarter-to-date)** = ('Trade receivables' / 'revenue') \* 90

<u>Please note:</u> All positions in ' 'refer to the respective accounting position and therefore should be applied with the positive or negative sign used in the relevant accounting table.



### Institutional Investor Relations contacts



**Alexander Foltin** 

Corporate Vice President Finance, Treasury & Investor Relations +49 89 234-23766 alexander.foltin@infineon.com



**Joachim Binder** 

Senior Director Investor Relations +49 89 234-25649 joachim.binder@infineon.com



**Isabell Diel** 

Manager Investor Relations +49 89 234-38297 isabell.diel@infineon.com



**Alexander Groschke** 

Senior Manager Investor Relations +49 89 234-38348 alexander.groschke@infineon.com



**Holger Schmidt** 

Senior Manager Investor Relations +49 89 234-22332 holger.schmidt@infineon.com



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