

Company presentation

Infineon Technologies AG
November 2026

Public

Driving decarbonization and digitalization. Together.



Semiconductors are crucial to solve the energy challenges of our time and shape the digital transformation.

This is why Infineon is committed to actively driving decarbonization and digitalization.

As a global semiconductor leader in power systems and IoT, we enable game-changing solutions for green and efficient energy, clean and safe mobility, as well as smart and secure IoT.

We make life easier, safer, and greener.
Together with our customers and partners.
For a better tomorrow.

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Infineon is a global semiconductor leader with #1 positions in key markets

Global scale and innovation

~58,100
employees worldwide[1]

89
R&D sites

13
manufacturing locations

~€16 Bn
revenue



Market leadership

Automotive	Power	Microcontroller
#1	**#1**	**#1**
TechInsights, April 2026	Omdia, October 2026	Omdia, August 2026

[1] As of 30 September 2026

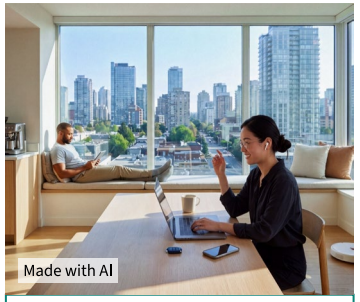
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Infineon at a glance

Divisions



Automotive



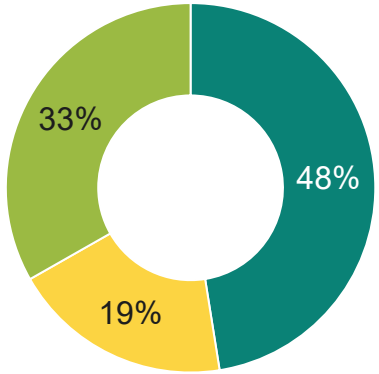
Edge Systems



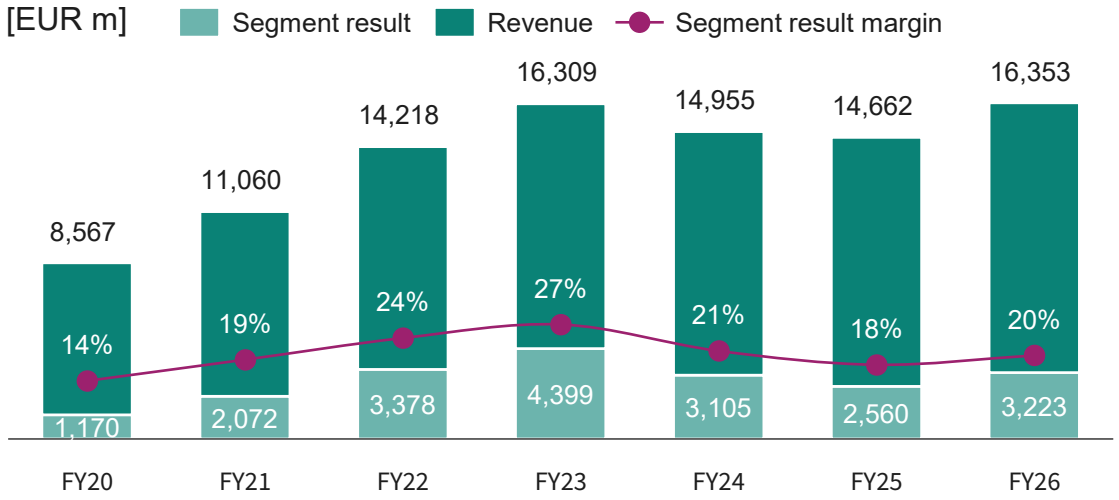
Power Systems

FY26 revenue by segment[1]

- Automotive (ATV)
- Edge Systems (ES)
- Power Systems (PS)



Financials

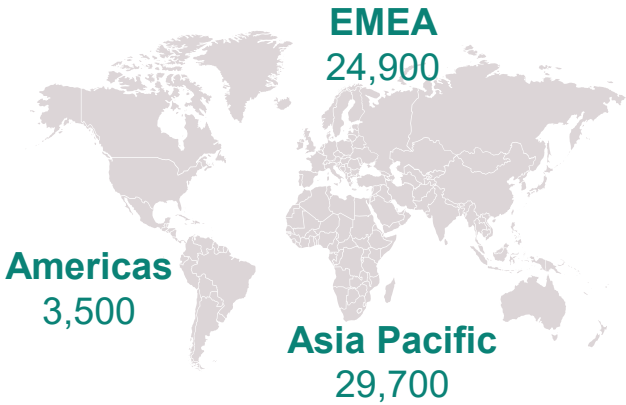


Employees[1]

58,100
employees worldwide

89
R&D and

13
manufacturing locations[2]

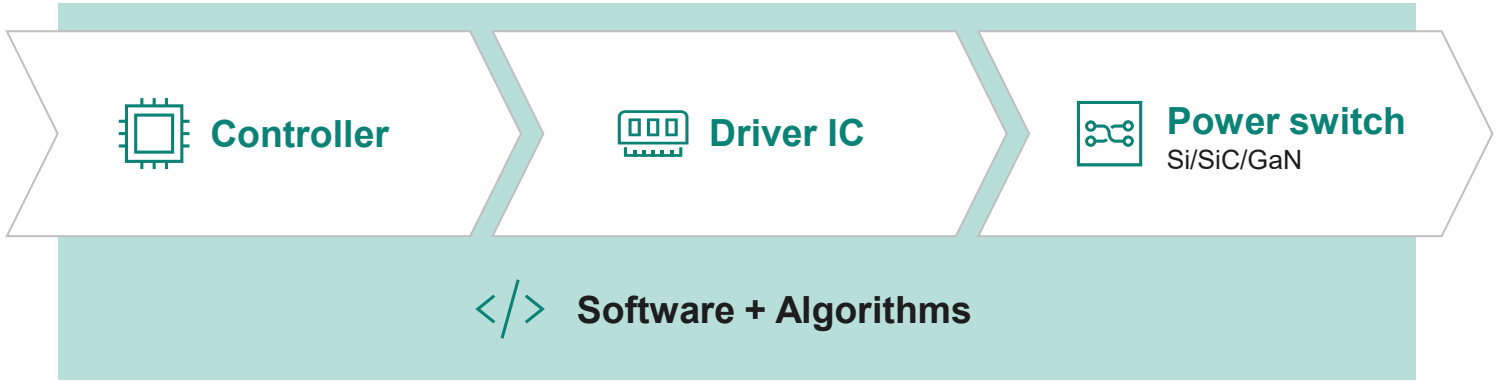


For further information: Infineon Annual Report.

[1] 2026 Fiscal year (as of 30 September 2026) | [2] As of 30 September 2026

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Infineon leading in Power Systems – mastering all three key materials



Leadership in power systems across all materials and technologies



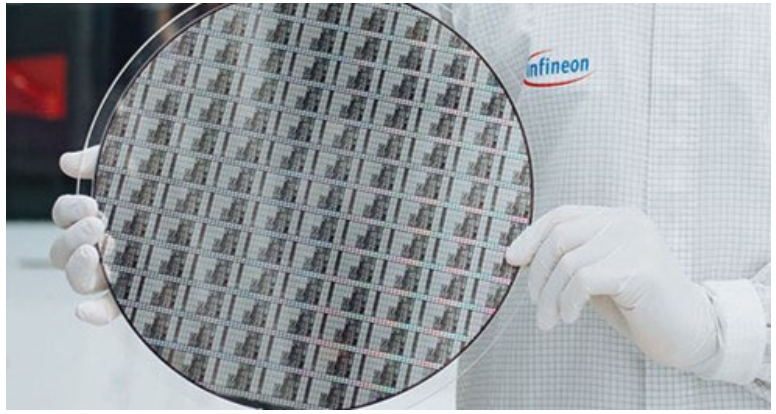
Si

Silicon
Diode – MOSFET – IGBT – Driver – Controller



SiC

Silicon carbide
Diode – MOSFET



GaN

Gallium nitride
HEMT – Driver

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Whatever we do, wherever we are, digital technology is always present – AI as key catalyst for edge systems

Living





Working

Edge AI

Edge systems ensure that interaction between humans and the digital world works seamlessly

Sense

Compute

Connect

Secure

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Securing tomorrow. Today.
Trusted and future-ready solutions for a connected world

How Infineon creates trust

Decades of experience

>45 years of heritage in proven hardware-based security, trusted by governments, industry, and consumers.

Enabling compliance

Meeting society's need for a trusted and connected world by enabling compliance with current and upcoming regulations and standards, including the EU Cyber Resilience Act (CRA) and ISO standards.

Future-ready

Addressing upcoming threats and requirements with future-ready solutions across product and system levels, including post-quantum cryptography (PQC).

Hardware security products | Security IP | Security services | Security software

Protect

Devices, identities and data

Authenticate

Trusted entities and access

Secured connectivity

Protected data exchange

Build resilience – Lifecycle and evolving threats

Enabling a connected world through security

Trusted identity

- Payment
- Government ID
- eSIM/iSIM
- Access control

Trusted devices

- Trusted platform modules (TPM)
- Secure elements (SE)
- IoT authentication
- Device integrity

Trusted mobility

- Vehicle access
- V2X security
- Software-defined vehicles

Trusted infrastructure

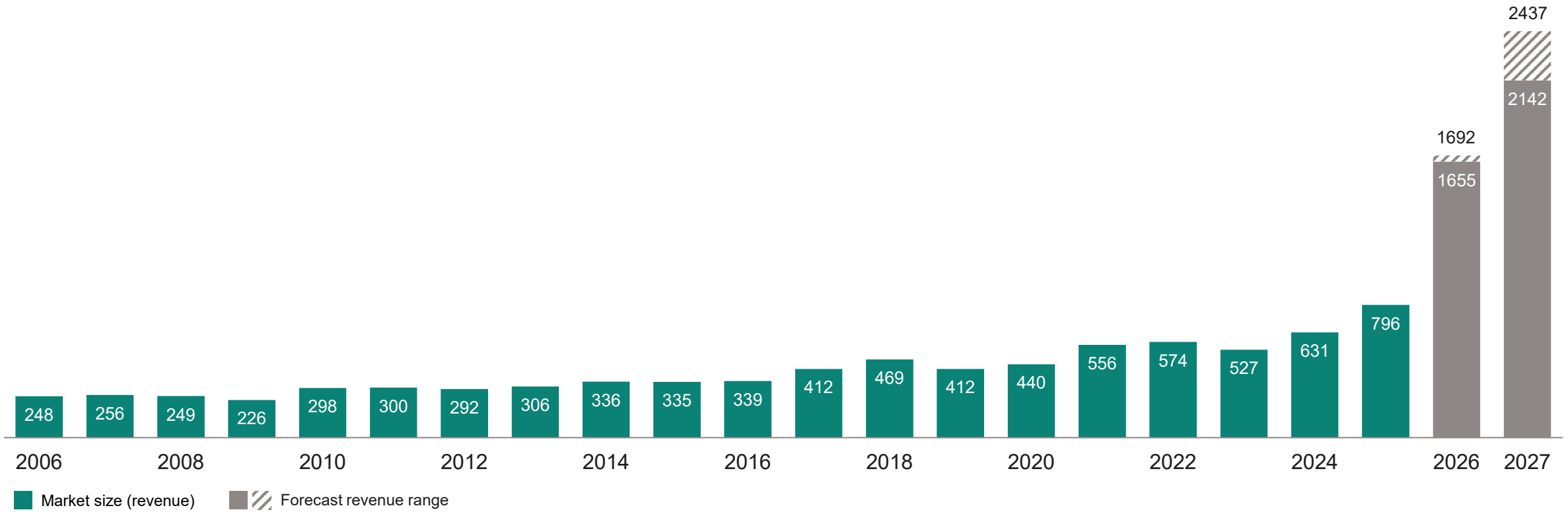
- Industrial automation
- Smart energy
- Data centers

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Semiconductor market expected to exceed 1.6 trillion USD this year

Global Semiconductor Market

Market size in billion US-Dollar



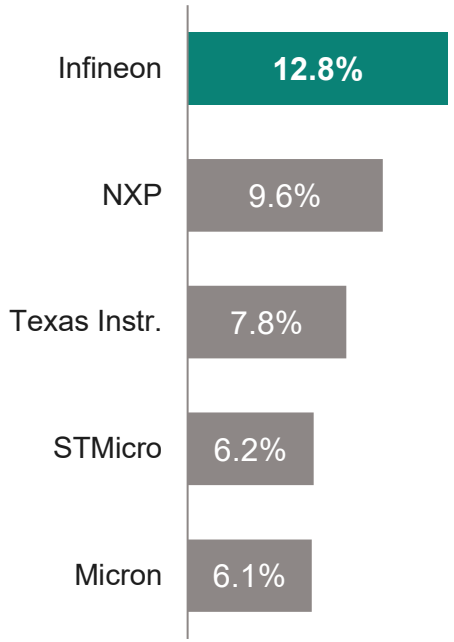
Source: WSTS for historical data. | **Forecast:** ∅ of WSTS, Omdia, Gartner, TechInsights; last update 1 October 2026

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Infineon is clear #1 in automotive and power semiconductors, and also #1 in the overall microcontroller market

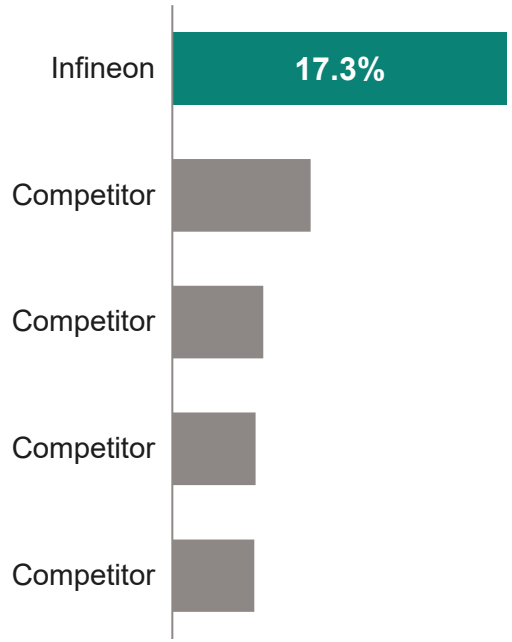
Automotive semiconductors

2025 total global market: USD 74.4bn[1]



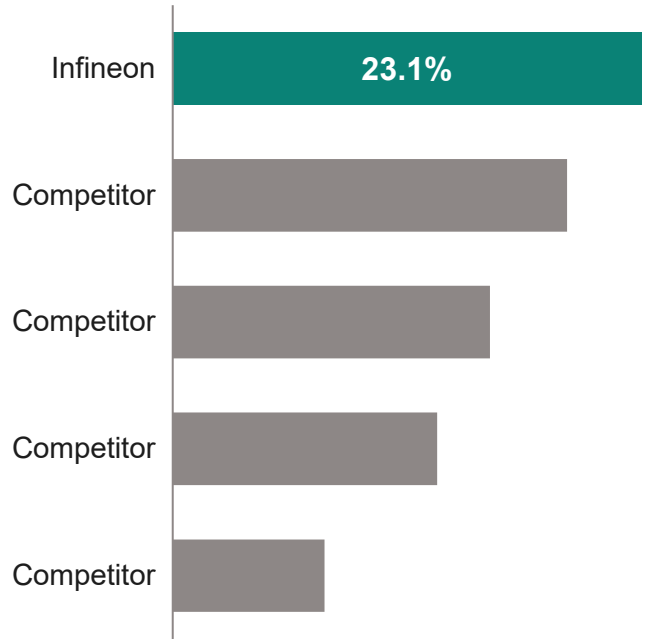
Power discretes and modules

2025 total global market: USD 32.5bn[2]



Microcontroller suppliers

2025 total global market: USD 22.2bn[3]



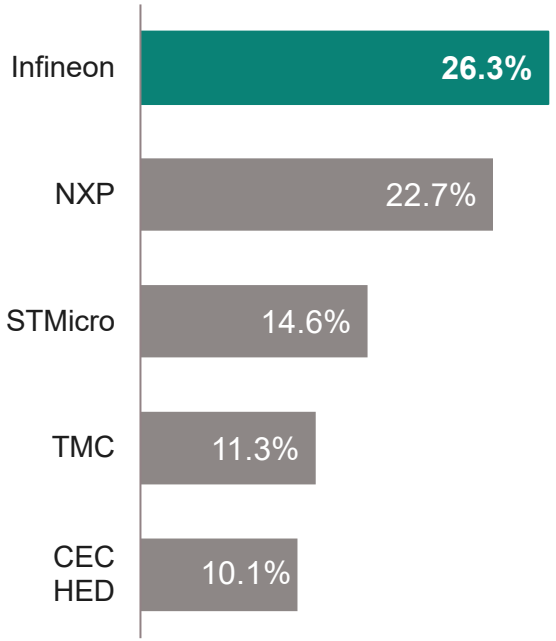
[1] TechInsights: Automotive Semiconductor Vendor 2025 Market Shares. April 2026. | [2] Based on or includes research from Omdia: Power Semiconductor Market Share Database – 2H26 (2025 Base Year). October 2026. | [3] Based on or includes research from Omdia: Annual 2001-2025 Semiconductor Market Share Competitive Landscaping Tool – 2Q26. August 2026. | Results are not an endorsement of Infineon Technologies AG. Any reliance on these results is at the third party's own risk.

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Infineon is clear leader in security ICs and MEMS microphones, and ranked #4 in the NOR Flash market

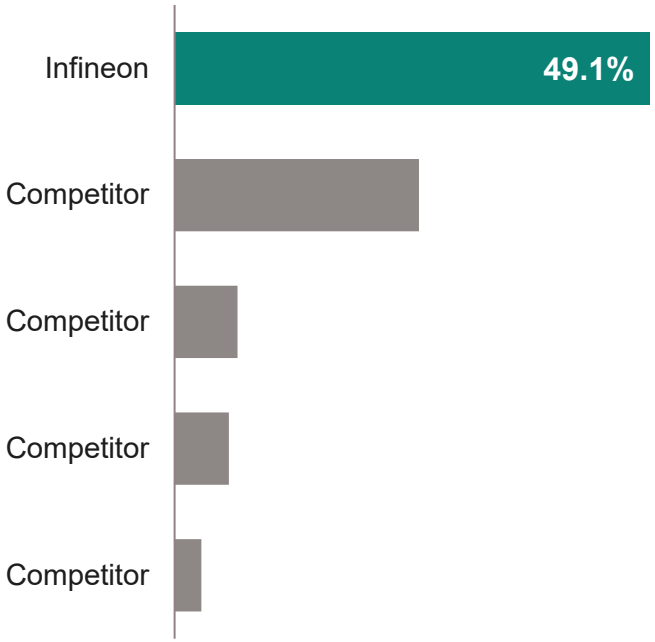
Security ICs

2025 total global market: USD 3.1bn[1]



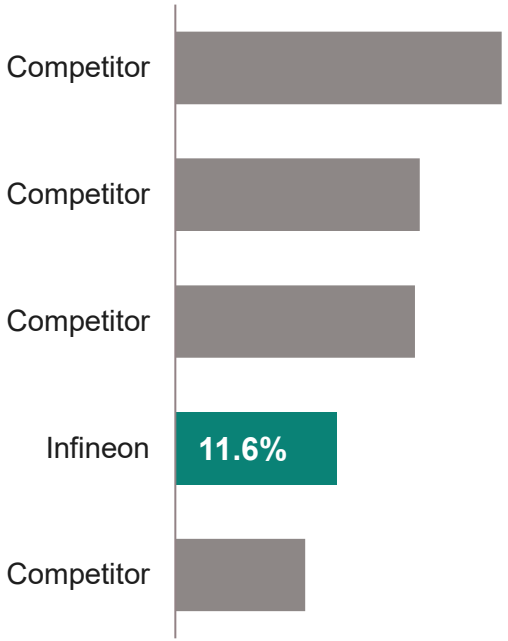
MEMS microphones

2025 total global market: 6.7bn units[2]



NOR Flash

2025 total global market: USD 3.3bn[3]

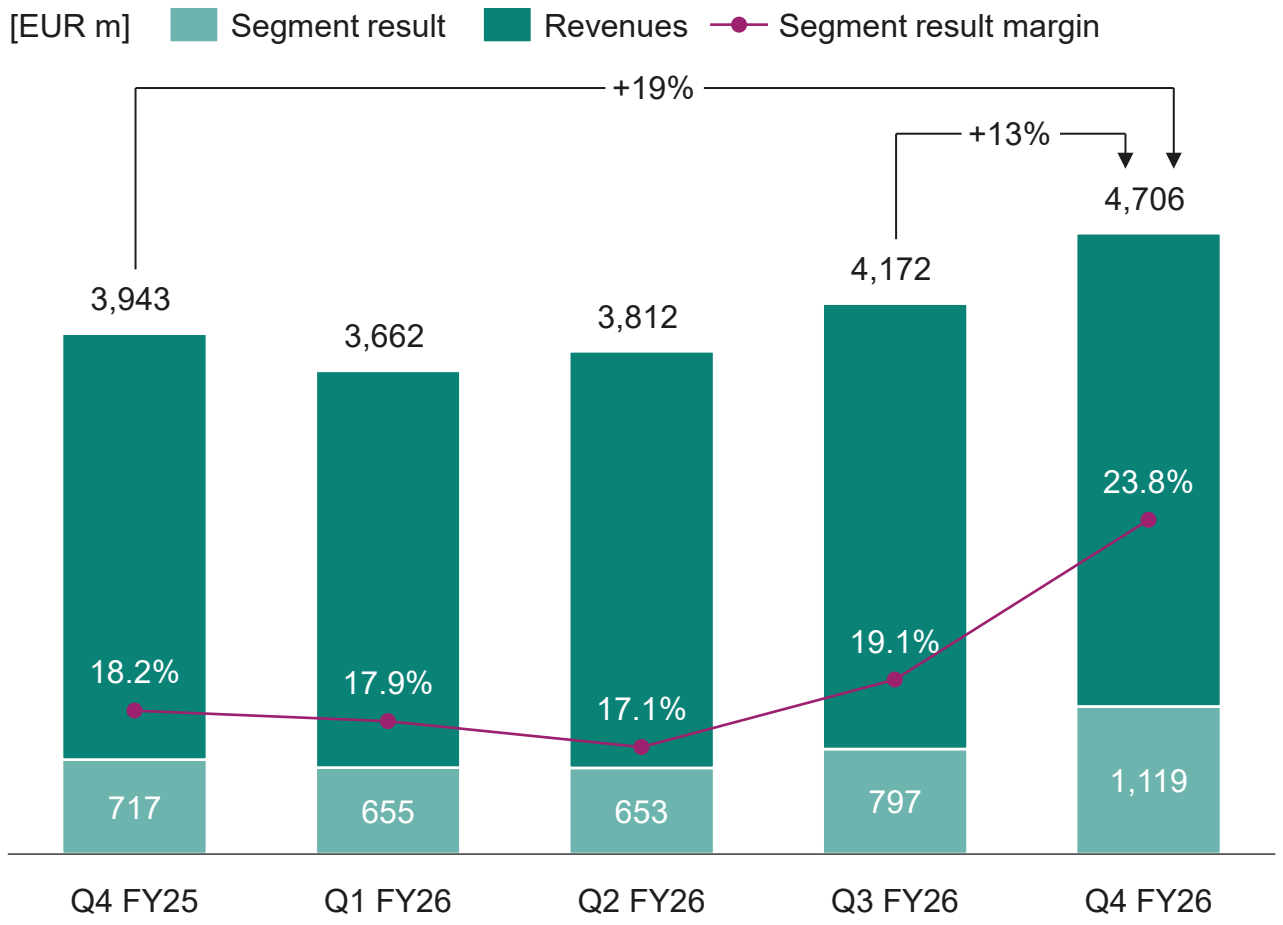


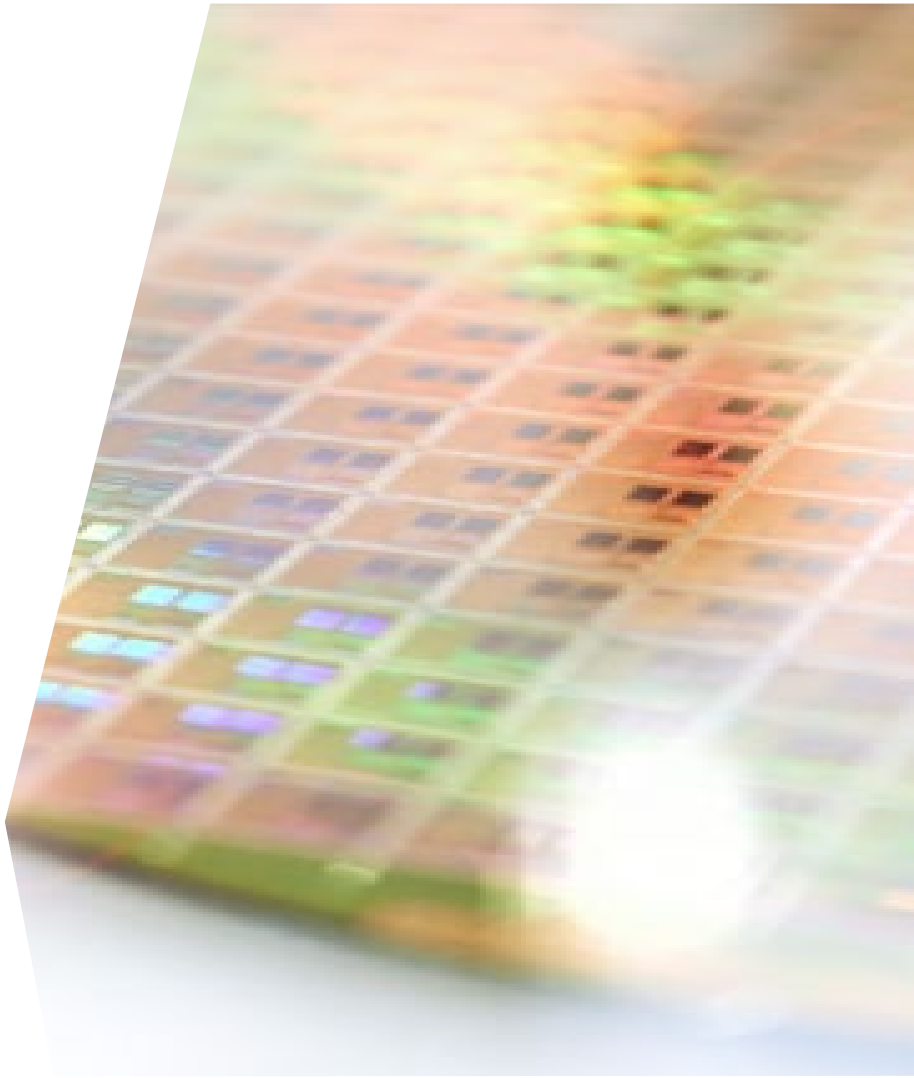
[1] Distributed with permission of ABI Research – Source: ABI Research Custom: Secure IC Revenues by Manufacturer (excluding NFC). September 2026. | [2] Based on or includes research from Omdia: MEMS Microphone Report – 2026 Database. September 2026. | MEMS Microphone Die Suppliers. | [3] Based on or includes research from Omdia: Annual 2001-2025 Semiconductor Market Share Competitive Landscaping Tool – 2Q26. August 2026. | Results are not an endorsement of Infineon Technologies AG. Any reliance on these results is at the third party's own risk.

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Financial performance

Revenues and segment result





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Revenue split by division[1]

Automotive

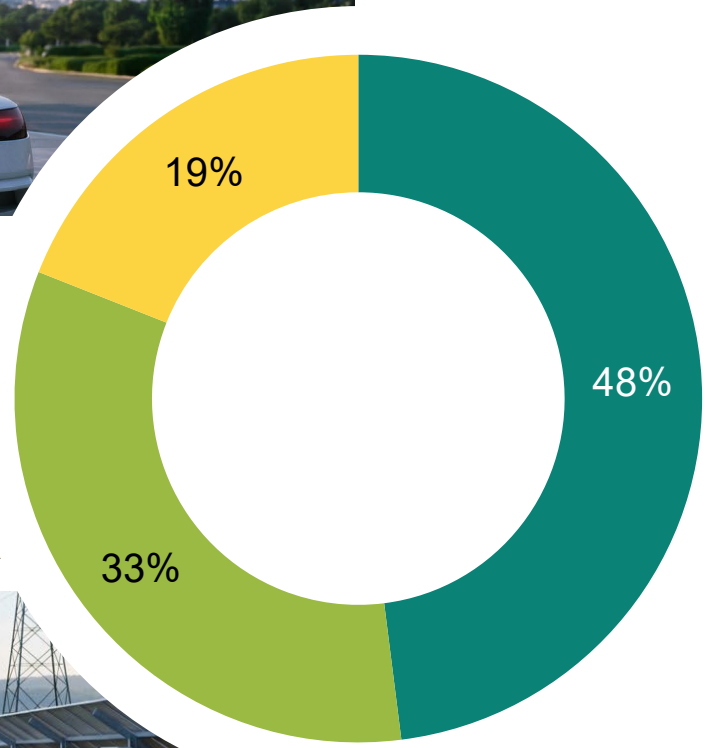


Edge Systems



Power Systems



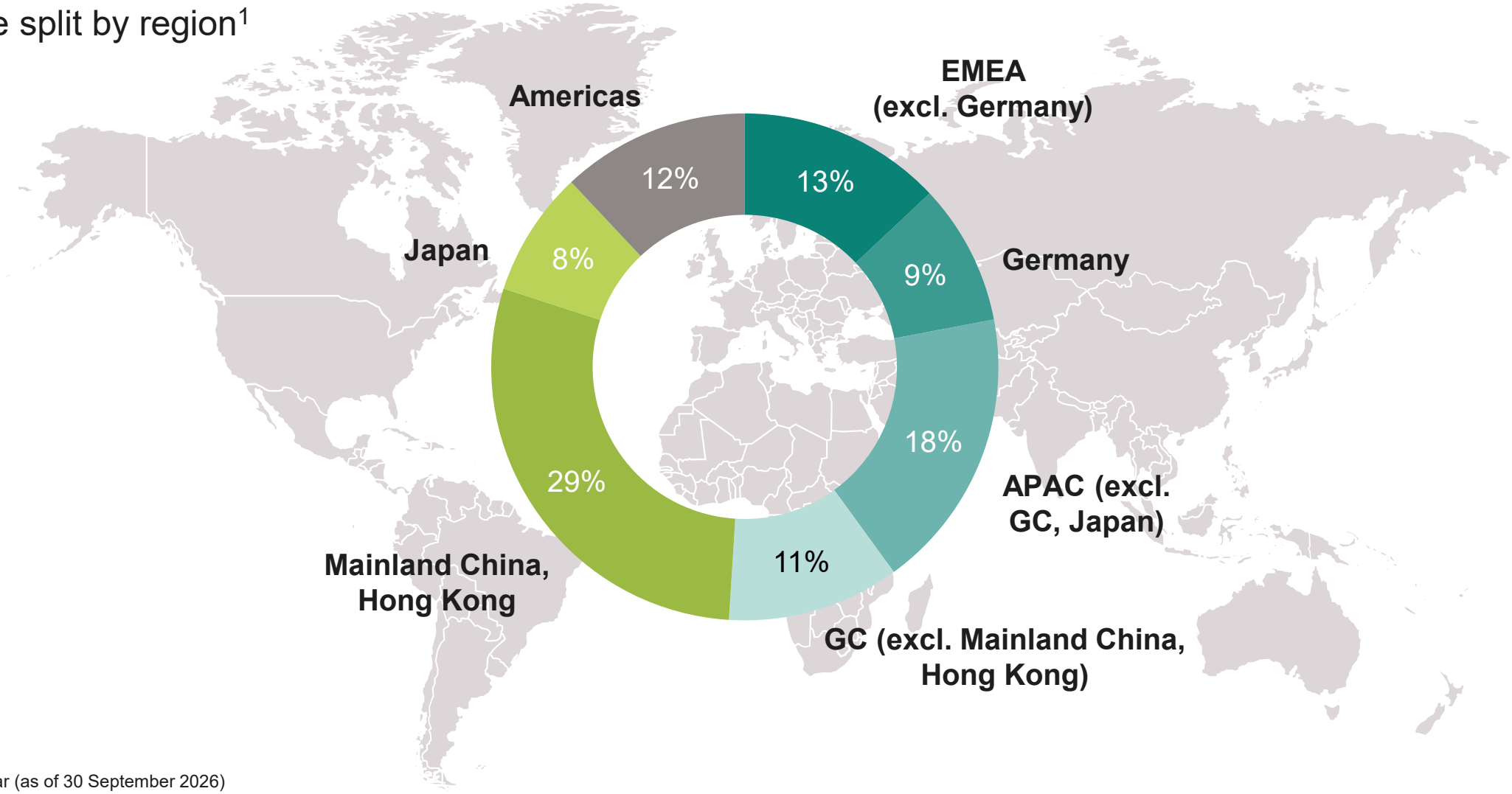


[1] 2026 Fiscal year (as of 30 September 2026)

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Infineon is operating in all major regions of the world

Revenue split by region[1]

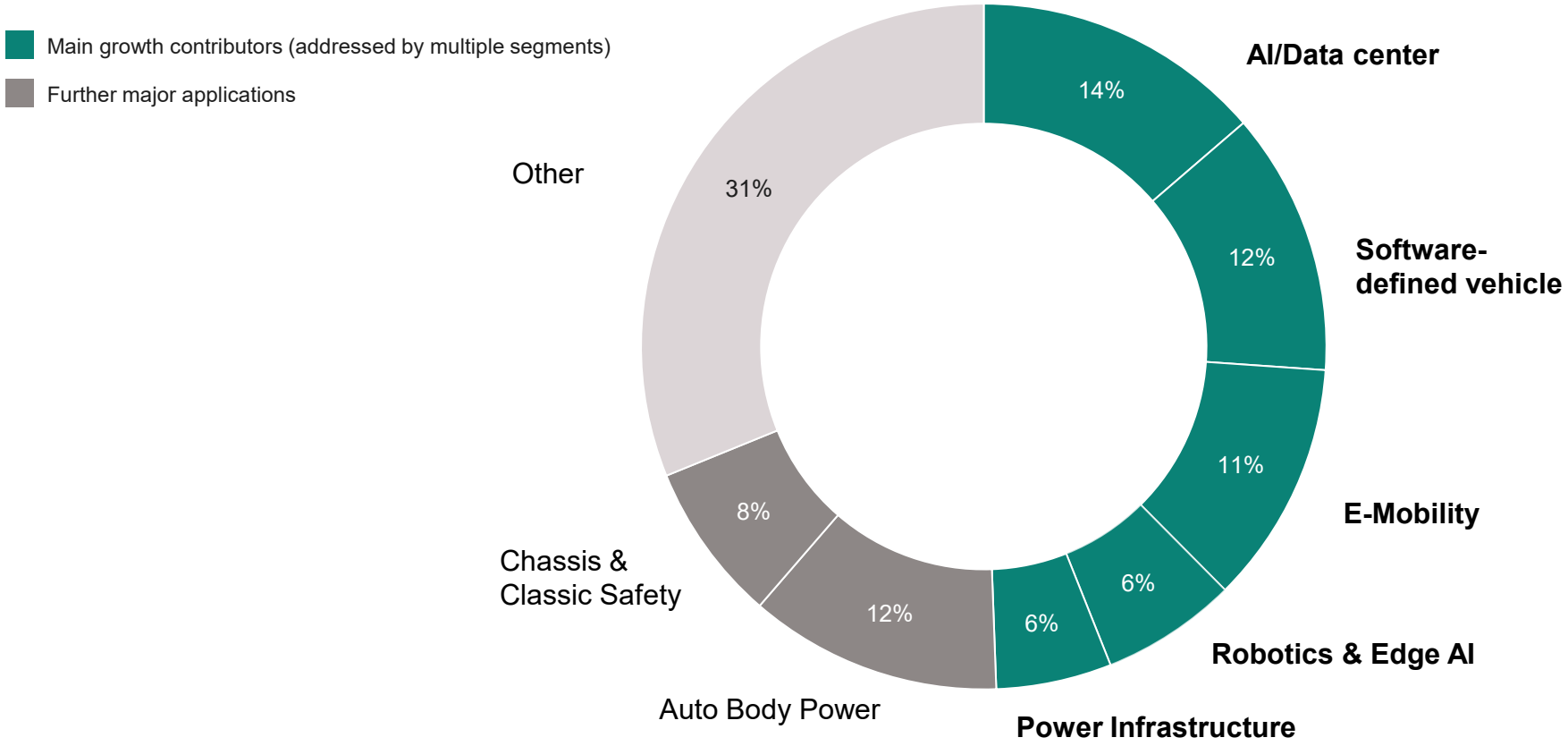


[1] 2026 Fiscal year (as of 30 September 2026)

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Well-balanced portfolio among key growth applications

Revenue split by key growth application[1]



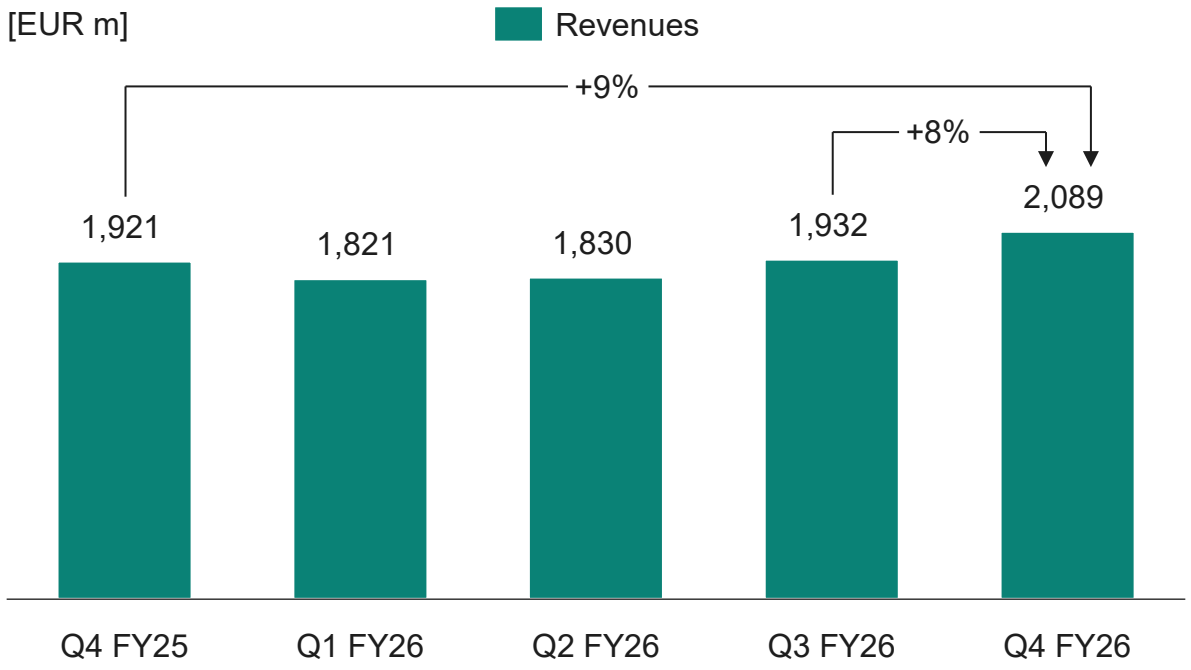
[1] 2026 Fiscal year (as of 30 September 2026)

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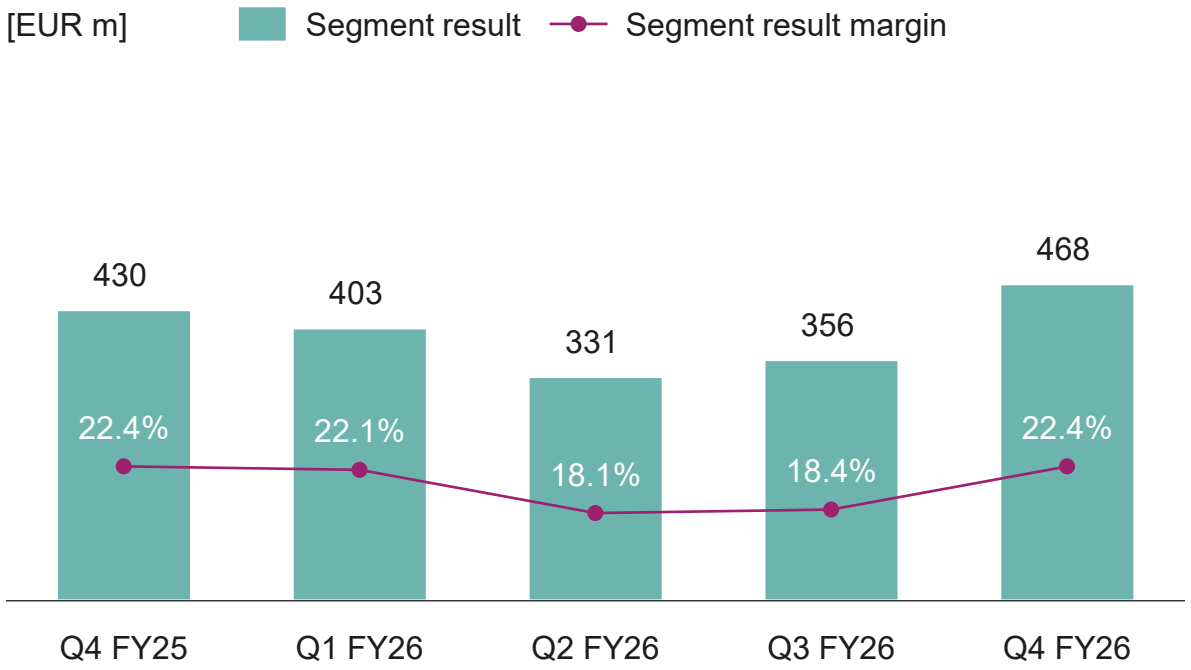
Automotive (ATV)

Core applications: Assistance systems and safety systems, comfort electronics, infotainment, powertrain, security

Revenues



Segment result

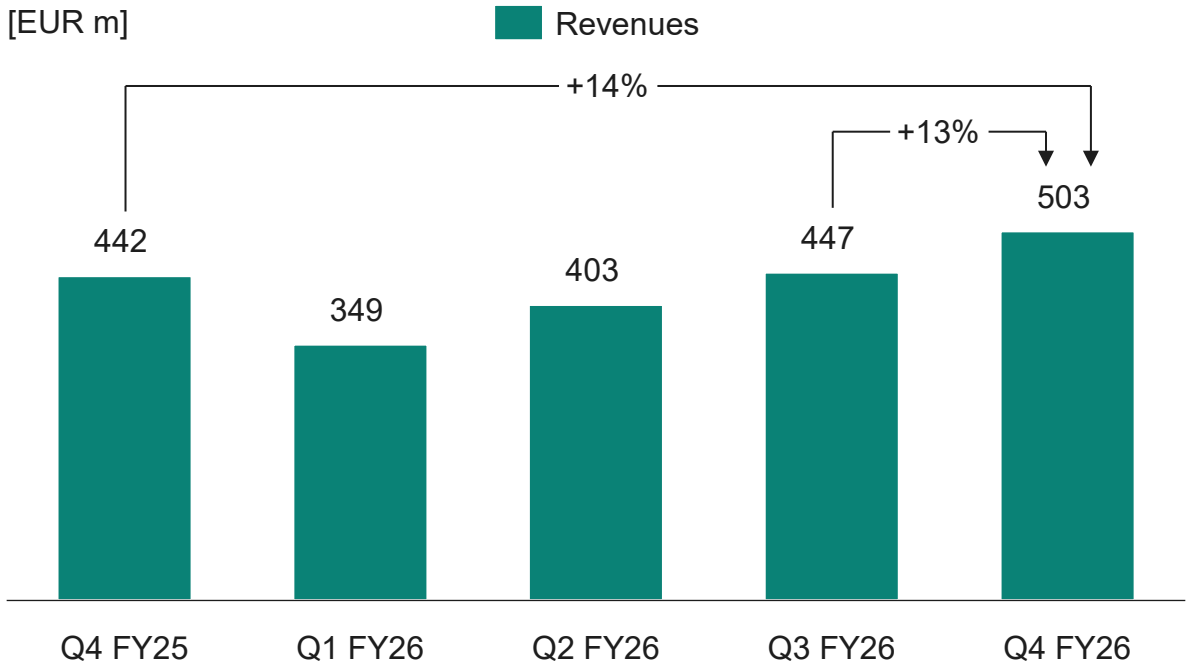


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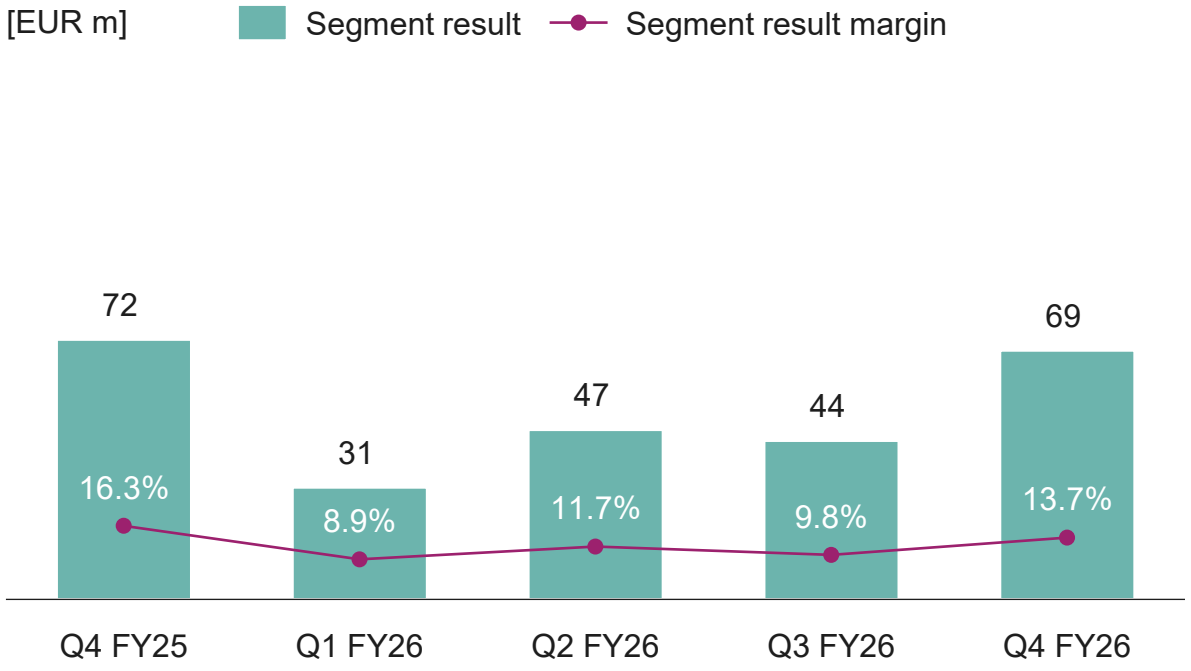
Green Industrial Power (GIP)

Core applications: Air conditioning technology, energy generation, energy storage, energy transmission, home appliances, industrial drives, industrial power supplies, industrial vehicles, traction

Revenues[1]



Segment result[1]



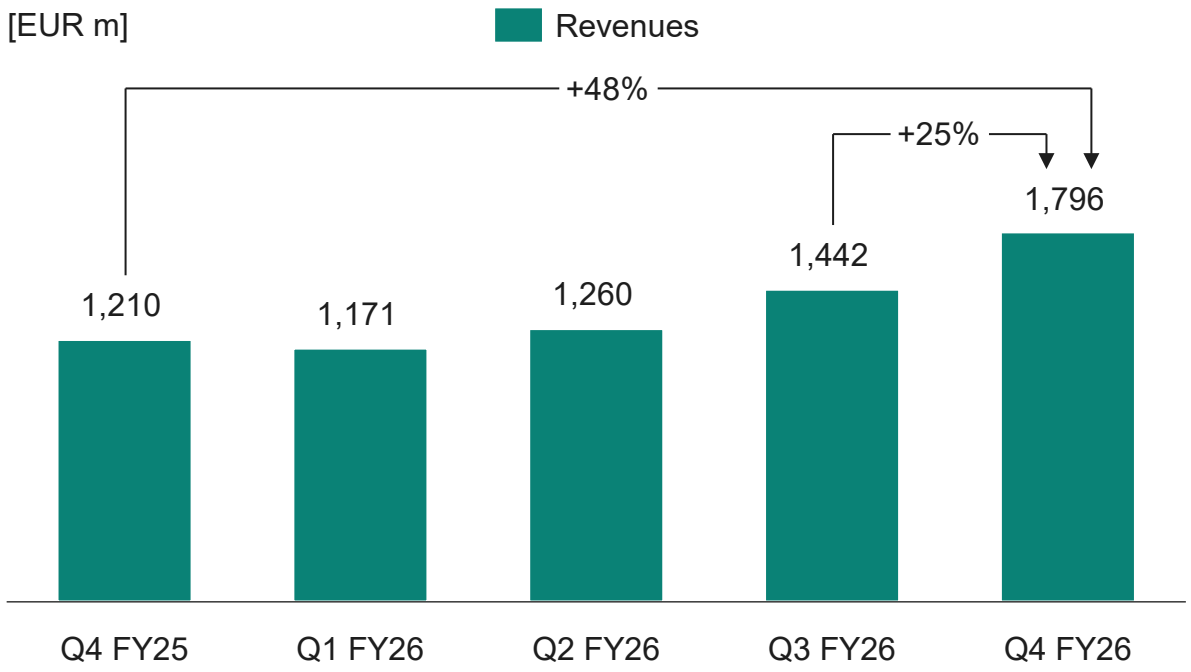
[1] Figures have been historically restated to reflect "Power Drivers & Signal ICs" product line transfer of from GIP to PSS.

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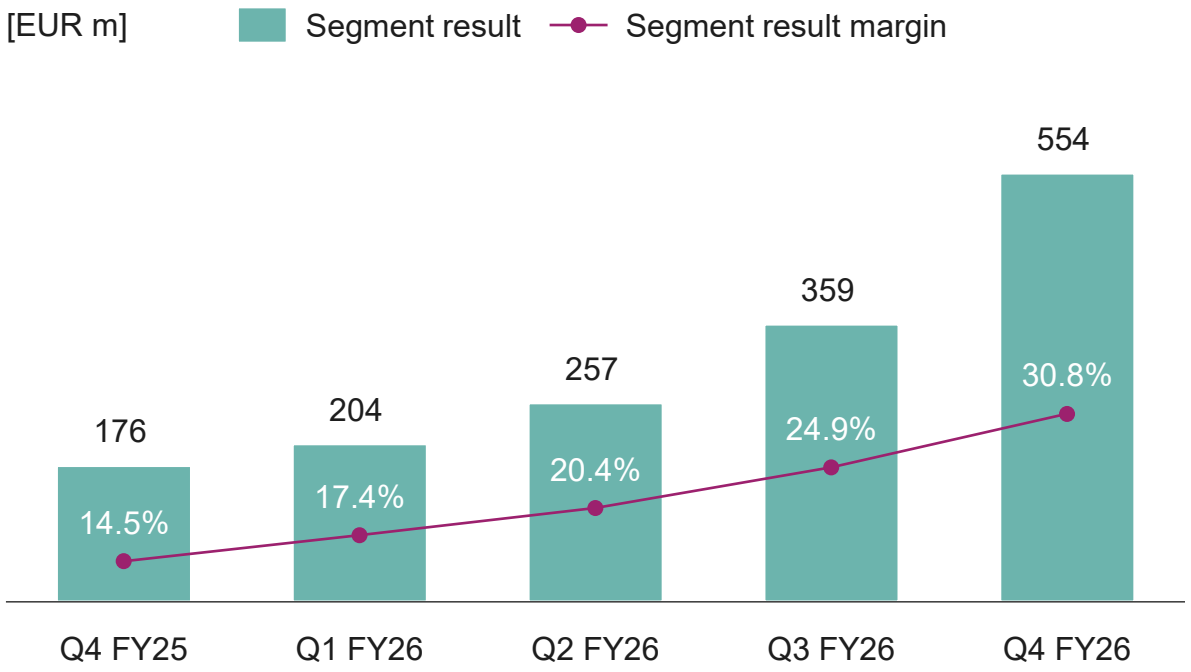
Power & Sensor Systems (PSS)

Core applications: Audio amplifiers, automotive electronics, BLDC motor, cellular communications infrastructure, charging stations for electric vehicles, human-machine interaction, IoT, LED and conventional lighting systems, microinverter for roof-top systems, mobile devices, power management, special applications in harsh environments

Revenues[1]



Segment result[1]



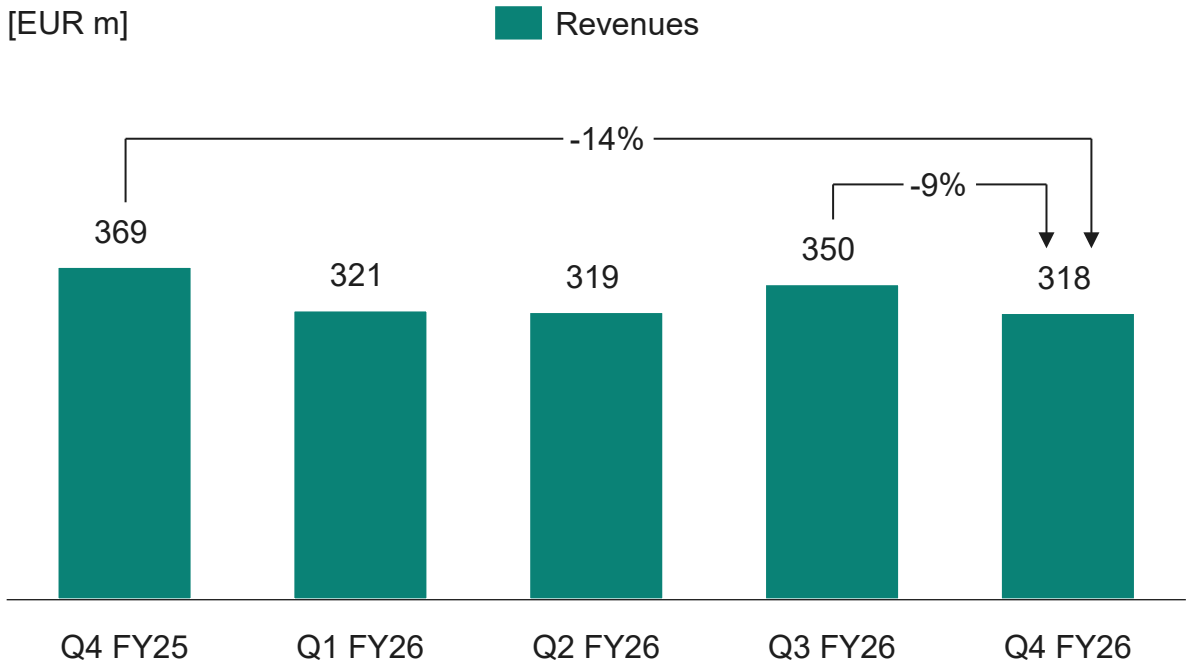
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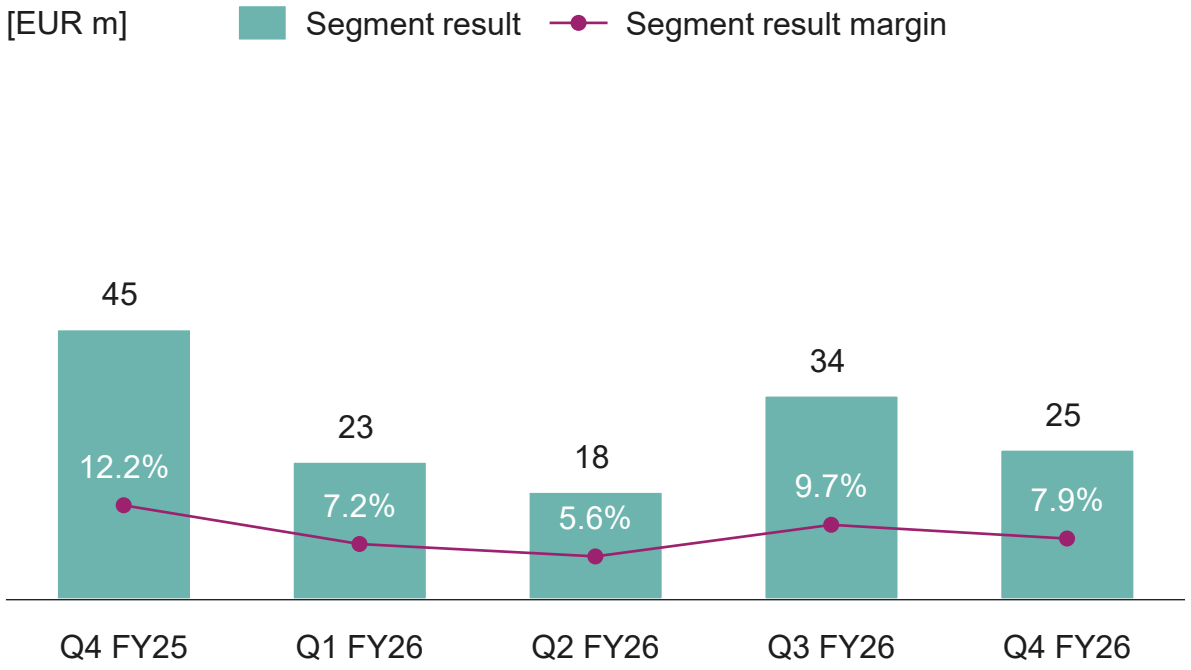
Connected Secure Systems (CSS)

Core applications: Authentication, automotive, consumer electronics, government identification documents, IoT, mobile communications, payment systems, ticketing, access control, trusted computing

Revenues



Segment result



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Well-balanced customer portfolio

Revenue by sales channel in FY 2026 (no customer represents more than 10% of total sales)

Distribution partners[1]

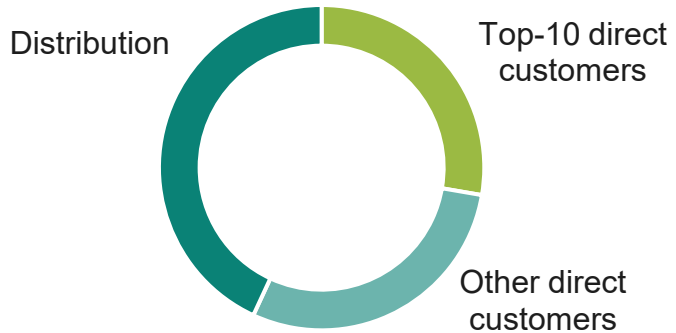
Arrow, Avnet, intron 英恒, JCT, MACNICA, Marubun, NEXTY Electronics, TOKYO ELECTRON DEVICE, 威健 WEIKENG, wpg

Top-10 direct customers[1]

APTIV, AUMOVIO, BOSCH, DELTA, FORVIA, Goertek, HYUNDAI MOTOR GROUP, SCHAEFFLER, Valeo, ZF

EMS-Partner[1]

FOXCONN HON HAI TECHNOLOGY GROUP, flex



[1] in alphabetical order

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Close customer relationships are based on system know-how and application understanding

Automotive

APTIV · Astemo · AUMOVIO · BORGWARNER · BOSCH · BYD · DENSO · FORVIA · HL Mando · HYUNDAI · MAGNA · SCHAEFFLER · Valeo · ZF

Edge Systems

amazon · BOSCH · BYD · DELTA · DENSO · ERICSSON · Goertek · Haier · LG · Midea · Nintendo · SAMSUNG · SONY · THALES

Power Systems

ABB · Advanced Energy · alpitronic · amazon · Danfoss · DELTA · ERICSSON · flex · Google · HUAWEI · LITEON · SAMSUNG · Schneider Electric · SIEMENS

EMS-Partners

FOXCONN HON HAI TECHNOLOGY GROUP · flex

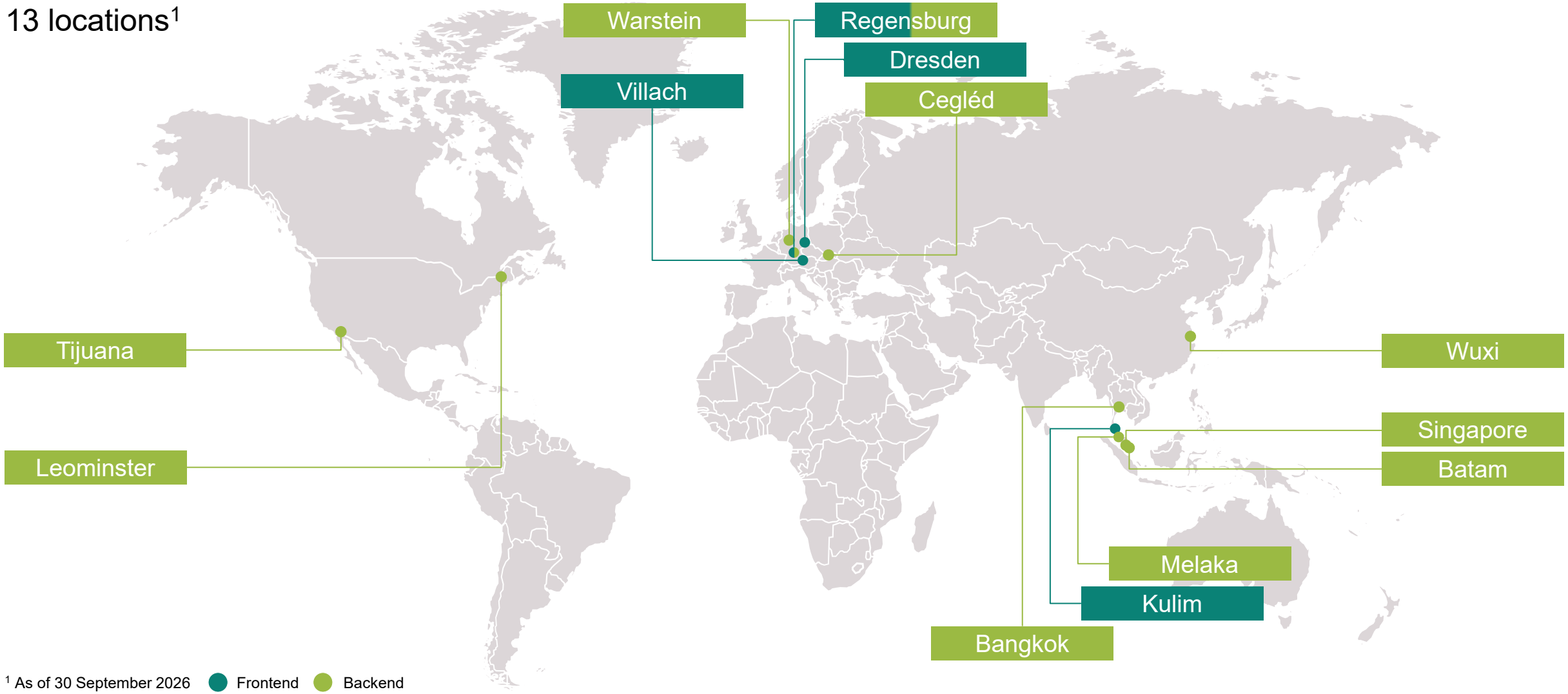
Distribution partners

ARROW · AVNET · intron 英恒 · JCT · MACNICA · Marubun Since 1844 · NEXTY Electronics · TOKYO ELECTRON DEVICE · WEIKENG 威健 · wpg

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Infineon is globally positioned with its network of Frontend and Backend manufacturing facilities

13 locations[1]



[1] As of 30 September 2026 Frontend Backend

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Our global Research and Development activities



About 16 percent

of Infineon's annual revenue goes into Research and Development (R&D). In fiscal year 2026, R&D investments amounted to about 2,6 billion euros.

30,900 patents and patent applications in the overall portfolio

show a high level of innovative strength and longterm competitiveness. In fiscal year 2026 alone, Infineon registered about 1,850 new patent applications.

Numerous innovative ecosystems

with tech companies, universities and research institutes are of great importance to Infineon.

56[1] sites in 25 countries and regions:

Americas	Kanata (Canada); Andover, Austin, El Segundo, Irvine, Leominster, Lexington, Lynnwood, Portland, Richardson, San José and Warwick (all USA)
Asia Pacific	Ahmedabad, Bangalore and Hyderabad (all India); Batam (Indonesia); Ipoh, Kulim, Melaka and Penang (all Malaysia); Muntinlupa (Philippines); Singapore (Singapore); Samut Prakan (Thailand); Hanoi (Vietnam)
Greater China	Shanghai and Wuxi (both Mainland China); Hsinchu and Taipei (both Taiwan)
Japan	Tokyo (Japan)
Europe	Graz, Linz and Villach (all Austria); Le Puy-Sainte-Réparade (France); Augsburg, Dresden, Duisburg, Ettlingen, Ilmenau, Langen, Neubiberg near Munich, Regensburg and Warstein (all Germany); Budapest (Hungary); Cork and Dublin (both Ireland); Netanya (Israel); Padua and Pavia (both Italy); Braşov, Bucharest and Iaşi (all Romania); Rapperswill (Switzerland); Belgrad (Serbia); Valencia (Spain); Bristol (UK); Lviv (Ukraine)

[1] Sites with 30 or more employees, as of 30 September 2026

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Infineon has exceeded its climate targets and is perceived in the market as a role model in terms of sustainability

100%
green electricity

PCF[1] for 50%
of the product portfolio

81%
highest waste recycling rate

-81%
emissions compared to 2019 baseline



2025
SBT-target validated

31%
water recycling rate

1:45
net ecological benefit

External recognitions of our performance

Ecovadis Platinum Award

In April 2026, Infineon received an MSCI ESG rating of AA.[2]

Listed in Dow Jones World Sustainability Index

B Climate Change and Water Security, CDP

Prime Status ISS ESG Corporate Rating

Industry Top Performer

[1] Product Carbon Footprint. | [2] MSCI Disclaimer

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Staying a role model in sustainability. Infineon‘s approach and priorites



Climate

Infineon remains committed to achieving 100% CO2 neutrality for Scope 1 and 2 by 2030, as announced in 2020. Additionally, Infineon has committed towards SBTi to reduce absolute Scope 1 and 2 greenhouse gas (GHG) emissions by 72.5% by 2030 versus the base year 2019 and 72.5% of our suppliers' emissions will have SBT by 2029.



Water

Infineon is committed to responsible water stewardship by minimizing freshwater withdrawal and maximizing water recycling across all own manufacturing sites to ensure sustainable resource use. Infineon’s water target is expressed as the process water recycling rate, which we aim to increase to at least 50% by FY2030 starting from a baseline of 28% in FY2026.



Sustainable portfolio

Infineon drives transparency by offering Product Carbon Footprints and Life Cycle Assessments (LCAs) for selected products, while enabling decarbonization through solutions that power sustainable applications.



Circularity

Infineon strives to establish a fully circular value chain by improving material flows and usage, minimizing waste generation, and closing resource loops where possible to drive sustainable growth.



Social

Infineon fosters an inclusive, responsible culture by focusing on human rights, fair working conditions, promoting diversity with a goal of 20% women in leadership by 2030 and supporting communities.

Scope 1 direct emissions from energy, PFC gases. | **Scope 2** electricity, heat and cooling. | **Scope 3** Purchased Good and Services, Capital Goods, Energy related scope 3, Upstream transportation, Waste, Business Travel, Employee commuting and leased assets.

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Infineon's Global Environmental Sustainability Strategy focuses on four areas of action



Sustainability at our sites

Our production facilities, buildings, and plants have a minimal footprint



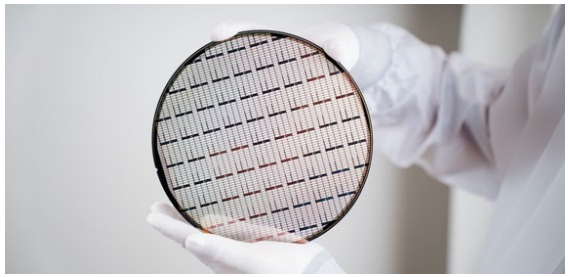
In our supply chain

Infineon acts in an environmentally conscious and socially responsible manner across its supply chain



Twin Transformation

We integrate digitalization and sustainability to shape a responsible and future-ready organization



With our products

Our products are built into many different applications that make a significant contribution to decarbonization



"As Chief Digital and Sustainability Officer of Infineon Technologies, I will use my mandate to drive both - our digital and green transformation - together with our colleagues, customers, and partners around the world. This also means realizing new and disruptive ideas."

Elke Reichart

Chief Digital and Sustainability Officer

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Corporate Social Responsibility: We create a net ecological benefit

In various areas of application (automotive electronics, industrial drives, photovoltaics as well as wind energy), our products can achieve CO_2 savings during their lifetime of around 141 million tons of CO_2 equivalents. Compared with the European electricity mix, this is around 22.3 percent of the annual net electricity production of the European Union.



CO_2 burden[1]

of 3.1 million tons
CO_2 equivalents

Ratio around 1:45



CO_2 savings[2]

of 140.6 million tons
CO_2 equivalents

Net ecological benefit: CO_2 emissions reduction of more than 137 million tons

[1] This figure takes into account all reporting Scope 1 (direct emissions from energy, PFC gases), 2 (electricity, heat and cooling) and 3 (Purchased Good and Services, Capital Goods, Energy related scope 3, Upstream transportation, Waste, Business Travel, Employee commuting and leased assets). It is based on data reported internally and publicly available emission factors and relates to the 2026 fiscal year.
[2] This figure relates to the 2025 calendar year and takes into account the following application areas: electric vehicles, renewable energy (wind and photovoltaic) and industrial drives- CO2 savings are calculated based on the potential savings generated by the technologies in which semiconductors are used. The CO2 savings are allocated based on Infineon's market share, semiconductor share in the final application and the lifetime of the technology concerned, based on internal and external expert's estimations.

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As an early mover in the industry, Infineon provides customers with product carbon footprint data

- Providing transparency from our corporate actions down to the individual product level
- Enabling customers to gain deeper insights into their carbon footprint along their own value chain
- Creating levers to foster more effective strategies for customers' own CO_2 emissions reduction



"By providing comprehensive product carbon footprint data, we are driving the vision of a net-zero society and enabling our customers to reduce carbon emissions even more effectively."

Elke Reichart

Chief Digital and Sustainability Officer

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Infineon promotes respect for human rights, the environment and safe working conditions

Together for human rights

Our commitment to internationally recognized human rights principles and standards, namely International Bill of Human Rights and its Universal Declaration on Human Rights is reflected in our:

- CSR Policy
- Human Rights Policy
- Business Conduct Guidelines
- Supplier Code of Conduct

Any suspicion of human rights violations or concerns can be raised by any stakeholder to either our Human Rights Officer, Compliance or through our whistleblower hotline Infineon Integrity Line.

Integrated Management Program for Environment, Energy, Safety & Health (IMPRES)

IMPRES is an internally developed management system which aims to fulfill the legal requirements and ensure:

- Efficient resources management
- High safety and health standards
- Environmental protection
- Efficient energy management

It is structured and certified in accordance with:

ISO 14001[1] **ISO 45001[1]** **ISO 50001[2]**

[1] Since 2005 Infineon has a worldwide certification at all major manufacturing sites and corporate headquarters. | [2] Since 2012 Infineon is certified at the largest European manufacturing sites and corporate headquarters.

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Infineon's employees create a better future together

At Infineon, 58,100[1] people from over 100 countries work together around the world to make life easier, safer, and greener. For more information, please visit www.infineon.com/careers

Muamar Khadafi

Head of Competency Development, in Batam



"We are building an ecosystem where everyone has a clear path to grow and become future ready. Our people are our strongest competitive advantage."

Bella Wu

Manager, Digital Marketing, in Shanghai



"It's inspiring to leverage digital marketing innovations to personalize customer experiences, integrating Infineon's hybrid customer journey strategy for greater business impact."

Tan Chee Seng

Senior Director Production, in Kulim



"It is an exciting journey to be member of Infineon Kulim in the effort to reach SiC World's Benchmark status, both in cost and quality."

Julia Steffen

Specialist Global Talent Marketing, in Munich



"I'm passionate about inspiring young people to explore the semiconductor industry and grow into the next generation of talent for our company."

[1] As of 30 September 2026.

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Our competitive advantage: differentiating as quality leader

Our quality policy: “We do what we promise. That’s quality made by Infineon.”

Our aspiration: Zero Defect regarding our commitments:
We deliver at committed functionality, reliability, time, volume & cost.

Our strategic quality drivers:



Customer Focus

We understand customer needs and offer right fit products & services in time.



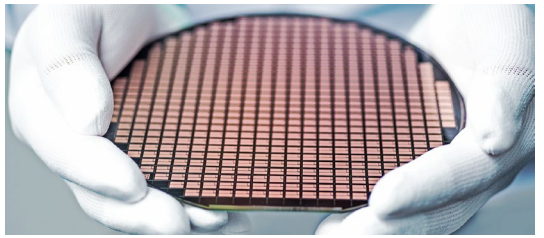
Leadership for Quality

We ensure focus on quality objectives in the organization. We are effective, efficient, fast and data-driven.



Deviation Culture

We strive for deviation avoidance, early detection & fast reaction and systemic learning.



Lifecycle Stability

We control development, ramp up and manufacturing and ensure risk management.

Our foundation: International standards such as ISO 9001, IATF 16949, AS 9100, IEC 17025, ISO 26262

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