



Company presentation

Infineon Technologies AG

November 2025



Driving decarbonization and digitalization. Together.



Semiconductors are crucial to solve the energy challenges of our time and shape the digital transformation.

This is why Infineon is committed to actively driving decarbonization and digitalization.

As a global semiconductor leader in power systems and IoT, we enable game-changing solutions for green and efficient energy, clean and safe mobility, as well as smart and secure IoT.

We make life easier, safer, and greener. Together with our customers and partners. For a better tomorrow.

Infineon is a global leader in power systems and IoT

Global leader

in automotive, power management, energy efficient technologies and IoT

~57,000

employees¹

Market position

Automotive

#1

TechInsights,
March 2025

Power

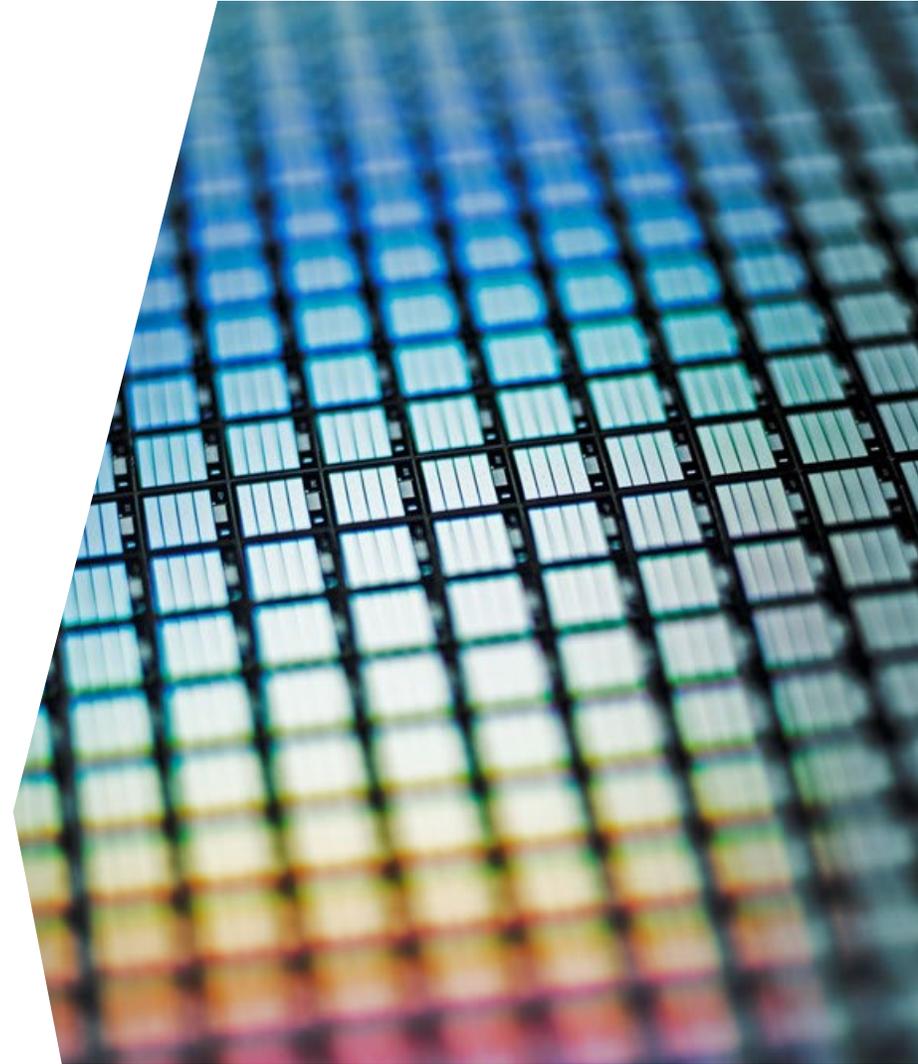
#1

Omdia,
October 2025

Microcontroller

#1

Omdia,
August 2025



¹ As of 30 September 2025

Infineon at a glance

Growth areas



Energy
green and efficient

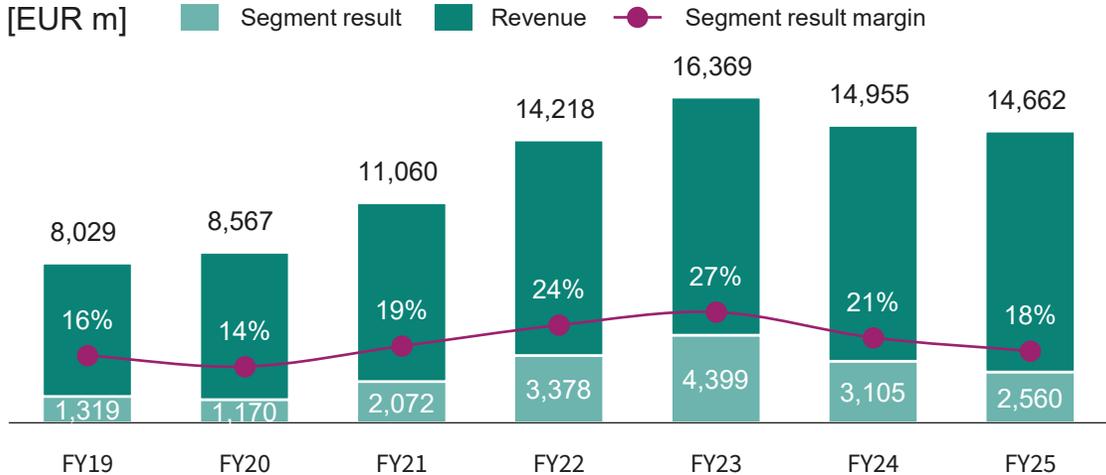


Mobility
clean and safe



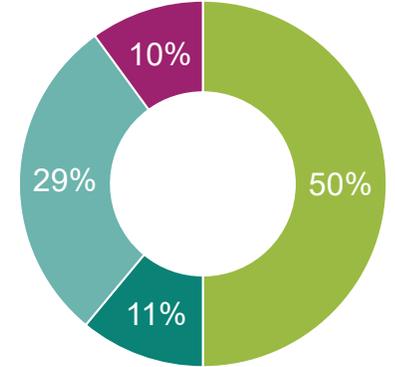
IoT
smart and secure

Financials



FY25 revenue by segment¹

- Automotive (ATV)
- Green Industrial Power (GIP)
- Power & Sensor Systems (PSS)
- Connected Secure Systems (CSS)

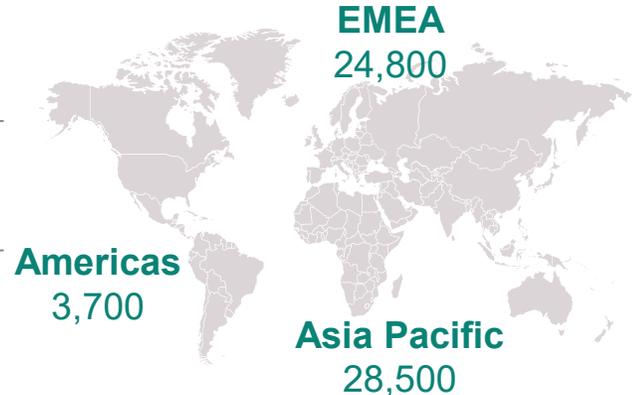


Employees¹

57,000
employees worldwide

75
R&D and

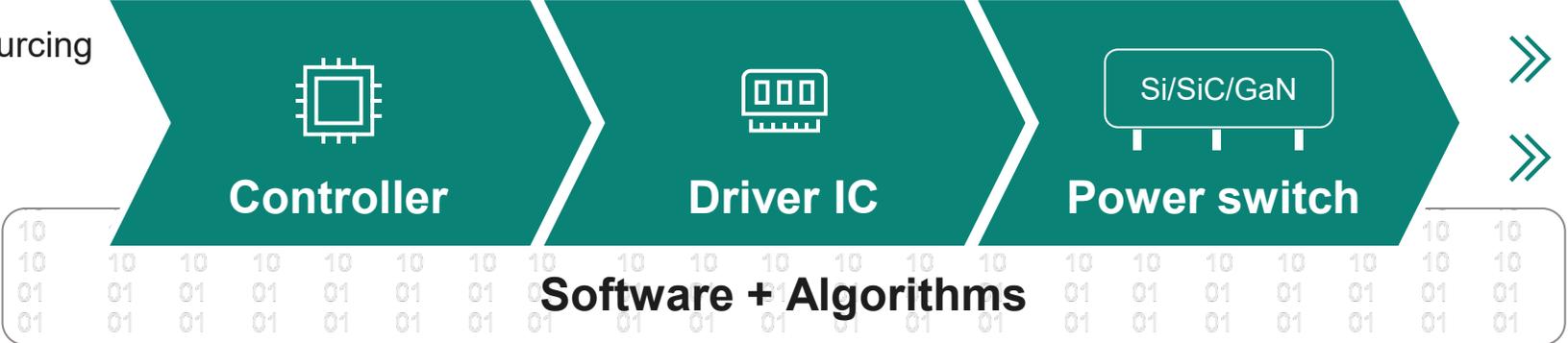
14
manufacturing locations²



For further information: [Infineon Annual Report](#).
¹ 2025 Fiscal year (as of 30 September 2025) | ² As of 30 September 2025

Infineon leading in power systems – mastering all three key materials

- » Reliable multi sourcing of raw materials
- » World-scale fabs



- » Application understanding
- » Packaging know-how and hybridization competence

Leadership in Power Systems across all materials and technologies

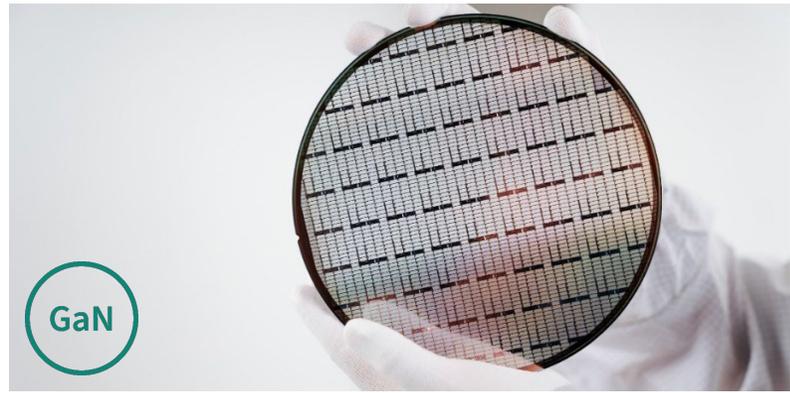
Silicon
Diode – MOSFET – IGBT – Driver – Controller



Silicon carbide
Diode – MOSFET



Gallium nitride
HEMT – Driver



Infineon leader in IoT – driving digitalization by serving strongly growing multi-application markets



Consumer IoT



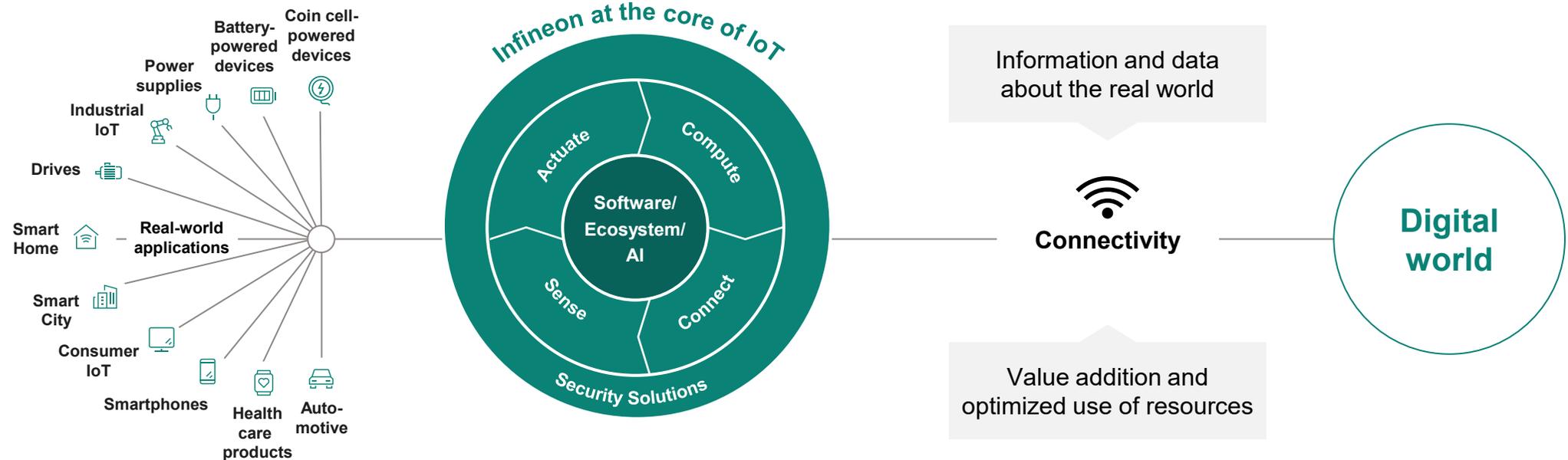
Industrial IoT



Automotive IoT



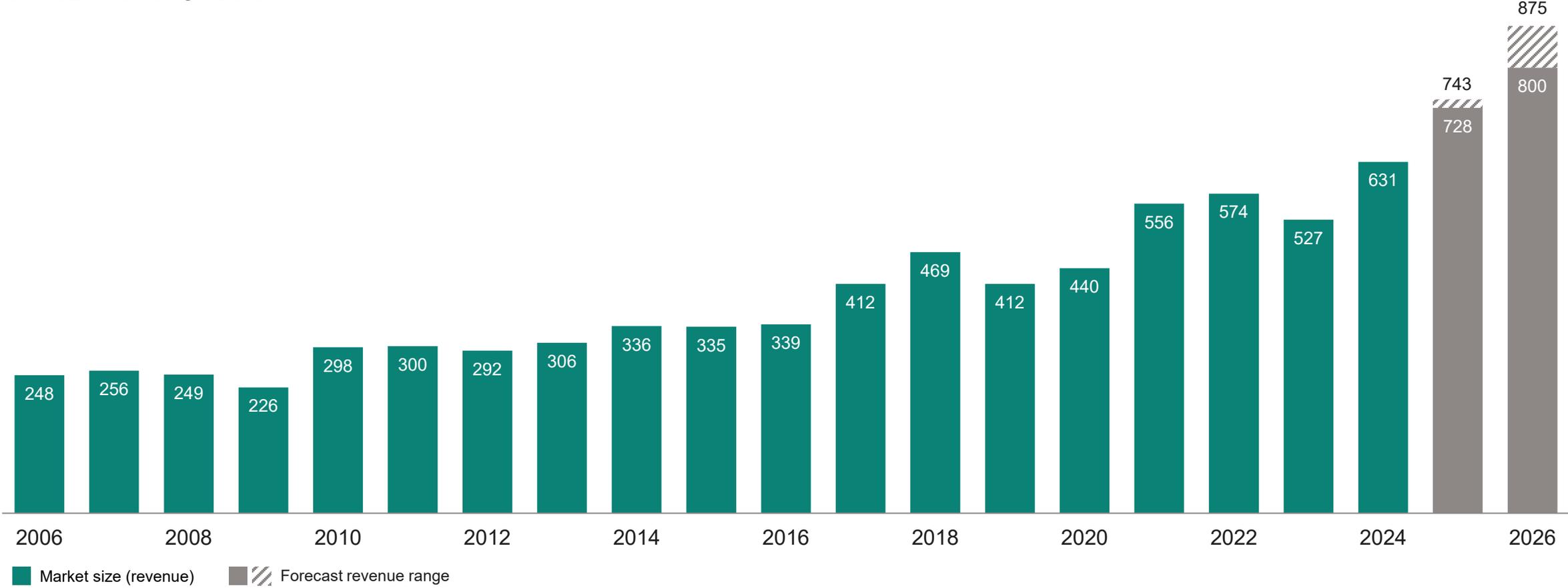
Products: MCU – Connectivity (Wi-Fi, BLE, NFC) – Sensors – Security – Power supply & switches



Semiconductor market forecasts predict growth for 2025 & 2026

Global Semiconductor Market

Market size in billion US-Dollar



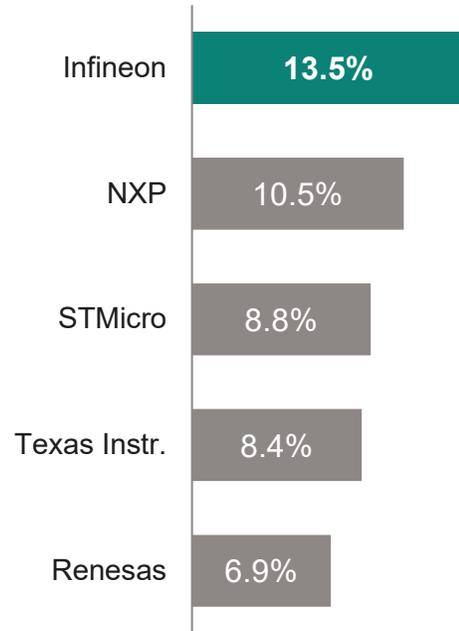
Source: WSTS for historical data. | Forecast: of WSTS, Omdia, Gartner, TechInsights; last update 4 November 2025.

Infineon is clear #1 in Automotive and power semiconductors, and also #1 in the overall microcontroller market



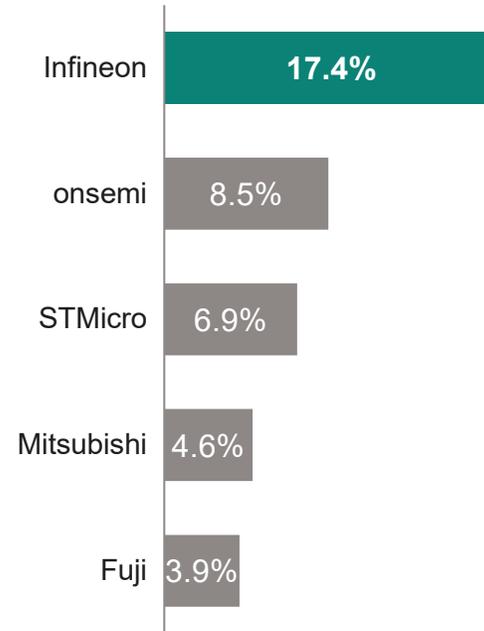
Automotive semiconductors

2024 total global market: USD 68.4bn¹



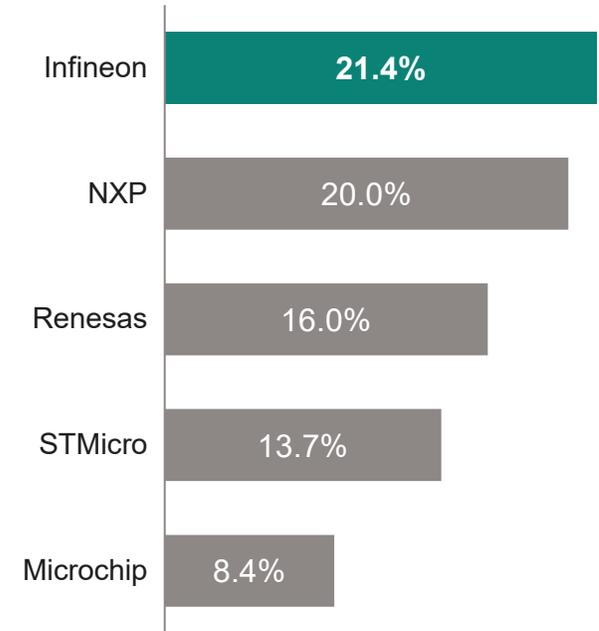
Power discretes and modules

2024 total global market: USD 32.8bn²



Microcontroller suppliers

2024 total global market: USD 22.3bn³



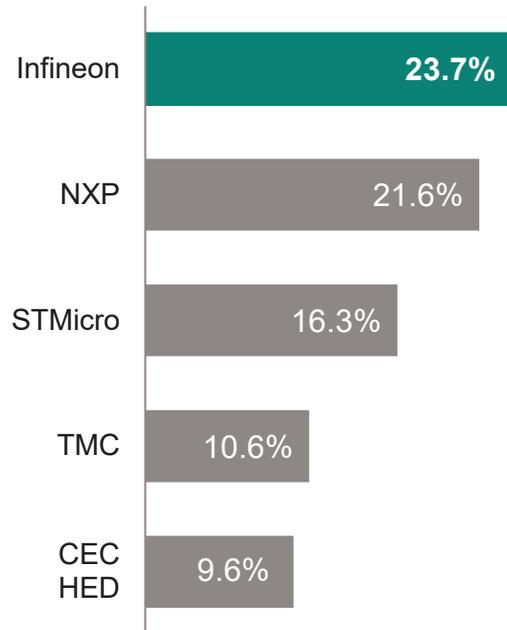
¹ TechInsights: Automotive Semiconductor Vendor 2024 Market Shares. March 2025. | ² Based on or includes research from Omdia: Power Semiconductor Market Share Database – 2H25 (2024 Base Year). October 2025. | ³ Based on or includes research from Omdia: Annual 2001-2024 Semiconductor Market Share Competitive Landscaping Tool – 2Q25. August 2025. | Results are not an endorsement of Infineon Technologies AG. Any reliance on these results is at the third party's own risk.

Infineon is clear leader in security ICs and MEMS microphones, and ranked #4 in the NOR Flash market



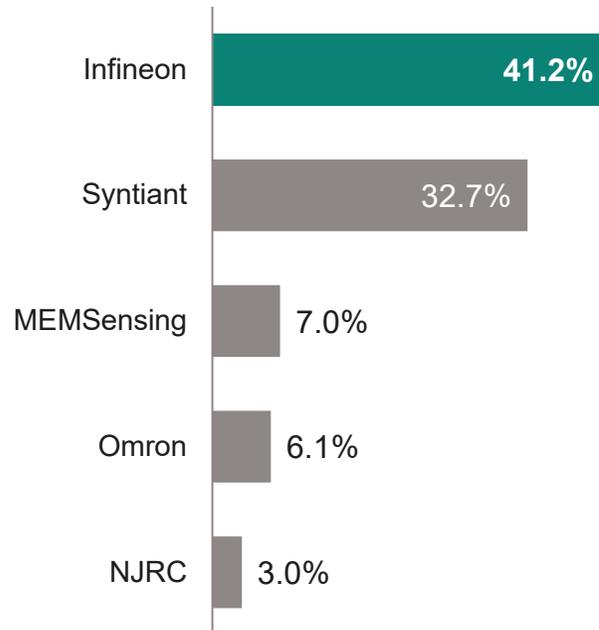
Security ICs

2024 total global market: USD 3.3bn¹



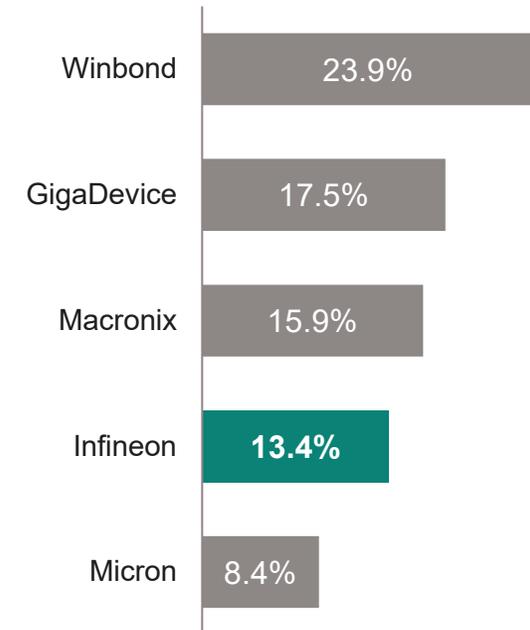
MEMS microphones

2024 total global market: 6.1bn units²



NOR Flash

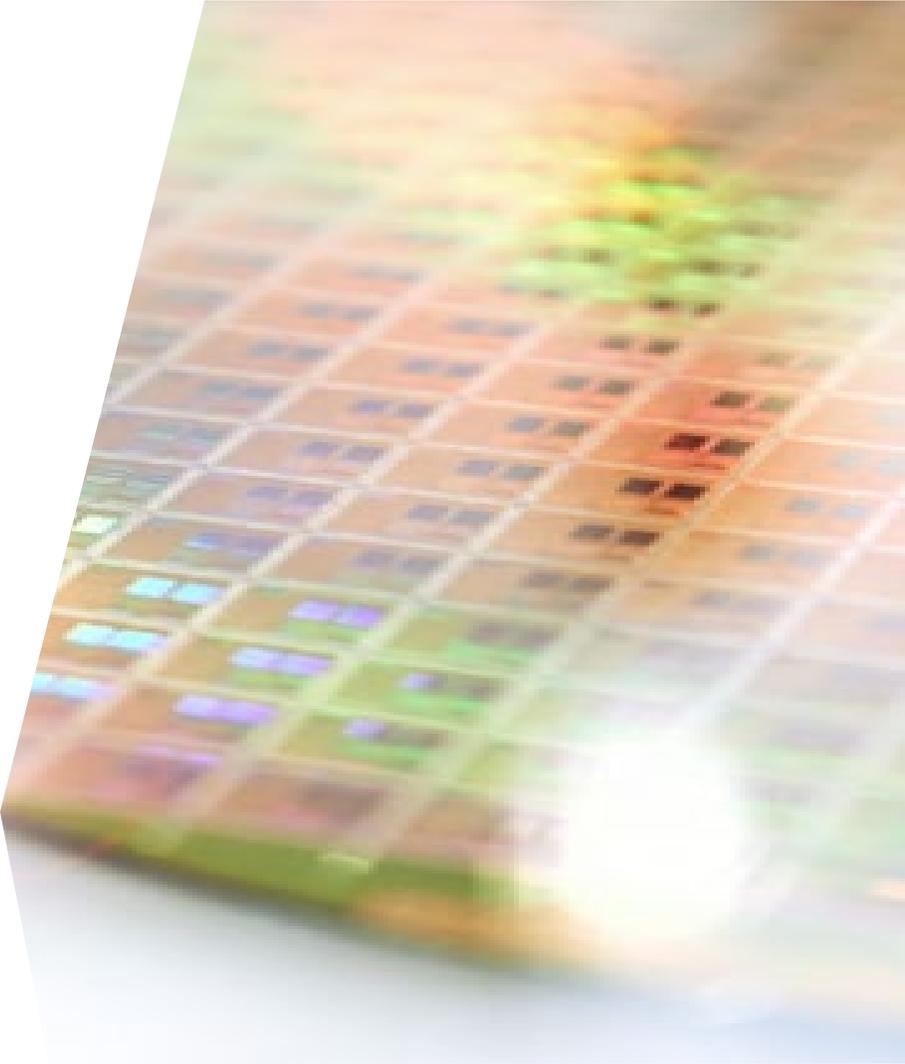
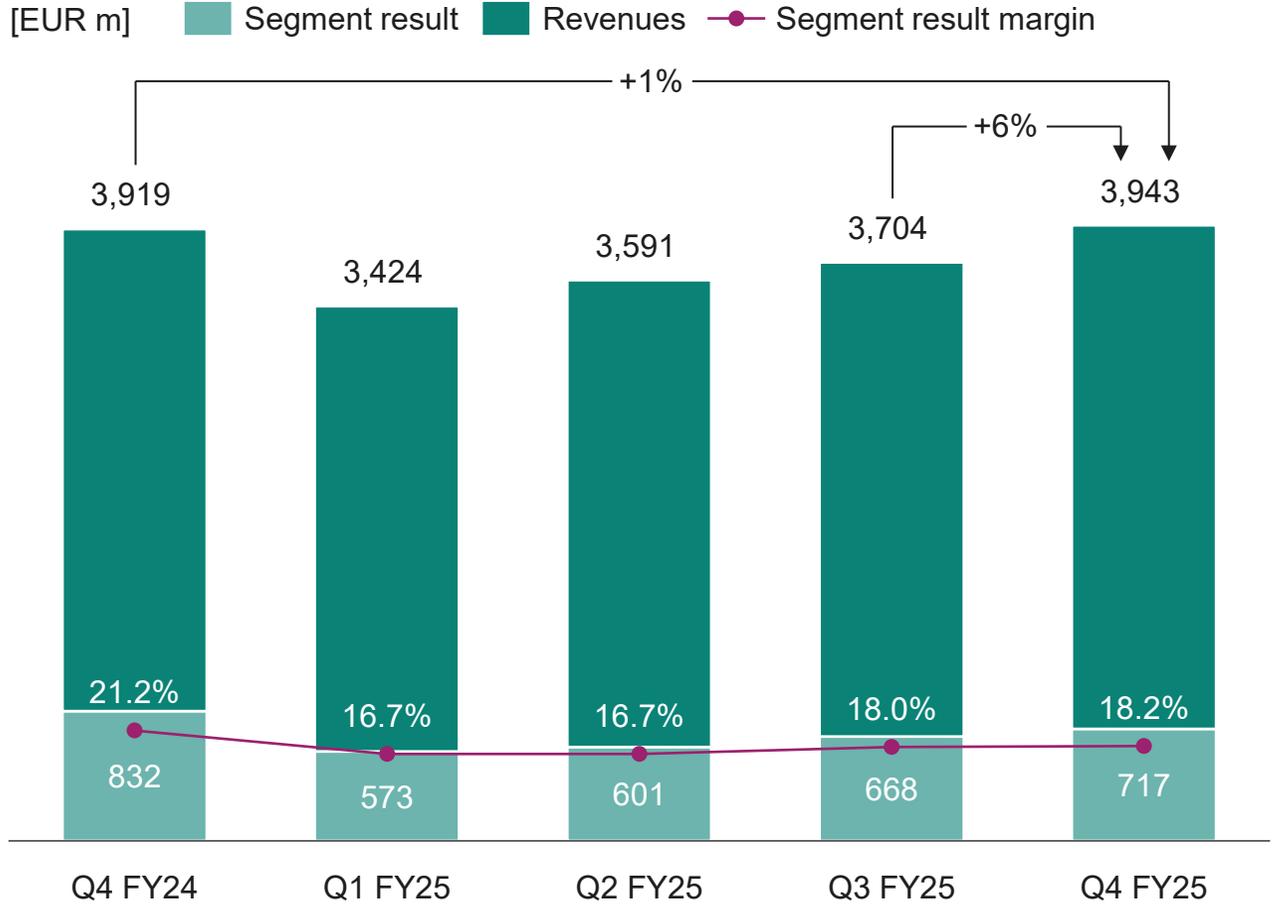
2024 total global market: USD 3.1bn³



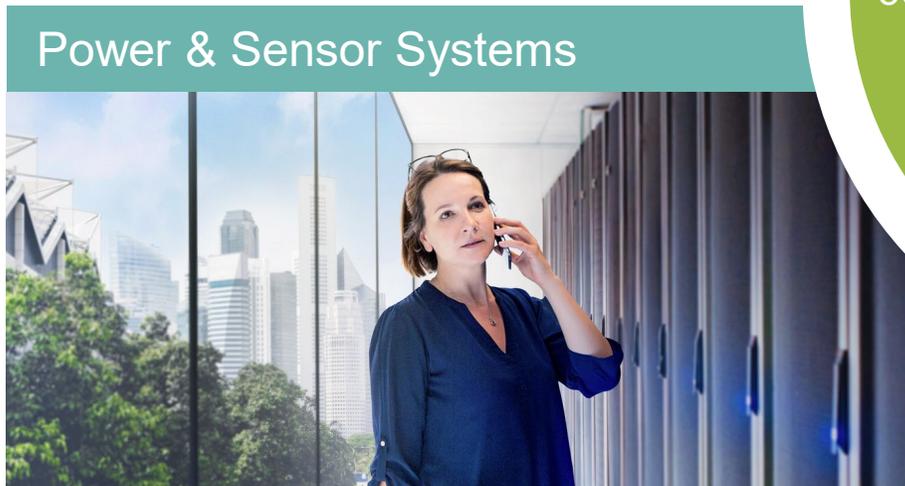
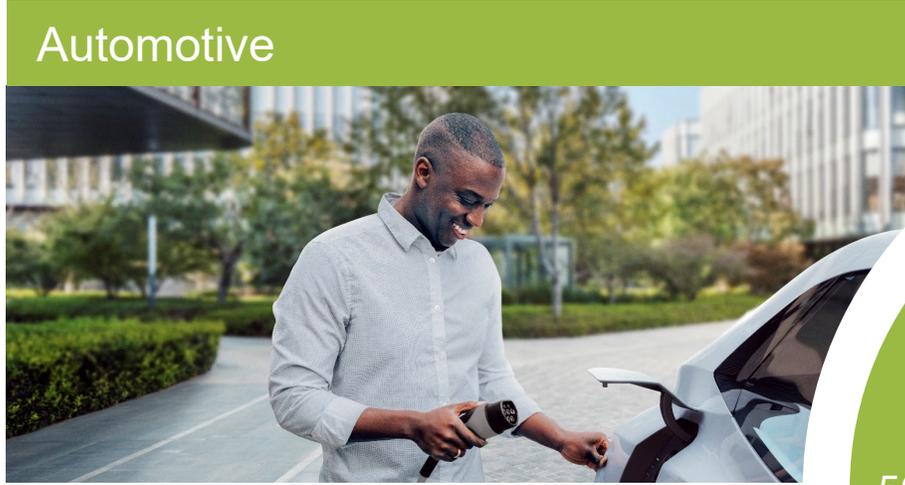
¹ Distributed with permission of ABI Research – Source: ABI Research Custom: Secure IC Revenues by Manufacturer (excluding NFC). August 2025. | ² Based on or includes research from Omdia: MEMS Microphone Report – 2025 Database. September 2025. | MEMS Microphone Die Suppliers. | ³ Based on or includes research from Omdia: Annual 2001-2024 Semiconductor Market Share Competitive Landscaping Tool – 2Q25. August 2025. | Results are not an endorsement of Infineon Technologies AG. Any reliance on these results is at the third party's own risk.

Financial performance

Revenues and Segment Result



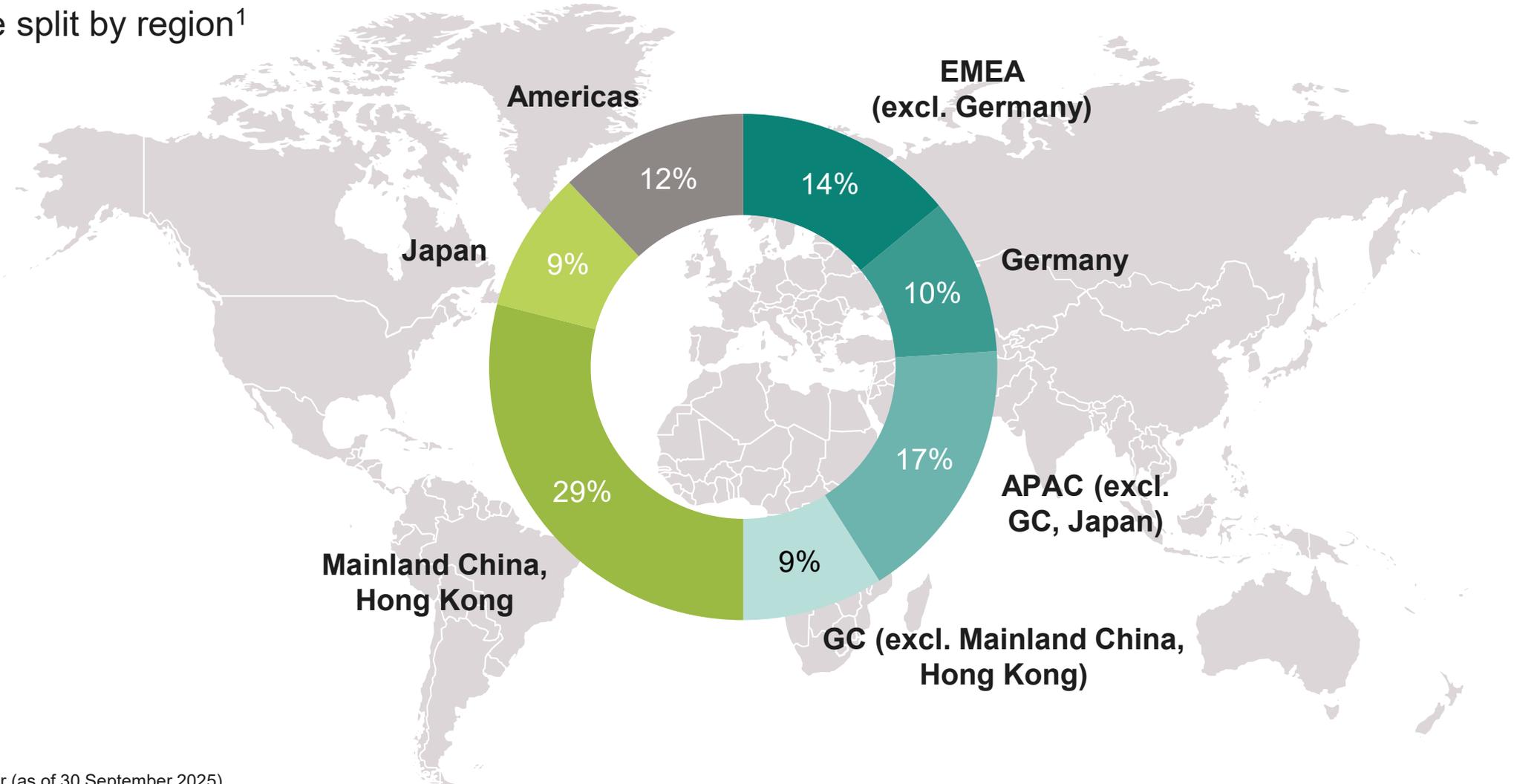
Revenue split by division¹



¹ 2025 Fiscal year (as of 30 September 2025)

Infineon is operating in all major regions of the world

Revenue split by region¹

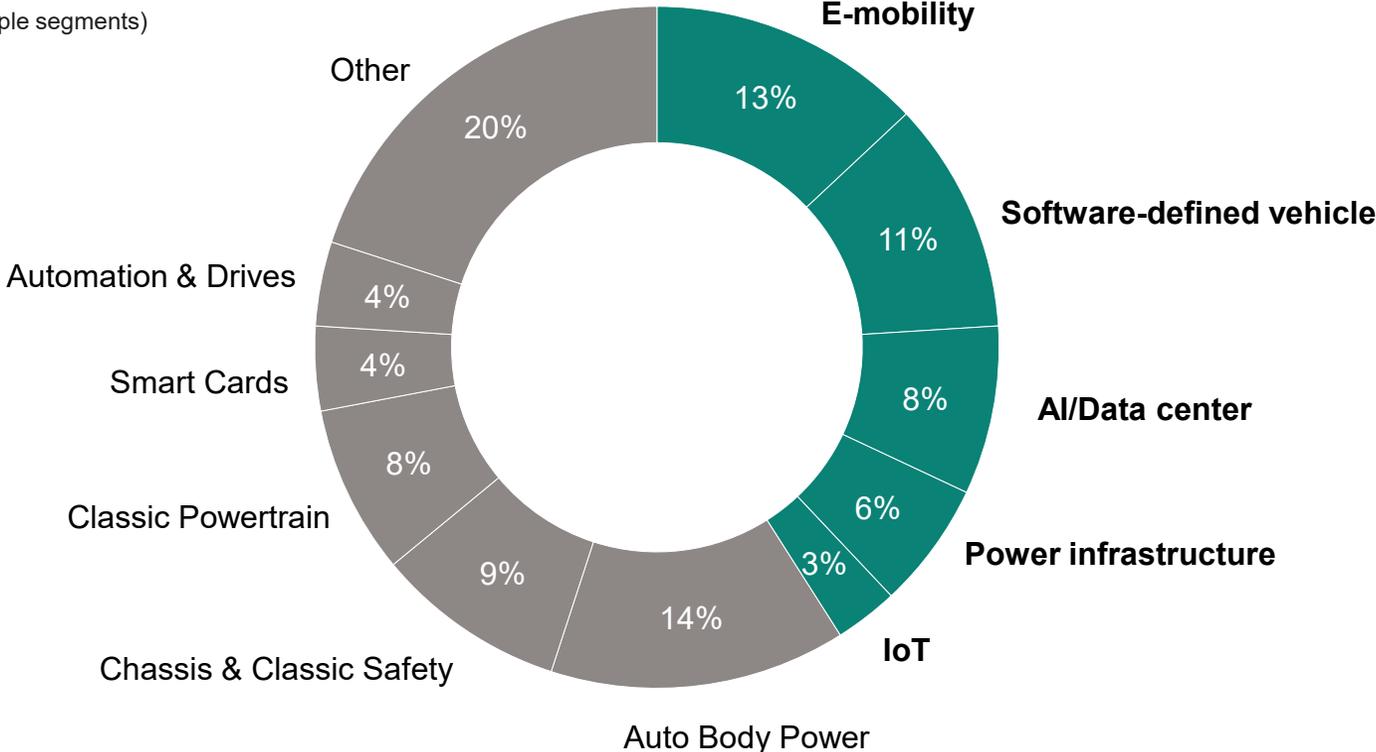


¹ 2025 Fiscal year (as of 30 September 2025)

Well-balanced portfolio among key applications

Revenue split by key application¹

- Main growth contributors (addressed by multiple segments)
- Further major applications



¹ 2025 Fiscal year (as of 30 September 2025)

Automotive

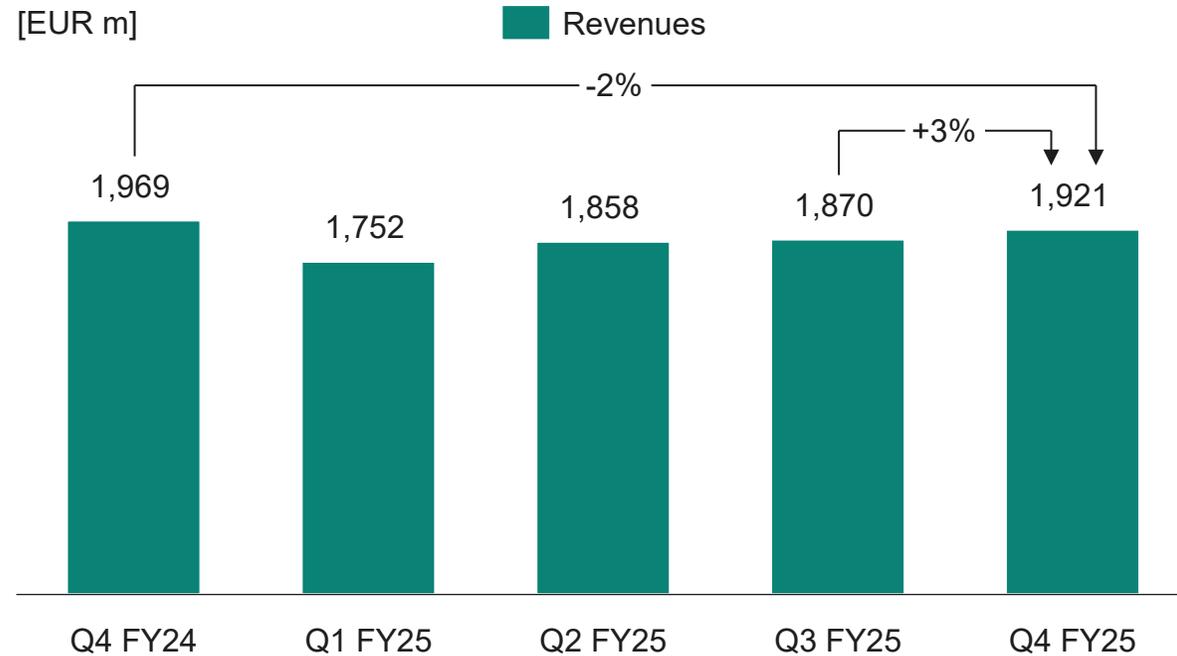


Automotive shapes the future of mobility with microelectronics enabling clean, safe, and smart cars

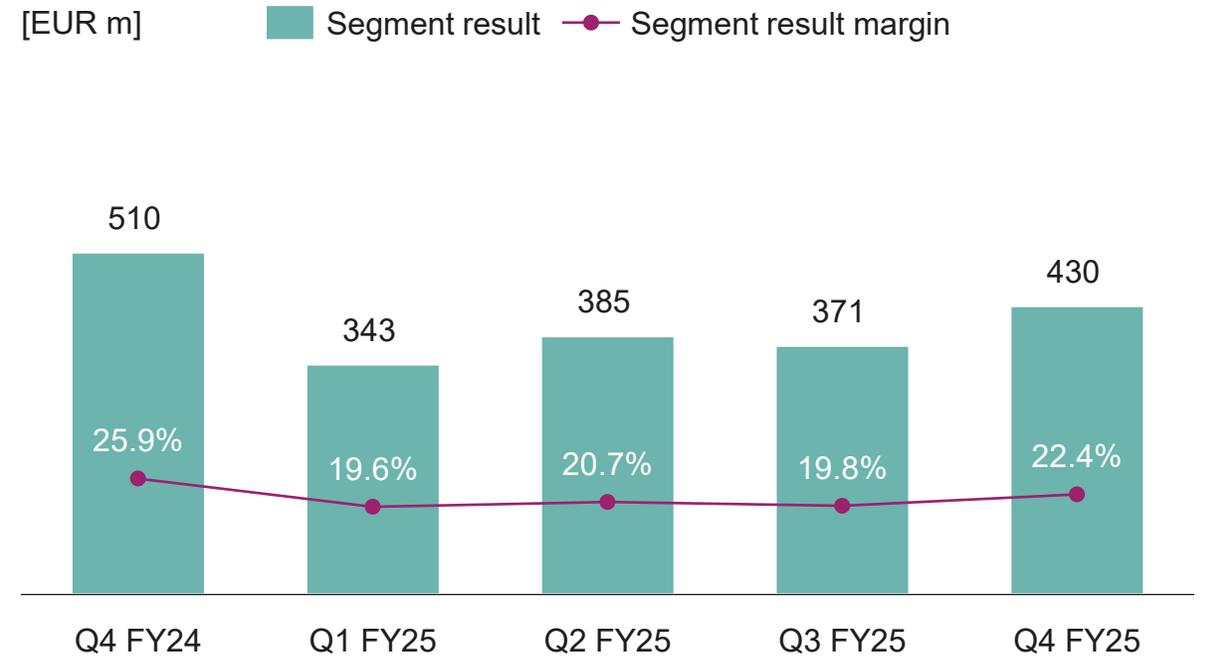


Core applications: Assistance systems and safety systems, comfort electronics, infotainment, powertrain, security

Revenues¹



Segment Result¹



¹ Figures have been historically restated to reflect "Sense & Control" business line transfer from ATV to PSS

Green Industrial Power

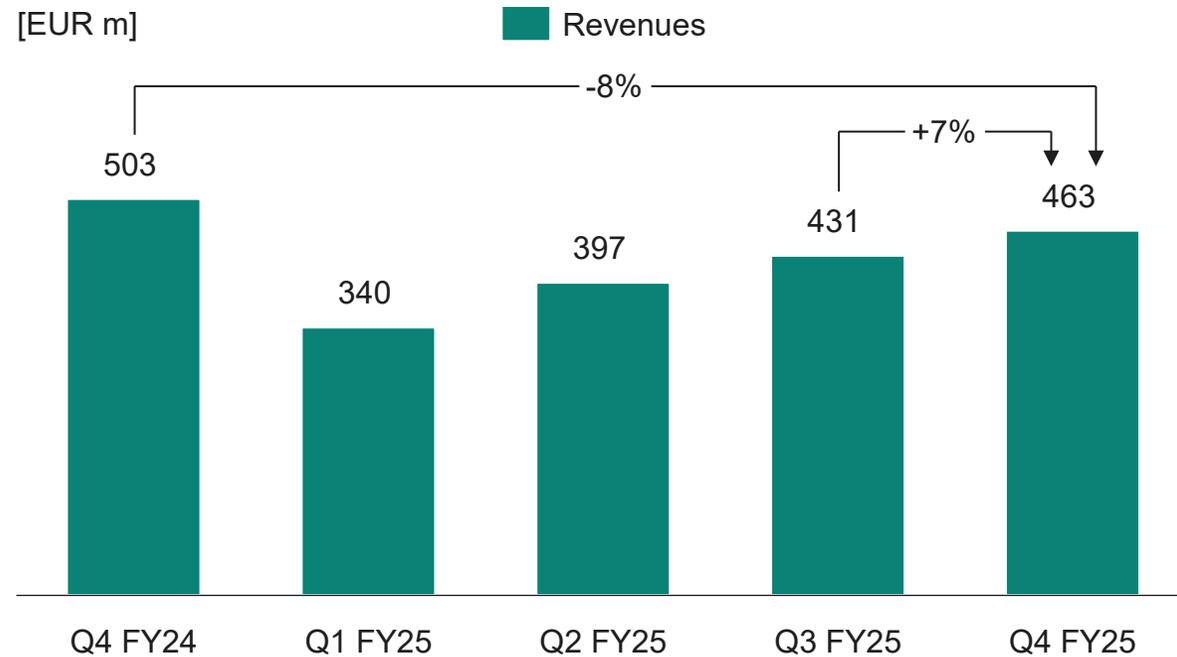


Green Industrial Power empowers a world of unlimited green energy

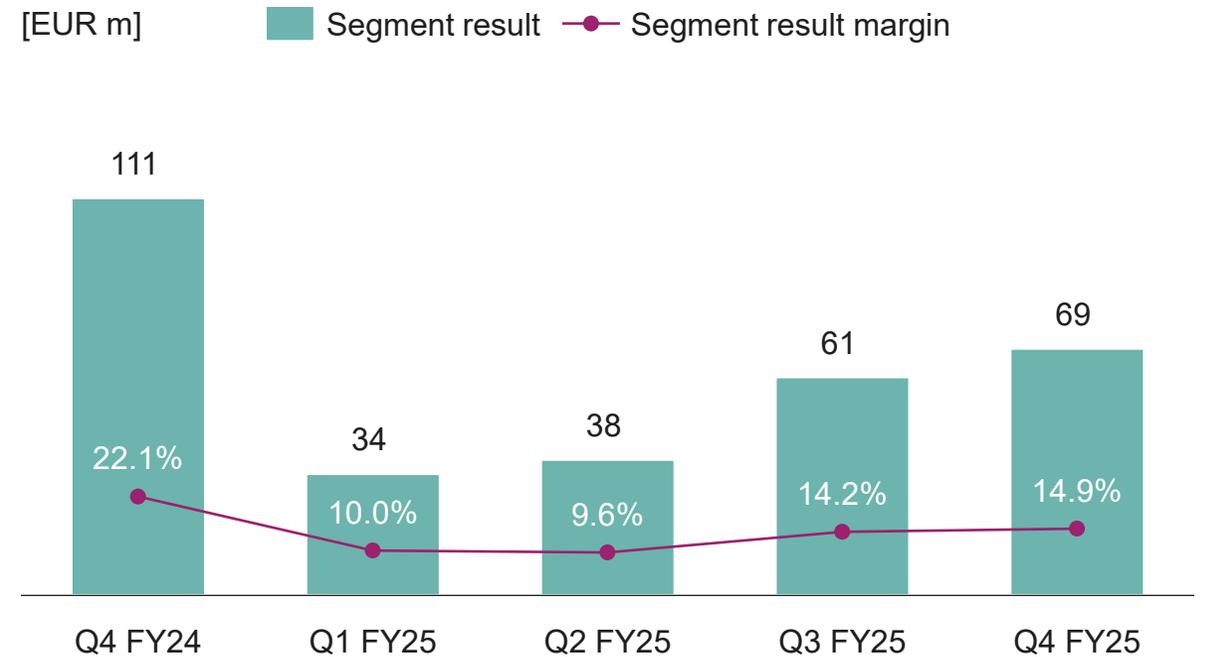


Core applications: Air conditioning technology, energy generation, energy storage, energy transmission, home appliances, industrial drives, industrial power supplies, industrial vehicles, traction

Revenues



Segment Result



Power & Sensor Systems

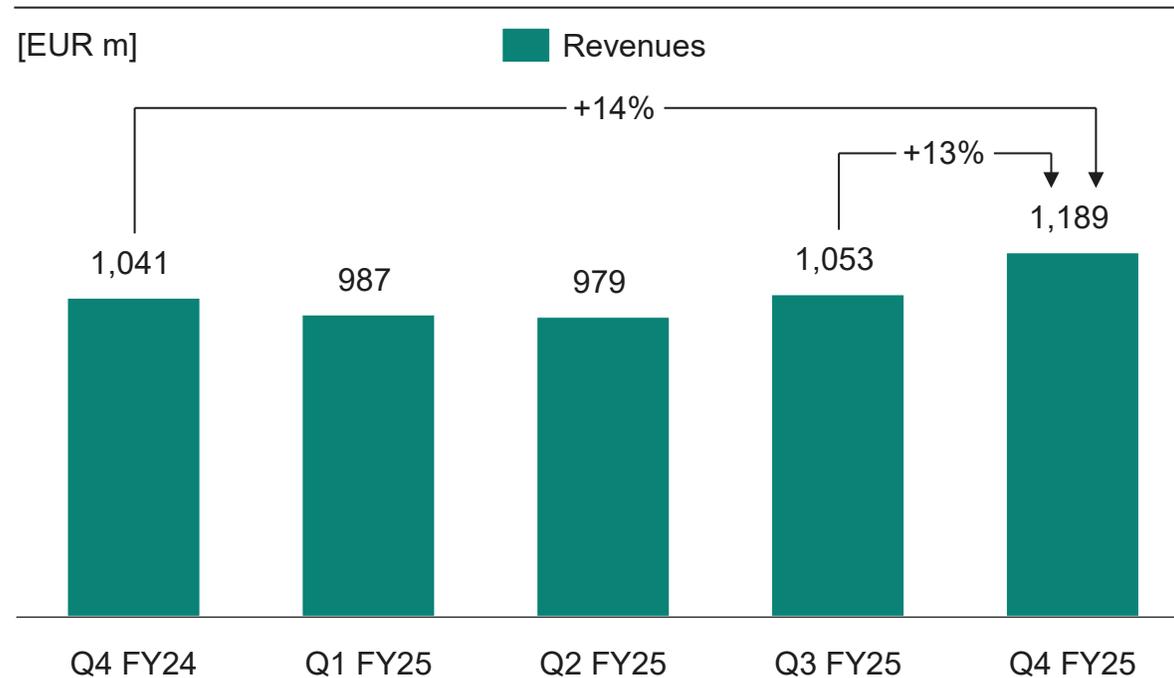


Power & Sensor Systems drives leading-edge power management, sensing, and data transfer capabilities

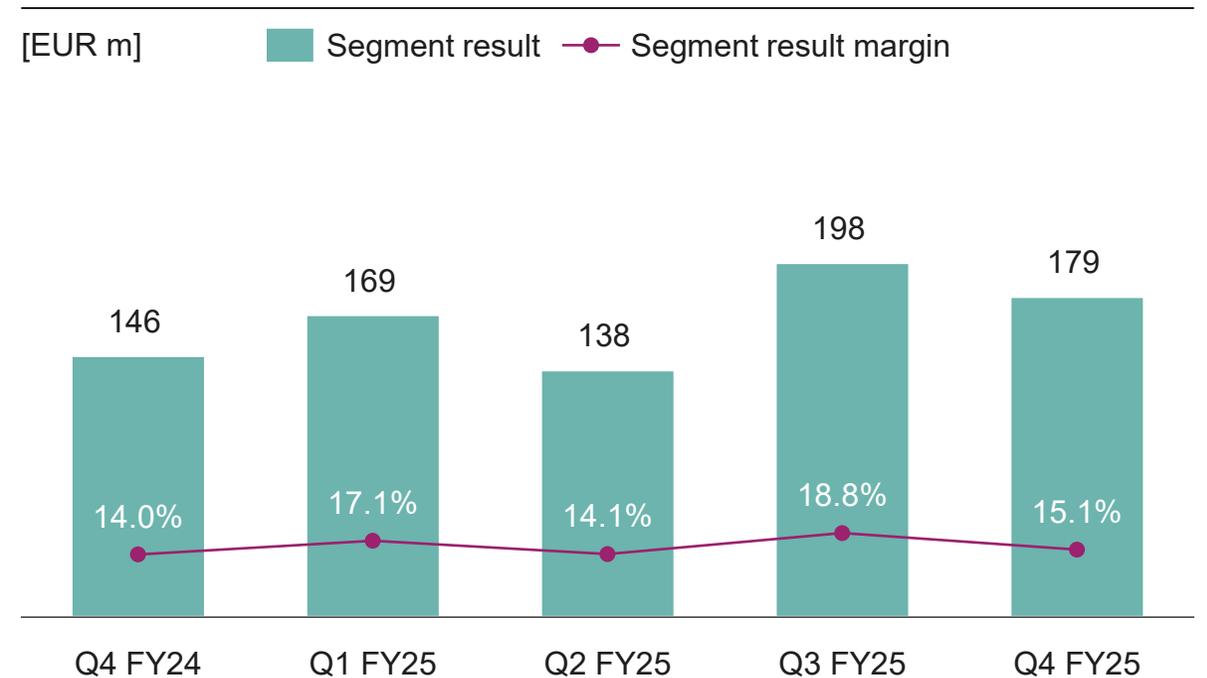


Core applications: Audio amplifiers, automotive electronics, BLDC motor, cellular communications infrastructure, charging stations for electric vehicles, human-machine interaction, IoT, LED and conventional lighting systems, microinverter for roof-top systems, mobile devices, power management, special applications in harsh environments

Revenues¹



Segment Result¹



¹ Figures have been historically restated to reflect "Sense & Control" business line transfer from ATV to PSS

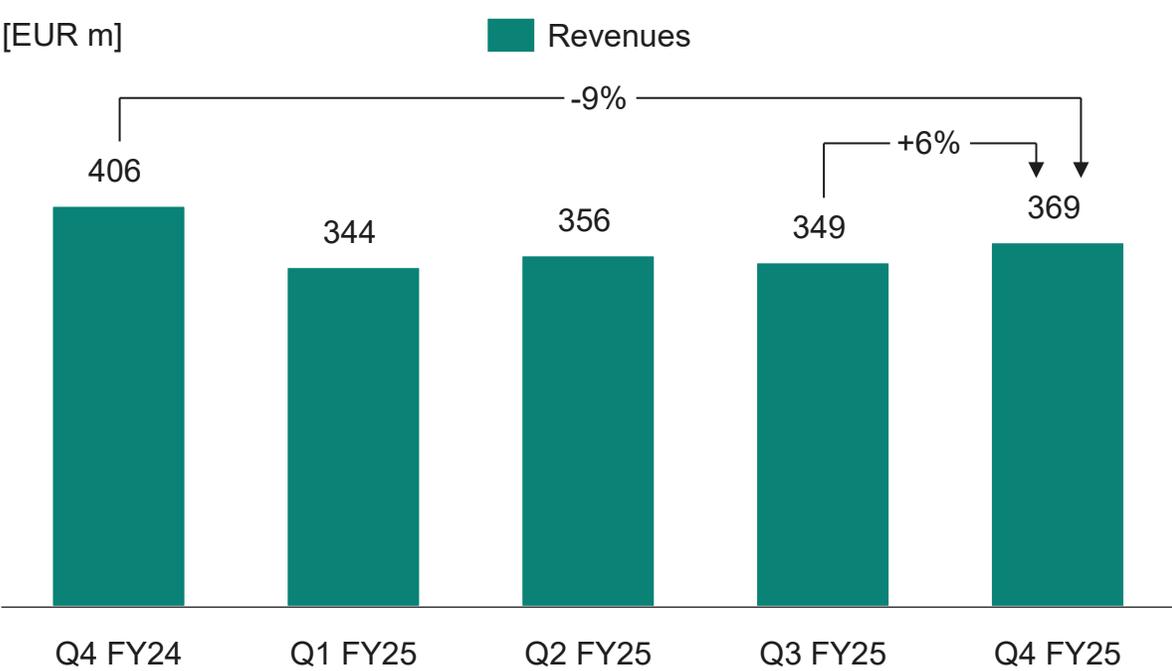
Connected Secure Systems



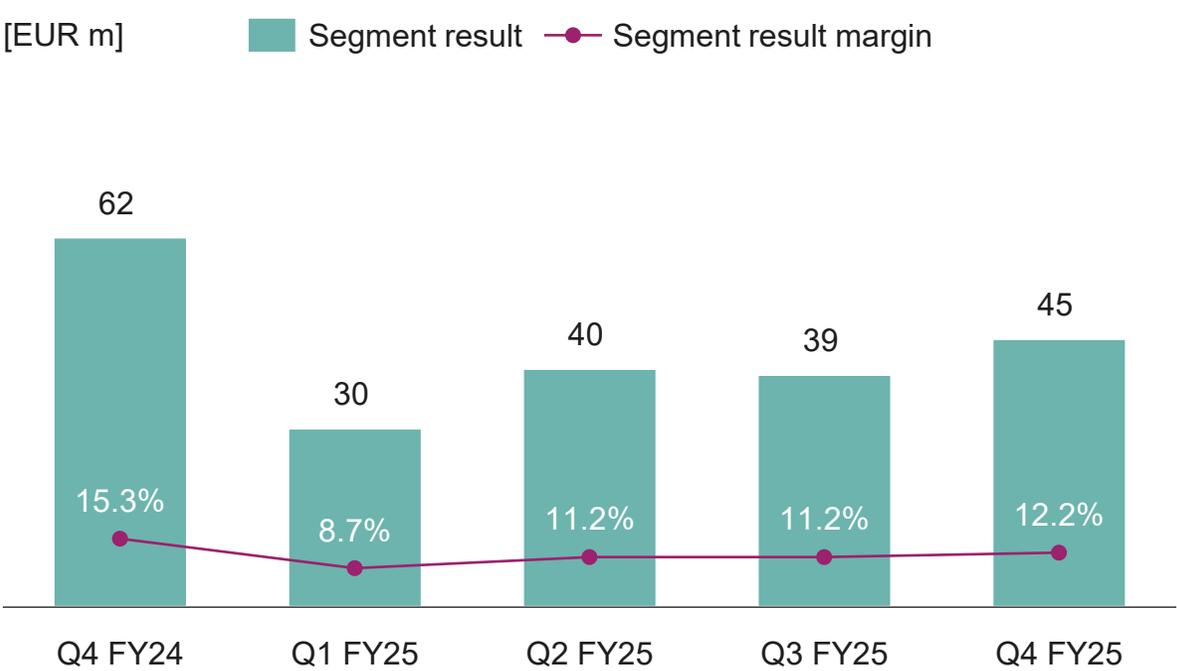
Connected Secure Systems creates the basis for IoT

Core applications: Authentication, automotive, consumer electronics, government identification documents, IoT, mobile communications, payment systems, ticketing, access control, trusted computing

Revenues



Segment Result



Well-balanced customer portfolio

Revenue by sales channel in FY 2025 (no customer represents more than 10% of total sales)

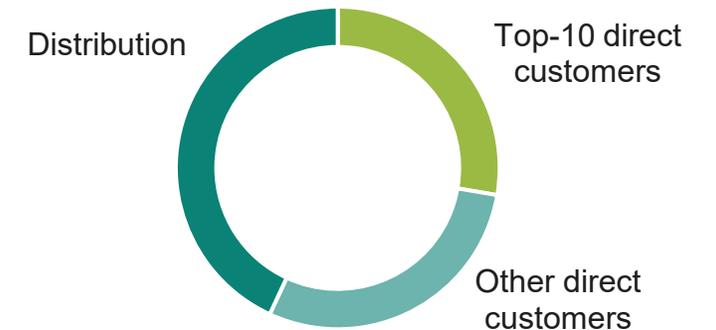
Distribution partners¹



Top-10 direct customers¹



EMS-Partner¹



¹ in alphabetical order

Close customer relationships are based on system know-how and application understanding



Automotive

Green Industrial Power

Power & Sensor Systems

Connected Secure Systems

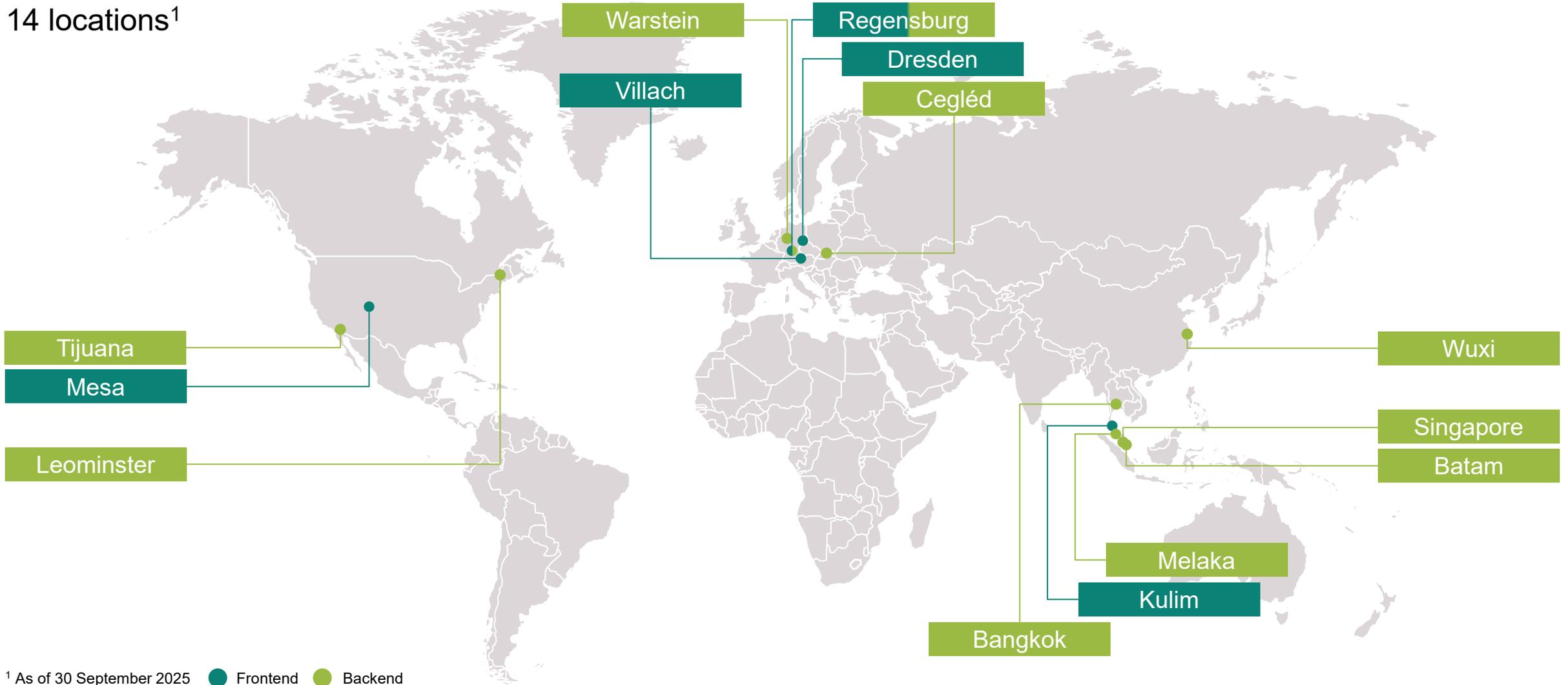
EMS-Partners

Distribution partners

Infineon is globally positioned with its network of Frontend and Backend manufacturing facilities



14 locations¹



¹ As of 30 September 2025 ● Frontend ● Backend

Our global Research and Development activities



About 15 percent

of Infineon's annual revenue goes into Research and Development (R&D). In fiscal year 2025, R&D investments amounted to about 2,2 billion euros.

29,700 patents and patent applications in the overall portfolio

show a high level of innovative strength and longterm competitiveness. In fiscal year 2025 alone, Infineon registered about 1,900 new patent applications.

Numerous innovative ecosystems

with tech companies, universities and research institutes are of great importance to Infineon.

75¹ sites in 28 countries and regions:

Americas	Kanata (Canada); Guadalajara and Tijuana (both Mexico); Andover, Austin, Chandler, Colorado Springs, El Segundo, Irvine, Leominster, Lexington, Lynnwood, Morrisville, Portland, Richardson, San Diego, San José and Warwick (all USA)
Asia Pacific	Ahmedabad, Bangalore and Vadodara (all India); Batam (Indonesia); Bundang and Seoul (both Korea); Ipoh, Kulim, Melaka and Penang (all Malaysia); Muntinlupa (Philippines); Singapore (Singapore); Samut Prakan (Thailand); Hanoi (Vietnam)
Greater China	Chengdu, Shanghai, Shenzhen, Wuxi and Xi'an (all Mainland China); Hsinchu and Taipei (both Taiwan)
Japan	Nagoya and Tokyo (both Japan)
Europe	Graz, Klagenfurt, Linz and Villach (all Austria); Le Puy-Sainte-Réparate (France); Augsburg, Dresden, Duisburg, Erlangen, Ettlingen, Ilmenau, Langen, Neubiberg, Regensburg, Soest and Warstein (all Germany); Budapest and Cegléd (both Hungary); Cork and Dublin (both Ireland); Netanya (Israel); Padua and Pavia (both Italy); Nijmegen (Netherlands); Brasov, Bucharest, Cluj-Napoca and Iasi (all Romania); Stockholm (Sweden); Zurich (Switzerland); Belgrad (Serbia); Bristol and Redhill (both UK); Lviv (Ukraine)

¹ as of 30 September 2025

Responsible action, sustainable profitable growth

Infineon ranks among the most sustainable companies in the world

- Sustainability at Infineon includes social, ecological, and economic values
- Infineon was one of the first semiconductor companies to voluntarily commit to the Ten Principles of the UN Global Compact
- Infineon meets global societal challenges such as climate protection, energy efficiency, and resource management with innovative products
- Scope 1 and 2 target meets highest SBTi² standard for near-term reduction goals
- Infineon sets ambitious scope 3 target to further reduce emissions along the supply chain
- In addition to the SBTi² targets, Infineon's climate target is to become carbon-neutral by 2030¹. Emissions are to be cut by 70 percent over the 2019 calendar year³ levels by 2025
- External evaluation of the commitment:
 - MSCI ESG Research rates Infineon with AAA for the second time in a row
 - Included in the Dow Jones Sustainability Index family for the 15th year in a row
 - Awarded Gold status for six years in a row and in 2025 for the fourth time Platinum status by EcoVadis



¹ In terms of Infineon's direct and indirect energy- and heat-related emissions (Scope 1 and 2). | ² Science Based Target initiative ³ Including Cypress. For further information: [Infineon Sustainability Report](#)

Infineon's Global Environmental Sustainability Strategy focuses on four areas of action



Sustainability at our sites

Our production facilities, buildings, and plants have a minimal footprint



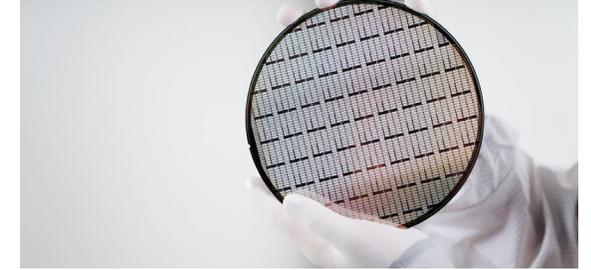
In our supply chain

Infineon acts in an environmentally conscious and socially responsible manner across its supply chain



As part of our culture

Our employees make a voluntary contribution to creating a sustainable world



With our products

Our products are built into many different applications that make a significant contribution to decarbonization



"As Chief Digital and Sustainability Officer of Infineon Technologies, I will use my mandate to drive both - our digital and green transformation - together with our colleagues, customers, and partners around the world. This also means realizing new and disruptive ideas."

Elke Reichart

Chief Digital and Sustainability Officer



Infineon is committed to binding CO₂ reduction targets

- 1** | SBTi approved 1.5°C decarbonization target - 72.5% reduction of scope 1 and 2 emissions by 2030
- 2** | SBTi approved Scope 3 emission target - 72.5 percent of our own suppliers will have a science-based target by 2029, measured by emissions related to purchased goods and services, capital goods and upstream transportation and distribution
- 3** | Carbon neutrality¹ by 2030 – in addition to the SBTi targets, primarily by avoiding direct emissions and increasing energy efficiency
- 4** | Infineon’s products and solutions enable a net-zero economy and link the real and the digital world

¹ Scope 1 and 2

Corporate Social Responsibility: We create a net ecological benefit

In various areas of application (automotive electronics, industrial drives, photovoltaics as well as wind energy), our products can achieve CO₂ savings during their lifetime of around 130 million tons of CO₂ equivalents. Compared with the European electricity mix, this is around 17.6 percent of the annual net electricity production of the European Union.

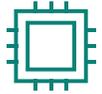


Net ecological benefit: CO₂ emissions reduction of more than 127 million tons

¹ This figure takes into account manufacturing, transportation, own vehicles, travel, supplier-specific emissions, water/waste water, direct emissions, energy consumption, waste etc. as well as direct and indirect energy-related emissions by manufacturing service providers. It is based on data collected internally and publicly available conversion factors and relates to the 2024 fiscal year.

² This figure is based on internally established criteria, which are described in the explanatory notes. The figure relates to the 2023 calendar year and takes into account the following application areas: automotive electronics, industrial drives, photovoltaics as well as wind energy. CO₂ savings are calculated based on the potential savings generated by technologies in which semiconductors are used. The CO₂ savings are allocated based on Infineon's market share, semiconductor share and the lifetime of the technologies concerned, based on internal and external experts' estimations. Despite the fact that carbon footprint calculations are subject to imprecision due to the complex issues involved, the results are nevertheless clear.

As an early mover in the industry, Infineon provides customers with product carbon footprint data



Providing transparency from our corporate actions down to the individual product level



Enabling customers to gain deeper insights into their carbon footprint along their own value chain



Creating levers to foster more effective strategies for customers' own CO₂ emissions reduction



"By providing comprehensive product carbon footprint data, we are driving the vision of a net-zero society and enabling our customers to reduce carbon emissions even more effectively."

Elke Reichart

Chief Digital and Sustainability Officer

Infineon promotes respect for human rights, the environment and safe working conditions



Together for human rights

Our commitment to internationally recognized human rights principles and standards, namely International Bill of Human Rights and its Universal Declaration on Human Rights is reflected in our:

- **CSR Policy**
- **Human Rights Policy**
- **Business Conduct Guidelines**
- **Supplier Code of Conduct**

Any suspicion of human rights violations or concerns can be raised by any stakeholder to either our Human Rights Officer, Compliance or through our whistleblower hotline [Infineon Integrity Line](#).

Integrated Management Program for Environment, Energy, Safety & Health (IMPRES)

IMPRES is an internally developed management system which aims to fulfill the legal requirements and ensure:

- Efficient resources management
- High safety and health standards
- Environmental protection
- Efficient energy management

It is structured and certified in accordance with:



ISO
14001¹



ISO
45001¹



ISO
50001²

¹ Since 2005 Infineon has a worldwide certification at all major manufacturing sites and corporate headquarters. | ² Since 2012 Infineon is certified at the largest European manufacturing sites and corporate headquarters.

Infineon's employees create a better future together

At Infineon, 57,000¹ people from over 100 countries work together around the world to make life easier, safer, and greener. For more information, please visit www.infineon.com/careers

Preethi Baran

Senior Director, Field Sales,
in Livonia



"It's motivating to work with our customers to transform our mobility through innovation, safety and security."

Thomas Wrzesinsky

Maintenance Technician,
in Dresden



"We maintenance technicians keep production moving. I appreciate the teamwork: when everyone pulls together to find the error and to get the equipment running again."

Marcel Kuba

Director, Field Application Engineering,
in Munich



"The acquisition of Cypress enables Infineon now to offer complete best in class system solutions for new automotive applications."

Dr. Pamela Lin

Senior Manager, Data Scientist
Analytics, in Wuxi



"It's amazing how we use advance data analytics and AI techniques to create intelligent systems for solving complex business problems and driving manufacturing efficiency."

¹ As of 30 September 2025.

Our competitive advantage: differentiating as quality leader

Our quality policy: “We do what we promise. That’s quality made by Infineon.”

Our aspiration: Zero Defect regarding our commitments:
We deliver at committed functionality, reliability, time, volume & cost.

Our strategic quality drivers:



Customer Focus

We understand customer needs and offer right fit products & services in time.



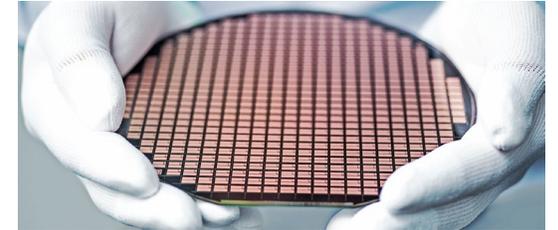
Leadership for Quality

We ensure focus on quality objectives in the organization. We are effective, efficient, fast and data-driven.



Deviation Culture

We strive for deviation avoidance, early detection & fast reaction and systemic learning.



Lifecycle Stability

We control development, ramp up and manufacturing and ensure risk management.

Our foundation: International standards such as ISO 9001, IATF 16949, AS 9100, IEC 17025, ISO 26262



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